

# Lehigh County Authority Cost of Service Study



# Purpose of Cost of Service Study

- Meet requirements of the service agreements
- Insure sufficient annual revenues
- Adhere to “Pay for what you use”
- Provide financial plan for 5 year period





# Cost of Service Philosophy



- Costs incurred for specific customers of the system should be allocated to those specific customers.
- Costs incurred for the benefit of the whole system should be shared by all customers.

# Customer Categories



Residential



Commercial



Industrial



Public



# Rate Design Values

- Be based on the costs to provide service to customer classes.
- Provide stable revenue to the LCA.
- Be understandable to customers and allow them to influence their bills by adjusting their use patterns.
- Be affordable.



# Rate Design Requirements

- Revenue Sufficiency:  
Rates must be sufficient to fund all service costs.
- Regulatory and Contractual Compliance:  
Rates must comply with Rate Covenants and Pennsylvania Municipal Authorities Act and other state requirements.



# Components of Rate Study

- Revenue: How much must be collected via rates to cover costs?
- Costs: What does it cost to provide high quality and reliable service?
- Rate Design: How shall we recover costs?  
From whom?

# Key Questions for LCA Rate Study

- How should capital expenses be incorporated to annual revenue requirement?

Current Debt Payment or Pay as you Go?

- Rate Increase threshold?

Inflation Rate over Time?



Lehigh County Authority

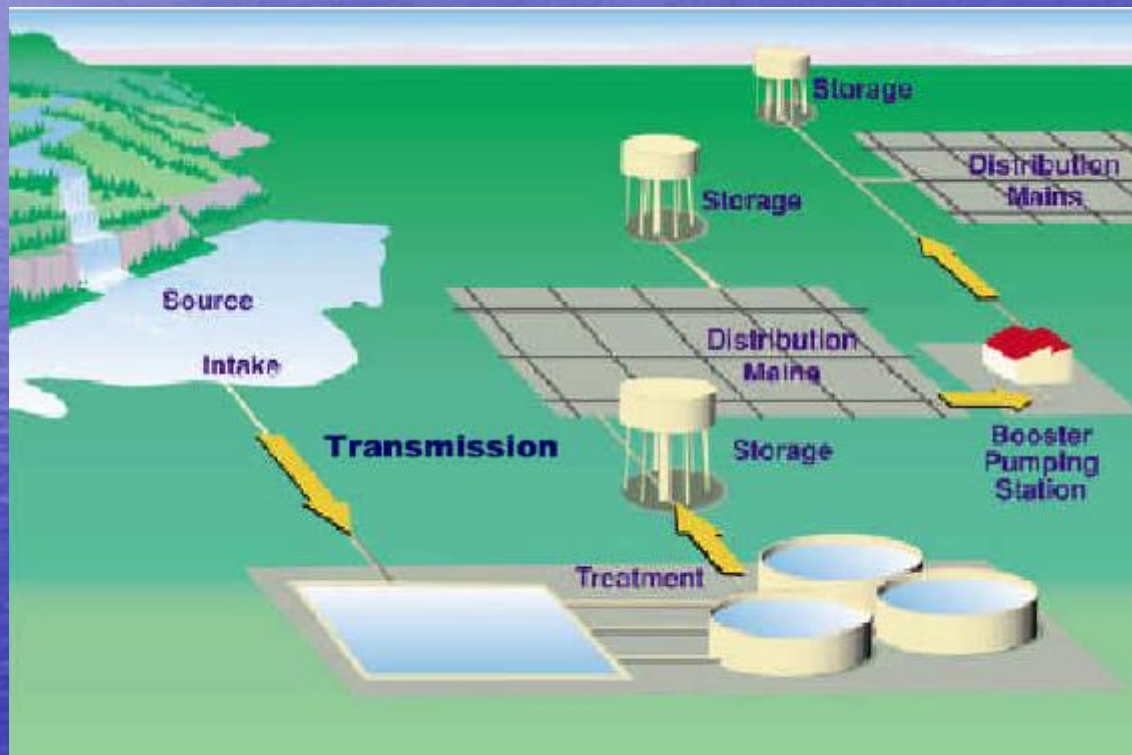


# Cost of Service Study Procedure

- Determine annual revenue requirements
- Update Cost of Service Rate Model
- Evaluate and recommend water rates for 2018 – 2023
- Calculate impact of proposed rates



# Allocation to Functional Categories





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# Cost Components

- Base Costs
- Extra Capacity – Max Day Demand
- Extra Capacity – Max Hour Demand
- Customer Costs – Billings
- Customer Costs – Meters
- Customer Costs – Services
- Fire Hydrants



# Calculation of Unit Cost of Service

Cost Components		Base	Maximum Day	Maximum Hour
<i>Customer</i>	Residential	# Gallons	# Gallons	# Gallons
<i>Class</i>	Commercial	# Gallons	# Gallons	# Gallons
<i>Usage</i>	Industrial	# Gallons	# Gallons	# Gallons
	Institutional	# Gallons	# Gallons	# Gallons
	Fire		# Gallons	# Gallons
<b>Total Usage</b>		<b>X</b>	<b>Y</b>	<b>Z</b>

## Unit Cost

## of Service

*\$/1,000 gallons*

Base / X                      Max Day / Y                      Max Hour / Z

		Base	Maximum Day	Maximum Hour	Total Cost Per Class
<i>Customer</i>	Residential	Unit \$ x # Gals.	Unit \$ x # Gals.	Unit \$ x # Gals.	\$\$\$
<i>Class</i>	Commercial	Unit \$ x # Gals.	Unit \$ x # Gals.	Unit \$ x # Gals.	\$\$\$
<i>Usage</i>	Industrial	Unit \$ x # Gals.	Unit \$ x # Gals.	Unit \$ x # Gals.	\$\$\$
	Institutional	Unit \$ x # Gals.	Unit \$ x # Gals.	Unit \$ x # Gals.	\$\$\$
	Fire		Unit \$ x # Gals.	Unit \$ x # Gals.	\$\$\$



**FIGURE 1**  
**LEHIGH COUNTY AUTHORITY**  
**ALLOCATION TO FUNCTIONAL CATEGORIES**  
**AND COST FUNCTIONS**  
**FOR FISCAL YEAR 2018**

