

LCA Main Office:

1053 Spruce Road Wescosville, PA 18106 610-398-2503 **Agendas & Minutes Posted:**

www.lehighcountyauthority.org

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BOARD MEETING AGENDA - October 23, 2017

- 1. Call to Order
 - NOTICE OF MEETING RECORDINGS

Meetings of Lehigh County Authority's Board of Directors that are held at LCA's Main Office at 1053 Spruce Road, Wescosville, PA, may be recorded for viewing online at lehighcountauthority.org. Recordings of LCA meetings are for public convenience and internal use only and are not considered as minutes for the meeting being recorded, nor are they part of public record. Recordings may be retained or destroyed at LCA's discretion.

- Public Participation Sign-In Request
- 2. Review of Agenda / Executive Sessions
- 3. Approval of Minutes
 - October 9, 2017 Board meeting minutes
- 4. Public Comments
- 5. Action / Discussion Items:

FINANCE AND ADMINISTRATION

- 2018 Budget (tan)
- City Division Financial Condition Assessment & Planning Project (green)
- Suburban Water Rate Study Discussion Only
- 2018-2022 Capital Plan (yellow)

WATER

WASTEWATER

- 6. Monthly Project Updates / Information Items (1st Board meeting per month)
- 7. Monthly Financial Review (2nd Board meeting per month) September 2017 report attached
- 8. Monthly System Operations Overview (2nd Board meeting per month) **September 2017 report** attached
- 9. Staff Comments
- 10. Solicitor's Comments
- 11. Public Comments / Other Comments
- 12. Executive Sessions
- 13. Adjournment

UPCOMING BOARD MEETINGS

Meetings begin at Noon at LCA's Main Office, unless noted otherwise below.

October 30, 2017 November 13, 2017 November 27, 2017

PUBLIC PARTICIPATION POLICY

In accordance with Authority policy, members of the public shall record their name, address, and discussion item on the sign-in sheet at the start of each meeting; this information shall also be stated when addressing the meeting. During the Public Comment portions of the meeting, members of the public will be allowed 5 minutes to make comments/ask questions regarding non-agenda items, but time may be

extended at the discretion of the Chair; comments/questions regarding agenda items may be addressed after the presentation of the agenda item. Members of the public may not request that specific items or language be included in the meeting minutes.

REGULAR MEETING MINUTES October 9, 2017

The Regular Meeting of the Lehigh County Authority was called to order at 12:00 p.m. on Monday, October 9, 2017, Chairman Brian Nagle presiding. Other Members present at the commencement of the meeting were: Linda Rosenfeld, Jeff Morgan, Richard Bohner, Norma Cusick, Scott Bieber, Ted Lyons and Deana Zosky. Authority Staff present were Liesel Gross, Brad Landon, Ed Klein, Pat Mandes, Chuck Volk, Chris Moughan, John Parsons, Susan Sampson, Jason Peters, and Lisa Miller.

REVIEW OF AGENDA

Chairman Nagle announced that today's Board meeting is being videotaped and streaming live and recordings will be posted to the Authority's website.

Liesel Gross noted there will be an overview and PowerPoint presentation of the 2018 Budget added to the Agenda under Finance and Administration. Ms. Gross also noted there will not be an Executive Session.

APPROVAL OF MINUTES

September 25, 2017 Regular Meeting Minutes

On a motion by Richard Bohner, seconded by Norma Cusick, the Board approved the Minutes of the September 25, 2017 meeting (6-0). Brian Nagle and Ted Lyons abstained.

PUBLIC COMMENTS

None.

ACTION AND DISCUSSION ITEMS

2018 Budget Overview

Liesel Gross provided an overview and some highlights of the 2018 Budget with a PowerPoint presentation. She explained items have been added to the budget proposal to address organizational priorities for asset management, product quality and employee/leadership development. Also included in the 2018 Budget will be increased DEP monitoring requirements. Pat Mandes explained the requirements are new water system testing parameters for unregulated contaminants. The 2018 Budget also includes general expense increases such as wage and insurance increases and an increase in water purchased in the North Whitehall Division due to the elimination of the Crestwood well station.

Ms. Gross stated that with cost increases associated with items added to address organizational goals along with the general increases required in 2018, reductions in other areas of the budget will be required to meet financial goals. One primary goal is to achieve a debt service coverage ratio of 1.20. There was Board discussion on the items that were reduced in the proposed 2018 Budget including training, technology, equipment, supplies and other areas.

Ms. Gross explained that in addition to cost reductions in certain areas, the proposed 2018 Budget includes a 4.5 percent rate increase in the Suburban Water Division and a 4 percent rate increase in the City Division. Borrowing for capital improvements will be required in the City Division but this borrowing will be limited through the use of accumulated cash from prior years. However, she explained that significant revenue enhancements or other financing solutions will be required in the City Division to fund future capital improvements beyond 2018, as current revenues will not sustain additional borrowing.

To address the City Division financial conditions, Ms. Gross explained that a long-term financial model and detailed evaluation of revenues, expenses, capital improvements and financing alternatives will be required to be completed in the near future. She handed out a proposal from Public Financial Management (PFM) to provide financial consulting services to the Authority to complete this work. The proposal included bringing additional partners into a working team to address all facets of the City Division financial outlook. Ms. Gross recommended that this work commence in October and be completed by January or February 2018, at

which time a revised budget may be presented to incorporate the recommendations generated by this evaluation. Scott Bieber asked if this work would result in a change in the rates in the City Division. Mr. Gross explained that the team would evaluate all options available within the Lease Agreement with Allentown including rates, and would also review financing alternatives for existing lease debt as well as financing for future capital improvements. Deana Zosky noted that this work would be valuable for the entire organization, not just the City Division, but agreed the City Division financial conditions require attention in the near term. She suggested having PFM available at a future Board meeting to present details of their approach to this work. The Board agreed that having PFM available for additional discussion prior to authorizing the project would be appropriate. Ms. Gross said she would arrange for this discussion to be held at the next Board meeting.

Ms. Gross noted that the final draft 2018 Budget will be presented at the October 23, 2017 Board meeting. Also included will be the results of the Suburban Water Rate Study and the 2018-2022 Capital Plan which includes adjustments made to the 2018 Capital Budget as determined via budget process. It also includes significant reductions made previously to the City Division Capital Plan to eliminate maintenance and repairs that were outlined in the annual report by Arcadis.

There was some discussion regarding meeting time changes for the October 23, 2017 meeting and the addition of a meeting on October 30, 2017. The Board agreed to advertise for an additional Board meeting on October 30, 2017 at Noon to be used in the event that additional discussion is required on the 2018 Budget proposal prior to adoption.

Suburban Division - Water Main Replacement Program Cycle 4-6

Jason Peters provided an overview of the project which involved replacing between one and two miles of water main in the Suburban Division per year due to aging infrastructure. Cycle 4-6 of the project includes approval for a total of four miles of water main to be designed and bid through the term of this authorization. The project includes the Pipe Prioritization Assessment Program with a projected five-year plan. The replacement of the mains are critical for providing increased reliability of water service for customers by preventing excessive leakage and disruptive water main breaks.

Mr. Peters explained the Pipe Prioritization Assessment and how projects are chosen as priorities. There was some discussion regarding contingencies.

Chuck Volk is requesting approval of the Capital Project Authorization – Design Phase & Pipe Prioritization Assessment Program Cycles 4-6 in the amount of \$655,000.00 which includes the Professional Services Authorization to Gannett Fleming, Inc. in the amount of \$405,000.00.

On a motion by Linda Rosenfeld, seconded by Jeff Morgan, the Board approved the Capital Project Authorization – Design Phase & Pipe Prioritization Assessment Program Cycles 4-6 in the amount of \$655,000.00 which includes the Professional Services Authorization to Gannett Fleming, Inc. in the amount of \$405,000.00 (8-0).

Allentown Division - Schantz Spring Exposed Main Replacement

Chuck Volk described the project which involves the replacement of approximately 110 linear feet of 30" water main from Schantz Spring to the Water Filtration Plant (WFP). The gravity fed water main will be replaced on Lehigh County's property at the Cedarbrook nursing home where the culvert supporting the pipeline across a swale from I-78 has been damaged and is sitting in water.

Mr. Volk is requesting approval of the Capital Project Authorization for the Construction Phase in the amount of \$261,040.00 which includes contract award for General Construction to Michels Civil, a Division of Michels Corporation, in the amount of \$205,040.00 and the Professional Services Authorization for Construction Engineering and Management Services Amendment No. 2 to ARRO Consulting, Inc. in the amount of \$7,000.00.

On a motion by Norma Cusick, seconded by Ted Lyons, the Board approved the Capital Project Authorization for the Construction Phase in the amount of \$261,040.00 which includes contract award for General Construction to Michels Civil, a Division of Michels Corporation, in the amount of \$205,040.00 and the Professional Services Authorization for Construction Engineering and Management Services Amendment No. 2 to ARRO Consulting, Inc. in the amount of \$7,000.00 (8-0).

Wastewater Rules and Regulations

Liesel Gross explained the excerpt from the Authority's Wastewater Rules and Regulations. The addition of Section 7 adds information regarding the waste hauler program that was not previously included in the Authority's Rules and Regulations. She explained that additional work is being completed to develop guidelines for how the program is administered, and those guidelines would be developed and implemented administratively but in accordance with prior discussions with the Board regarding permitting protocols for waste haulers and generators. Deana Zosky note that she would like to educate herself on the program and would like to tour the Industrial Wastewater Pretreatment Plant to learn more and also to review the financial implications of the hauler program on the facility's financial position. Ms. Gross stated she would coordinate a date and time with Ms. Zosky and invite other Board members to attend if they wish.

On a motion by Linda Rosenfeld, seconded by Ted Lyons, the Board adopted Section 7 of the Rules & Regulations for Sewerage Service (8-0).

MONTHLY PROJECT UPDATES/INFORMATION ITEMS

Liesel Gross noted that the remainder of the October meetings will focus primarily on the Budget and Rates. Also, at a meeting in November, Andrew Moore, who is the manager of the Authority's industrial pretreatment program at the Kline's Island Wastewater Treatment Plant, will give a short presentation on his work in administering the program.

Richard Bohner commented on the Green Acres Mobile Home Park master metering project. He is concerned about difficulty with bill collection. Ms. Gross stated that metering a mobile home park with individual meters is very difficult and challenging especially with bill collection which is why master metering is standard with the Authority for mobile home parks.

STAFF COMMENTS

None.

SOLICITOR'S COMMENTS

None.

PUBLIC COMMENTS / OTHER COMMENTS

Scott Bieber commented on a recent newspaper article regarding a substantial project in Upper Macungie Township that mentioned the Authority giving approval of the sewage planning module. Mr. Bieber suggested that the Board be made aware of any approvals of planning modules for projects of a certain size. Liesel Gross suggested making the approvals part of the monthly project reporting process. Chairman Nagle suggested further discussion regarding this matter.

Scott Bieber commented that he had heard that the Walmart project in North Whitehall is going to be resuming.

EXECUTIVE SESSION

None.

ADJOURNMENT

There being no further business, the Chairman adjourned the meeting at 1:18 p.m.				
<u>-</u>	Richard H. Bohner Secretary			

LEHIGH COUNTY AUTHORITY 2018 BUDGET

FINAL DRAFT

October 23, 2017

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Condensed Statements



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2018 BUDGET – EXECUTIVE SUMMARY

Submitted by: Liesel M. Gross, Chief Executive Officer October 16, 2017

Around mid-year each year, Lehigh County Authority (LCA) enters into a planning cycle in which we look forward and evaluate our financial, operational, capital and organizational needs for the year(s) ahead. Typically, this results in a budget for the following year, along with an updated 5-year or 10-year capital plan, and maybe some rate adjustments or borrowing strategies to fund all the programs we wish to implement. These are all important planning activities that must be accomplished every year.

In 2017, however, LCA followed a slightly different path due to:

- 1. Leadership Transition Over the past two years, LCA's leadership team has turned over due to retirements and other changes, which has affected all areas of the organization including executive/administration, finance, operations, technology, communications and capital works. As a result, this new group of "learning leaders" are working to reinvent LCA's future based on the new ideas and perspectives each member of the team is bringing to the table. It is an exciting time to be here at LCA!
- 2. **Financial Challenges** The LCA team (both the Board of Directors and staff) have been engaging in open dialog about the financial challenges we face and the need for course corrections to ensure the organization is sustainable from a long-term operational and financial perspective.

In light of these key changes in LCA's perspective, the 2018 budget and planning cycle was adjusted to create a more integrated approach to capital planning, financial planning, budgeting and rate setting. All components are interrelated, and LCA made small but important strides in this planning cycle to weave them together. Through this process, we learned many things about the challenges that lie ahead and the strategies we can employ to overcome them.

The 2018 Budget, as proposed in the accompanying package, incorporates several key findings and recommendations that were formulated through this iterative process of planning, evaluating, discussing and adjusting. They are discussed in more detail below, and summarized on the last page of this executive summary.

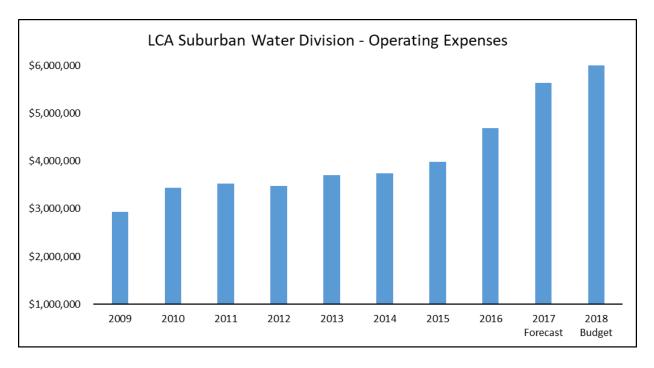
Suburban Water Division

Over the past 10 years, two important trends have affected LCA's Suburban Water Division, which serves the areas in Lehigh and Northampton counties that fall outside the City of Allentown boundaries.

<u>Steady-but-Slow Growth</u>: Following tremendous rapid growth in Western Lehigh County through the 1980s, 1990s and early 2000s, the pace of new housing and commercial development has slowed and become more focused on smaller subdivisions, multi-family housing (apartments and townhomes) and age-restricted communities. This growth provides an annual revenue boost for LCA's water system, but this annual increase shrinks as growth slows.

<u>Aging Systems Need Attention</u>: As LCA recently celebrated its 50th anniversary, this means the "new" water system that serves our suburban communities is not so new anymore. Like many systems across the nation, we face significant cost increases to maintain our systems to a high standard so that customers may continue to receive high quality, reliable service from LCA – all day, every day.

The graph below shows the 10-year operating expense trend in the LCA Suburban Water Division, which illustrates the increasing cost exposure associated with operating and maintaining our systems.



To address these increasing costs, a water rate study was conducted as part of the budget process, and the 2018 Budget proposal includes a 4.5 percent increase in water rates, while the water rate study also lays out additional scenarios for future rate increases that will help LCA address these two important trends. These scenarios, which will require additional study and discussion, include:

- Inclusion of additional annual capital improvements, such as water main replacements and pump repairs, into the rate structure to be captured annually vs. through continued borrowing.
- Allocation of fixed and variable costs through the rate structure, including an evaluation of the fixed and volume-based charges to all customers.
- Evaluation of conversion to a monthly billing frequency. This is an important consideration as most residential customers are billed quarterly, but may find monthly billing to be more affordable as rates continue to increase over time.

Additional study is required in 2018 to carefully review expense trends and develop a long-term forecast of expenses to achieve critical operational goals. This forecasting work will be essential to LCA's future recommendations regarding water rates in the Suburban Division.

Suburban Wastewater Division

LCA's Suburban Wastewater Division is unique because most of the service we provide is regional in nature, and our primary customers are the municipalities we serve. LCA provides direct sewer service to only 2,400 residential and commercial properties in smaller outlying communities.

Through the service arrangements LCA has with the municipal customers we serve, and our small direct customer base, LCA has worked hard to incorporate financing for capital improvements into the rates so that the need to borrow for these improvements is limited. As a result, the system carries a low debt load and generates additional reserves each year.

In 2018, LCA expects to draw on these reserves for key projects to address wastewater treatment plants that require intensive repairs and maintenance, and to continue the important work of repairing systems to prevent sanitary sewer overflows throughout our service area.

While the 2018 Budget process has revealed no major challenges for the Suburban Wastewater Division, it is important to note that significant investment will continue to be made in fostering the partnership among all Western Lehigh communities. These municipalities have been working together for more than a decade to develop programs to repair and replace aging sewer systems, reduce wet-weather peak flows in the system, and eliminate sanitary sewer overflows. As we continue this work, we will need to also work with other communities including the City of Allentown and its sewer signatories to find ways to expand system capacity for the future needs of the region to address both peak flows and economic development.

City Division (Water & Wastewater)

In 2018, LCA will celebrate the fifth anniversary of the landmark lease arrangement with the City of Allentown for its water and sewer systems. Five years ago, LCA entered into a 50-year lease agreement to operate the City's systems for a \$220 million upfront payment and an ongoing \$500,000 per year payment to the City. LCA won the deal through a competitive bidding process initiated by the City to address its large unfunded pension debt and other financial concerns. LCA was among seven other firms who bid on the lease, and ours was within 5 percent of the next highest bid. LCA was motivated to be successful in this venture because we believe, and still do, that the entire region would be best served by a single organization that can manage financial, environmental and operational resources through a public, non-profit business model. We believe water and sewer services are essential for our community to thrive, and LCA is happy to meet this important need.

In the short time since 2013, LCA has learned a lot about how the City water and sewer systems operate and the large investments that are needed to maintain, repair and replace the systems so that residents can continue to receive high quality, reliable services that protect public health and the environment. These needs place considerable strain on the financial condition of the City Division, in addition to the large debt burden incurred to address the City's financial requirements in the lease.

Several key factors are considered within the 2018 Budget, as currently proposed:

Customer Rates – City ratepayers will see an overall rate increase of 4 percent in 2018 as a result of the rate adjustment factors included in the lease.

Debt Refinancing – The 2013 bond issue of \$308 million that funded the lease included a small series of about \$19 million that is due for payment in full in 2018. This will need to be refinanced in early 2018, which will change the annual debt service payment LCA must fund through the City Division revenues.

Funding for Capital Improvements – With \$12.6 million in planned capital improvements in 2018, but limited additional revenue being generated through rates, LCA will draw down on cash accumulated since 2013 to pay for these improvements and borrow a modest \$1.7 million to fund the remaining projects required for the year. Achieving this target in 2018 included some significant reductions in capital spending, and deferred projects will need to be incorporated into future years.

Operating Expense Controls – Considerable effort was put into the 2018 Budget process to ensure that the operating expenses included are necessary to achieve the requirements of the lease, meet regulatory requirements, and provide customers with the expected high level of service.

Looking Forward:

Based on the factors described above, LCA clearly has additional work to do to ensure the long-term financial sustainability of the City Division. As the life of the lease gets shorter each year, LCA's ability to fund future system improvements also declines. Future bond principal payments place additional pressure on the City Division, as shown below.

Calendar Year	2018	2038	2043	2047	Totals
Lease Years Remaining	44	24	19	15	
2013 Series A		\$ 14 M	\$ 132 M	\$ 99 M	\$ 246 M
2013 Series B	Ongoing (20	19 - 2038)			\$ 43 M
2013 Series C	\$ 19 M				\$ 19 M
Total Principal Payments					\$ 308 M

Schedule of Principal Payments - 2013 Lease Bond Issue

To address these challenges, LCA has initiated an important project to develop a financial model and strategy for the City Division. We believe there are alternatives included within the City lease agreement to increase revenues and other debt financing strategies that will be available to support LCA's financial future in this venture.

Ultimately, we believe the lease continues to be a great deal for Allentown as it has addressed the City's financial needs and pension debt, and it is a good deal for the City customers as well. Vital water and sewer services are being provided by a local non-profit organization that holds the customers' needs above all else. We expect this analysis of the City Division financial conditions to reveal some hard truths as well as real solutions to ensure the customers' expectations for high quality, reliable service can continue to be met for the foreseeable future.

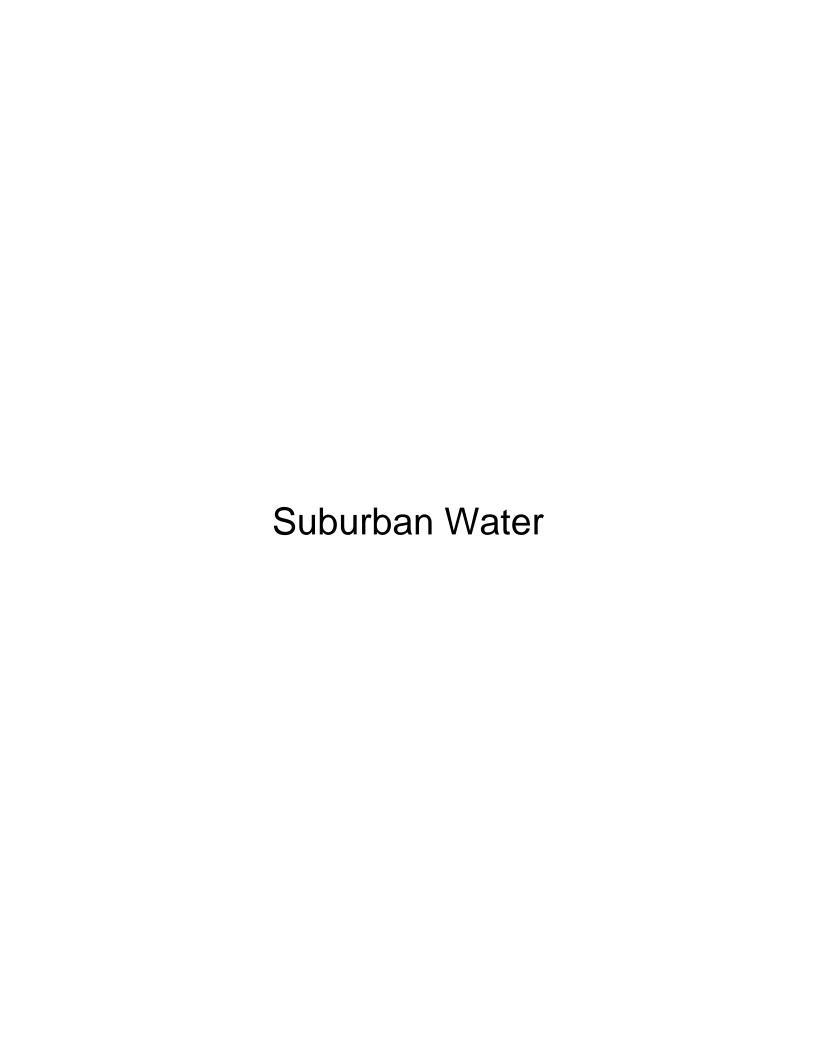
2018 BUDGET – SUMMARY OF EXPECTED RESULTS

The sections above describe the breadth of issues that were evaluated and discussed through the development of the 2018 Budget. By discussing all facets of rates and revenues, operating expenses, capital improvements, long-term projections, and funding/financing strategies, a budget package has been developed that addresses next year's needs and sets the stage for additional detailed evaluation of these critical issues.

The summary below shows that the 2018 Budget is presented with positive cash flows, meeting debt service requirements, and providing alternative funding for capital improvements that limits the borrowing required to pay for these investments.

Budget Overview	Suburban Water	Suburban Wastewater	City Division	Total
Operating & Other Revenue	\$10,604,000	\$20,309,000	\$34,369,000	\$65,282,000
Operating Expenses (net of depreciation)	\$5,979,584	\$14,132,285	\$17,239,144	\$37,425,859
Revenues Available for Debt Service	\$4,624,416	\$6,176,715	\$17,129,856	\$27,856,141
Debt Service	\$3,744,000	\$690,000	\$13,748,000	\$18,182,000
Debt Service Coverage Ratio	1.24	8.95	1.25	1.53
Capital Budget Overview	Suburban Water	Suburban Wastewater	City Division	Total
Capital Expenses	\$9,296,000	\$11,718,000	\$12,592,500	\$33,606,500
Funding from Operating & Other Revenue	\$4,903,416	\$8,966,715	\$5,787,010	\$19,657,141
Funding from Existing Project Reserves	\$4,392,584	\$2,751,285	\$5,085,490	\$12,229,359
Funding from New Borrowing	\$0	\$0	\$1,720,000	\$1,720,000
Year-End Project Reserve Balance	\$783,000	\$1,297,000	\$0	\$2,080,000
Total Cash Flow	Suburban Water	Suburban Wastewater	City Division	Total
Beginning Operations Cash Balance (2017 forecast)	\$4,403,000	\$9,943,000	\$6,389,000	\$20,735,000
2018 Surplus	\$134,000	\$4,380,000	\$2,855,000	\$7,369,000
Provided From (To) Capital	(\$1,200,000)	(\$5,500,000)	(\$5,606,000)	(\$12,306,000)
Project Reserve Balance	\$783,000	\$1,297,000	\$0	\$2,080,000
Other Reserves & Investments (includes restricted)	\$15,627,000	\$2,720,000	\$46,012,000	\$64,359,000
Ending Total Fund Balance	\$19,747,000	\$12,840,000	\$49,650,000	\$82,237,000

The year ahead is forecasted to bring significant challenges as LCA continues on the transitional journey it began in 2016. The fund summaries described in this Executive Summary illustrate the organization's commitment to our community to offer a thoughtful and thorough approach to evaluating the challenges of a changing landscape in which financial health, system sustainability, environmental protection and organizational excellence are not guaranteed. The 2018 Budget is presented as a signal to our Board, employees and the communities we serve that the organization is committed to providing high-quality, affordable and reliable water and wastewater services that will meet the needs and expectations of existing and future customers.



LEHIGH COUNTY AUTHORITY - SUBURBAN WATER 2018 BUDGET CONDENSED STATEMENTS

CONDENSED STATEMENTS	SUBURBAN WATER				
INCOME STATEMENT	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
Operating Revenues	9,733	9,237	9,134	8,815	496
Operating Expenses	8,930	8,587	8,815	7,401	(343)
Operating Income	803	650	319	1,414	153
Non-Operating Revenues (Expenses)	769	791	794	698	(22)
Income Before Interest Interest Income	1,572 125	1,441 125	1,113 200	2,112 92	131
Interest Expense	(2,003)	(1,587)	(1,348)	(1,140)	(416)
Income Before Capital Contributions	(306)	(21)	(35)	1,064	(285)
Capital Contributions		<u> </u>		3,560	
Net Income	(306)	(21)	(35)	4,624	(285)
CASU EL ONO (NDIDEOT)	2018	2017	2017	2016	
CASH FLOWS (INDIRECT)	Budget	Forecast	Budget	Actuals	
Net Cash Provided By (Used In) Operating Activities Net Cash Provided By (Used In) Non-Capital Financing Activities	3,753 125	3,600 125	3,269 200	4,715 (34)	
Net Cash Provided By (Used In) Non-Capital Financing Activities Net Cash Provided By (Used In) Capital and Related Financing Activities	(12,271)	8,245	(3,835)	(5,827)	
Net Cash Provided By (Used In) Investing Activities	4,000	(7,625)	284	421	
Net Increase (Decrease) in Cash	(4,393)	4,345	(82)	(725)	
Cash - Beginning of Year	11,341	6,996	6,996	7,721	
Cash - End of Year	6,948	11,341	6,914	6,996	
	2018	2017	2017	2016	2018 vs.
CASH FLOW (DIRECT)	Budget	Forecast	Budget	Actuals	2017 FC
Operating Revenues	9,733	9,237	9,134	8,815	496
Operating Expenses (ex D&A)	(5,980)	(5,637)	(5,865)	(4,813)	(343)
Cash From Operations Interest Received	3,753 125	3,600 125	3,269 200	4,002 92	153
Cash Available for Debt Service	3,878	3,725	3,469	4,094	153
Debt Service	(3,744)	(3,224)	(3,182)	(2,691)	(520)
Net Cash Available After Debt Service	134	501	287	1,403	(367)
Non-Operating Revenues (Expenses)	746	726	560	743	20
Changes in Working Capital	 .	<u>-</u>		871	
Net Cash Available For Capital	880	1,227	847	3,017 444	(347)
Financing & Investment Activity Capital Spending	4,023 (9,296)	7,836 (4,718)	6,518 (7,447)	(4,186)	(3,813) (4,578)
Net Cash Flow		4,345			
Beginning Balance	(4,393) 11,341	6,996	(82) 6,996	(725) 7,721	(8,738) 4,345
Ending Balance	6,948	11,341	6,914	6,996	(4,393)
					·
DEBT SERVICE COVERAGE RATIO	1.24	1.38	1.27	1.80	(0.15)
BALANCE SHEET	2018 Budget	2017 Forecast	2016 Actuals		
	Budget	rorecast	Actuals		
Assets and Deferred Outflows	4.400	0.540	4.400		
Cash and Cash Equivalents	4,120	8,513	4,168		
Investments - Unrestricted Other Current Assets	7,089 3,197	7,089 3,197	8,249 3,197		
Cash and Cash Equivalents - Restricted	2,828	2,828	2,828		
Investments - Restricted	5,710	9,710	925		
Other Restricted Assets	4,352	4,352	4,352		
Capital Assets, net of Accumulated Depreciation	109,998	103,652	101,988		
Other Long-Term Assets	1,295	1,295	1,295		
Deferred Outflows	<u>775</u>	775	775		
Total Assets and Deferred Outflows	139,364	141,411	127,777		
Liabilities and Net Position		a	0		
Current Liabilities	3,769	3,769	3,769		
Long-Term Liabilities Net Position	45,651	47,392	33,737		
	89,944	90,250	90,271		
Total Liabilities and Net Position	139,364	141,411	127,777		

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
OPERATING REVENUES					
Charges for Services	9,591	9,095	8,894	8,677	496
Rent Other income	91 51	91 51	137 103	97 41	-
Total Operating Revenues	9,733	9,237	9,134	8,815	496
Total Operating Nevertues	9,733	9,231	3,134	0,013	430
OPERATING EXPENSES (CASH BASED)					
Salaries and Wages	(1,064)	(1,055)	(943)	(1,028)	(9)
General and Administrative	(1,252)	(1,260)	(1,064)	(1,046)	8
Utilities	(584)	(450)	(493)	(426)	(134)
Materials and Supplies Miscellaneous Services	(321)	(365)	(537)	(288)	(252)
Treatment and Transportation	(2,759)	(2,507)	(2,828)	(2,025)	(252)
Total Operating Expenses	(5,980)	(5,637)	(5,865)	(4,813)	(343)
Total Operating Expenses	(3,300)	(3,037)	(3,003)	(4,010)	(343)
CASH FROM OPERATIONS	3,753	3,600	3,269	4,002	153
Interest Received	125	125	200	92	
CASH AVAILABLE FOR DEBT SERVICE	3,878	3,725	3,469	4,094	153
DEBT SERVICE					
Interest and Fees Paid	(2,003)	(1,587)	(1,348)	(1,051)	(416)
Principal Paid	(1,741)	(1,637)	(1,834)	(1,640)	(104)
Total Debt Service	(3,744)	(3,224)	(3,182)	(2,691)	(520)
NET CASH AVAILABLE AFTER DEBT SERVICE	134	501	287	1,403	(367)
	1.04	1.16	1.09	1.52	(0.12)
NON-OPERATING REVENUES (EXPENSES)					
Tapping and Capital Recovery Fees Meter Sales	485 105	472 102	280 80	426 156	13 3
Inspection, Plan Reviews, and Project Reimbursements	156	152	200	161	4
Other Income	23	169	334	112	(146)
Less: Project Reimbursement	(23)	(169)	(334)	(112)	146
Other Expense	-	(104)	(100)	(157)	104
Less:Expensed Capex		104	100	157	(104)
Total Non-Operating Revenues (Expenses)	746	726	560	743	20
Changes in Assets and Liabilities		<u> </u>	<u>-</u>	871	
NET CASH AVAILABLE FOR CAPITAL	880	1,227	847	3,017	(347)
FINANCING AND INVESTMENT ACTIVITY					
Grants Received	_	_	_	_	_
New Borrowing	-	15,292	5,900	-	(15,292)
Investments Converted to Cash	4,000	1,160	284	4,852	2,840
New Investments From Cash	-	(8,785)	=	(4,520)	8,785
Annual Lease Payments	-	-	-	-	- (4.40)
Project Reimbursements	23	169	334	112	(146)
Total Financing & Investment Activity	4,023	7,836	6,518	444	(3,813)
CAPITAL SPENDING					
Net Capital Spending	(9,296)	(4,614)	(7,347)	(4,029)	(4,682)
Add: Expensed Capex		(104)	(100)	(157)	104
Total Capital Spending	(9,296)	(4,718)	(7,447)	(4,186)	(4,578)
NET CASH FLOW TO FUND	(4,393)	4,345	(82)	(725)	(8,738)

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
DEBT SERVICE RATIO (INDENTURE BASED)					
Total Operating Revenues	9,733	9,237	9,134	8,815	496
Total Operating Expenses (Cash Based)	(5,980)	(5,637)	(5,865)	(4,813)	(343)
Interest Income	125	125	200	92	` -
Annual Lease Payment (City)	=	-	-	-	=
Total Non-Operating Revenues (Expenses)	746	726	560	743	20
Cash Available For Debt Service	4,624	4,451	4,029	4,837	173
Total Debt Service	3,744	3,224	3,182	2,691	520
Debt Service Ratio	1.24	1.38	1.27	1.80	(0.15)
CAPITAL COVERAGE RATIO					
Net Available for Capital	903	1,396	1,181	3,129	(493)
Total Capex	9,296	4,718	7,447	4,186	4,578
Capital Coverage Ratio	0.10	0.30	0.16	0.75	(0.20)

LEHIGH COUNTY AUTHORITY - SUBURBAN WATER 2018 BUDGET CASH FLOW BRIDGE - 2018 BUDGET vs. 2017 FORECAST \$000'S

NET CASH FLOW PER 2017 Q3 FORECAST	4,345	
Revenues Increase in volumes of 1.50% Increase in rates of 4.50%	136 360	
Operating expenses Effect from headcount changes Wage increases of 3.0% from total wage pool Benefits Increase Cost inflation - general inflation of 1.5% Change in spending levels	49 (55) (40) (38) (259)	(343)
Debt Service Additional interest expense Additional principal payments	(416) (104)	
Non-Operating Revenues (Expenses) Change in Non-Operating revenues (expenses) Higher expensed capex	(22) (104)	
Capital Spending/Funding Higher total capex Investments converting to cash Lower balances of cash invested No Borrowing Net Changes	(4,578) 2,840 8,785 (15,292) (8,738)	
NET CASH FLOW PER 2018 BUDGET	(4,393)	
CHANGE IN SPENDING LEVELS New DEP Testing requirements Buying Water from Northampton Other spending Total Spending	(182) (174) <u>97</u> (259)	

LEHIGH COUNTY AUTHORITY - SUBURBAN WATER 2018 BUDGET STATEMENT OF CHANGES IN NET POSITION

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
OPERATING REVENUES					
Charges for Services	9,591	9,095	8,894	8,677	496
Rent	91	91	137	97	-
Other income	51	51	103	41	
Total Operating Revenues	9,733	9,237	9,134	8,815	496
OPERATING EXPENSES					
Salaries and Wages	1,064	1,055	943	1,028	(9)
General and Administrative	1,252	1,260	1,064	1,046	8
Utilities	584	450	493	426	(134)
Materials and Supplies	321	365	537	288	44
Miscellaneous Services	2,759	2,507	2,828	2,025	(252)
Treatment and Transportation	-	-	-	-	-
Depreciation and Amortization	2,950	2,950	2,950	2,588	
Total Operating Expenses	8,930	8,587	8,815	7,401	(343)
Operating Income (Loss)	803	650	319	1,414	153
NON-OPERATING REVENUES (EXPENSES)					
Tapping and Capital Recovery Fees	485	472	280	426	13
Meter Sales	105	102	80	156	3
Inspection, Plan Reviews, and Project Reimbursements	156	152	200	161	4
Other Income	23	169	334	112	(146)
Other Expense	<u> </u>	(104)	(100)	(157)	104
Total Non-Operating Revenues (Expenses)	769	791	794	698	(22)
Income Before Interest	1,572	1,441	1,113	2,112	131
Interest Income	125	125	200	92	-
Interest Expense	(2,003)	(1,587)	(1,348)	(1,140)	(416)
Increase (Decrease) in Net Position Before					
Capital Contributions	(306)	(21)	(35)	1,064	(285)
CAPITAL CONTRIBUTIONS					
Capital Grants	-	-	=	212	=
Capital Assets Provided		<u>-</u>		3,348	<u>-</u>
Total Capital Contributions			<u> </u>	3,560	
INCREASE (DECREASE) IN NET POSITION	(306)	(21)	(35)	4,624	(285)
Net Position Beginning of Year Cumulative Changes	90,250	90,271	90,271	85,647 -	(21)
NET POSITION AT END OF YEAR	89,944	90,250	90,236	90,271	(306)

BALANCE SHEET				
		URBAN WAT		
	2018	2017	2016	
ACCETS AND DEFENDED OUTELOWS	Budget	Forecast	Actuals	
ASSETS AND DEFERRED OUTFLOWS				
CURRENT ASSETS				
Cash and Cash Equivalents	4,120	8,513	4,168	
Certificates of Deposit	7,089	7,089	8,249	
Accounts Receivable - Customers	1,443	1,443	1,443	
Accounts Receivable - Financing Contracts	, -	<i>.</i> -	´ -	
Accounts Receivable - Others	178	178	178	
Due From (To) Other Funds	1,428	1,428	1,428	
Inventories	45	45	45	
Accrued Interest Receivable	12	12	12	
Prepaid Expenses	91	91	91	
Total Current Assets	14,406	18,799	15,614	
NON-CURRENT ASSETS				
Restricted				
Cash and Cash Equivalents	2,828	2,828	2,828	
Certificates of Deposit	925	925	925	
Investment - US Treasury Obligations	4,785	8,785	-	
Developer Escrow Deposits	4,351	4,351	4,351	
Accrued Interest Receivable	1	. 1		
Total Restricted Assets	12.890	16,890	8,105	
Capital Assets				
Land	1,704	1,704	1,704	
Construction in Progress	5,016	5,016	5,016	
Wells and Reservoirs	8,966	8,966	8,966	
Transmission and Distribution Mains	68,693	68,693	68,693	
Service and Hydrants	14,593	14,593	14,593	
Interceptor and Collector Systems	-	-	-	
Buildings and Structures	22,378	22,378	22,378	
Metering System	8,485	8,485	8,485	
Equipment and Furnishings	20,193	10,897	6,283	
Capacity	1,208	1,208	1,208	
LESS: Accumulated Depreciation	(41,238)	(38,288)	(35,338)	
Total Capital Assets	109,998	103,652	101,988	
Other Assets				
Long-term Portion of Receivables and Financing Contracts	-	-	-	
Intangible Service Concession Arrangement	-	-	-	
OPEB Asset	1,133	1,133	1,133	
Other Miscellaneous Assets	400	-	-	
Facilities Planning Costs, Net	162	162	162	
Total Other Assets	1,295	1,295	1,295	
Total Non-Current Assets	124,183	121,837	111,388	
TOTAL ASSETS	138,589	140,636	127,002	
Deferred Outflows				
Pensions	468	468	468	
Refunding Loss on Bonds	307	307	307	
Total Deferred Outflows	775	775	775	
Total Deletted Outlions			113	
TOTAL ASSETS AND DEFERRED OUTFLOWS	139,364	141,411	127,777	

LEHIGH COUNTY AUTHORITY 2018 BUDGET BALANCE SHEET

BALANCE SHEET		SUBURBAN WATER			
		2018	2017	2016	
		Budget	Forecast	Actuals	
LIABILITIES AND NET POSITION					
Current Liabilities:					
Accounts Payable - Trade		971	971	971	
Accounts Payable - Capital		248	248	248	
Accrued Interest Payable		160	160	160	
Notes Payable		237	237	237	
Revenue Bonds Payable		1,423	1,423	1,423	
Developer Deposits and Other		545	545	545	
Accrued Expenses		185	185	185	
Total Current Liabilities		3,769	3,769	3,769	
Non-Current Liabilities					
Developer Deposits and Other		5,156	5,156	5,156	
SCA Payable		-	-	-	
Notes Payable		2,970	2,970	2,970	
OPEB Liability		-	-	-	
Net Pension Liability		568	568	568	
Revenue Bonds Payable		36,957	38,698	25,043	
Total Non-Current Liabilities		45,651	47,392	33,737	
Total Liabilities		49,420	51,161	37,506	
Net Position:					
Net investment in Capital Assets		72,900	73,206	73,227	
Restricted Debt Service		1,209	1,209	1,209	
Unrestricted		15,835	15,835	15,835	
Total Net Position		89,944	90,250	90,271	
TOTAL LIABILITIES AND NET POSITION		139,364	141,411	127,777	
•	Check	-	-	 -	

LEHIGH COUNTY AUTHORITY 2018 BUDGET CASH FLOW (INDIRECT)

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
CASH FLOWS FROM OPERATING ACTIVITIES					
Operating Income (Loss) Adjustments:	803	650	319	1,414	153
Depreciation and Amortization Changes in Assets and Liabilities	2,950	2,950	2,950	2,588 713	-
Net Cash Provided By (Used In) Operating Activities	3,753	3,600	3,269	4,715	153
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES					
Interest Received	125	125	200		-
Facility Improvements	-	-	-		-
Annual Lease Payments	-	-	-		-
Transfers From/To		<u> </u>		(34)	_ _
Net Cash Provided By (Used In) Non-Capital					
Financing Activities	125	125	200	(34)	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES					
Non-Operating Revenues Received	769	895	894	1,050	(126)
Capital Spending	(9,296)	(4,718)	(7,447)	(4,186)	(4,578)
Borrowing Proceeds	-	15,292	5,900	-	(15,292)
Interest Payments	(2,003)	(1,587)	(1,348)	(1,051)	(416)
Principal Payments	(1,741)	(1,637)	(1,834)	(1,640)	(104)
Net Cash Provided By (Used In) Capital and Related Financing Activities	(12,271)	8,245	(3,835)	(5,827)	(20,516)
CASH FLOWS FROM INVESTING ACTIVITIES					
Investment Maturities	4,000	1,160	284	4,852	2,840
Investment Purchases	, <u>-</u>	(8,785)	_	(4,520)	8,785
Interest Received on Investments	-	-	_	`´ 89 [´]	-
Net Cash Provided By (Used In) Investing Activities	4,000	(7,625)	284	421	11,625
NET INCREASE (DECREASE) IN CASH	(4,393)	4,345	(82)	(725)	(8,738)
Cash - Beginning of Year	11,341	6,996	6,996	7,721	4,345
CASH - END OF YEAR	6,948	11,341	6,914	6,996	(4,393)

\$000's	2018 Budget	2017 Forecast	2017 Budget
OPERATIONS - CASH	Daaget	Torcoast	Buaget
OPERATING REVENUES			
Charges for Services	9,591	9,095	8,894
Rent	91	91	137
Other income	51	51	103
Total Operating Revenues	9,733	9,237	9,134
OPERATING EXPENSES (CASH BASED)			
Salaries and Wages	(1,064)	(1,055)	(943)
General and Administrative	(1,252)	(1,260)	(1,064)
Utilities	(584)	(450)	(493)
Materials and Supplies	(321)	(365)	(537)
Miscellaneous Services	(2,759)	(2,507)	(2,828)
Treatment and Transportation		<u>-</u> _	<u> </u>
Total Operating Expenses	(5,980)	(5,637)	(5,865)
CASH FROM OPERATIONS	3,753	3,600	3,269
Interest Received	125	125	200
CASH AVAILABLE FOR DEBT SERVICE	3,878	3,725	3,469
DEBT SERVICE			
Interest and Fees Paid	(2,003)	(1,587)	(1,348)
Principal Paid	(1,741)	(1,637)	(1,834)
Total Debt Service	(3,744)	(3,224)	(3,182)
NET CASH AVAILABLE AFTER DEBT SERVICE	134	501	287
Changes in Assets and Liabilities	<u>-</u>	<u> </u>	82
NET CASH FROM OPERATIONS AVAILABLE FOR CAPITAL	134	501	369
Investments Converted Into Cash	-	-	-
Cash Converted to Investments	-	-	-
Cash from Restricted Balances	-	-	-
Cash to Restricted Balances	-	-	-
Cash provided for Capital Projects	(1,200)	<u> </u>	(103)
NET FLOW - OPERATING CASH	(1,066)	501	266
Beginning Balance	4,403	3,902	3,902
OPERATING CASH - ENDING BALANCE	3,337	4,403	4,168

\$000's	2018 Budget	2017 Forecast	2017 Budget
OPERATIONS - INVESTMENTS	Buuget	rorecast	Buuget
Cash provided to investments		-	-
Maturities converted to cash	-	-	-
From (To) Restricted			<u>-</u>
NET FLOW - OPERATING INVESTMENTS	-	-	-
Beginning Balance	7,249	7,249	7,249
OPERATING INVESTMENTS - ENDING BALANCE	7,249	7,249	7,249
PROJECT RESERVES - CASH			
CASH PROVIDED FROM OPERATIONS	1,200	<u> </u>	103
NON OPERATING DEVENUES (EVENUES)			
NON-OPERATING REVENUES (EXPENSES) Tapping and Capital Recovery Fees	485	472	280
Meter Sales	105	102	80
Inspection, Plan Reviews, and Project Reimbursements	156	152	200
Other Income	23	169	334
Less: Project Reimbursement	(23)	(169)	(334)
Other Expense	(20)	(104)	(100)
Less:Expensed Capex	_	104	100
Total Non-Operating Revenues (Expenses)	746	726	560
FINANCING AND INVESTMENT ACTIVITY			
Grants Received			
	-	15,292	5,900
New Borrowing Investments Converted to Cash (Source)	4,000	1,160	284
New Investments From Cash (Use)	4,000	(8,785)	204
Annual Lease Payments - City	_	(0,703)	_
Project Reimbursements	23	169	334
Total Financing & Investment Activity	4,023	7,836	6,518
Interest Income		<u> </u>	<u>-</u>
CAPITAL SPENDING			
Net Capital Spending	(9,296)	(4,614)	(7,347)
Add: Expensed Capex		(104)	(100)
Total Capital Spending	(9,296)	(4,718)	(7,447)
NET FLOW - PROJECT RESERVES CASH	(3,327)	3,844	(266)
Beginning Balance	4,110	266	266
PROJECT RESERVES CASH - ENDING BALANCE	783	4,110	

\$000's	2018 Budget	2017 Forecast	2017 Budget
PROJECT RESERVES - INVESTMENTS	<u> </u>	Torcoast	Baaget
New Investments From Cash (Source) Investments Converted to Cash (Use) Other	- (4,000) -	8,785 (1,160)	- - -
NET FLOW - PROJECT RESERVES INVESTMENTS	(4,000)	7,625	-
Beginning Balance	8,625	1,000	1,000
PROJECT RESERVES INVESTMENTS - ENDING BALANCE	4,625	8,625	1,000
RESTRICTED - CASH			
Sources Uses	- -	<u>-</u> _	- -
NET FLOW - RESTRICTED CASH	-	-	-
Beginning Balance	2,828	2,828	2,828
RESTRICTED CASH - ENDING BALANCE	2,828	2,828	2,828
RESTRICTED - INVESTMENTS			
Sources Uses	- -	-	-
NET FLOW - RESTRICTED INVESTMENTS			
Beginning Balance	925	925	925
RESTRICTED INVESTMENTS - ENDING BALANCE	925	925	925
SUMMARY OF ACCOUNT FLOWS			
Cash - Operations	(1,066)	501	266
Cash - Project Reserves	(3,327)	3,844	(266)
Cash - Restricted Total Cash Accounts	(4,393)	4,345	<u>-</u>
		<u> </u>	
Investments - Operations Investments - Project Reserves	(4,000)	- 7,625	-
Investments - Restricted	(- ,000)		<u>-</u>
Total Investments	(4,000)	7,625	
TOTAL FLOWS	(8,393)	11,970	

\$000's		2018 Budget	2017 Forecast	2017 Budget
SUMMARY OF ACCOUNT BALANCES				
Cash - Operations	_	3,337	4,403	4,168
Cash - Project Reserves		783	4,110	-
Cash - Restricted		2,828	2,828	2,828
Total Cash Accounts		6,948	11,341	6,996
Investments - Operations		7,249	7,249	7,249
Investments - Project Reserves		4,625	8,625	1,000
Investments - Restricted		925	925	925
Total Investments		12,799	16,799	9,174
TOTAL BALANCES		19,747	28,140	16,170
	Cash Check	6,948	11,341	
	Diff	-	16.700	
	Investment Check Diff	12,799 -	16,799 -	

LEHIGH COUNTY AUTHORITY 2018 BUDGET SUBURBAN WATER

STATEMENT OF CHANGES IN NET POSITION	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
ODED ATIMO DEVENILEO				
OPERATING REVENUES				
Service Charges	4 404 040	4 440 000	4 050 407	4 400 000
Large Industrial	1,101,016	1,116,000	1,059,497	1,123,000
Other Industrial/Commercial	2,968,699	2,933,000	3,078,111	3,265,000
Residential	3,377,843	3,476,000	3,475,015	3,908,000
Penalties	70,936	50,000	63,876	68,000
Private Fire Service	757,650	746,000	785,860	798,000
Public Fire Service	354,805	373,000	423,180	429,000
Total Service Charges	8,630,949	8,694,000	8,885,539	9,591,000
Rental Income	97,011	137,000	90,959	91,000
Miscellaneous	87,047	303,000	260,487	51,000
Total Operating Revenues	8,815,007	9,134,000	9,236,985	9,733,000
OPERATING EXPENSES				
Personnel				
Permanent	795,487	861,508	988,893	945,178
Overtime	232,517	81,121	65,573	119,180
Employee Benefits	436,093	297,803	470,056	362,624
Total Personnel	1,464,097	1,240,432	1,524,522	1,426,982
Purchase of Services				
Internal Services - Overhead & Support	609,541	765,840	790,439	889,232
Utilities	426,230	493,000	449,950	584,346
Engineering	17,721	48,000	63,373	36,500
Analyses (External)	44,750	51,785	46,929	191,300
Contract Operating Svcs	35,430	38,270	30,370	38,270
Compliance Expense	-	-	-	41,700
Maintenance Services	99,754	534,380	322,605	278,100
Fleet Management Services	49,749	30,000	26,835	29,000
Extraordinary Expenditures	33,495	100,000	-	-
Industrial Meter Testing & Repair	12,571	8,600	-	8,600
Miscellaneous Services	142,624	94,310	93,178	35,500
Water Purchases	1,588,746	1,923,000	1,924,704	2,099,400
Total Purchases of Services	3,060,611	4,087,185	3,748,383	4,231,948
Materials and Supplies				
Pump Supplies	22,895	67,300	17,098	1,504
Purification Supplies	59,100	101,450	50,099	100,150
Distribution & Transmission Supplies	49,290	102,750	78,565	55,800
Fleet Management Supplies	-	2,500	2,974	2,500
Misc. Materials & Supplies	88,570	60,695	49,619	39,000
Fuel & Mileage	28,074	65,100	27,687	65,900
Total Materials and Supplies	247,929	399,795	226,042	264,854
Equipment	40,621	137,000	137,802	55,800
• •				
Depreciation & Amortization	2,587,430	2,950,000	2,949,984	2,950,000
Total Operating Expenses	7,400,688	8,814,412	8,586,733	8,929,584
OPERATING INCOME	1,414,319	319,588	650,252	803,416

LEHIGH COUNTY AUTHORITY 2018 BUDGET SUBURBAN WATER

STATEMENT OF CHANGES IN NET POSITION	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
NON-OPERATING REVENUES				
Supply/Tapping Fees	387,057	255,000	391,058	400,000
Distribution Tapping Fees	39,120	25,000	81,398	85,000
Meter Sales	156,365	80,000	101,577	105,000
Inspection & Planning Review Fees	160,751	200,000	151,630	156,000
Project Reimbursement	-	334,000	145,795	23,000
Other	112,426		23,193	
Total Non-Operating Revenues	855,719	894,000	894,651	769,000
NON-OPERATING (EXPENSES)				
Capital Charged to Expenses	(157,016)	(100,000)	(103,765)	-
Other Miscellaneous Expenses	-	-	-	-
Total Non-Operating Expenses	(157,016)	(100,000)	(103,765)	
INCOME BEFORE INTEREST AND CONTRIBUTED CAPITAL	2,113,022	1,113,588	1,441,138	1,572,416
Interest Income	91,619	200,000	124,715	125,000
Interest (Expense)	(1,140,565)	(1,348,261)	(1,586,870)	(2,003,000)
INCOME BEFORE CONTRIBUTED CAPITAL	1,064,076	(34,673)	(21,017)	(305,584)
CONTRIBUTED CAPITAL	3,559,618			
NET INCOME	4,623,694	(34,673)	(21,017)	(305,584)

LEHIGH COUNTY AUTHORITY 2018 BUDGET SUBURBAN WATER

	2016	2017	2017	2018
CASH FLOWS	Actual	Budget	Forecast	Budget
Operating Revenues	8,815,007	9,134,000	9,236,985	9,733,000
Operating Expenses	(7,400,688)	(8,814,412)	(8,586,733)	(8,929,584)
Add: Depreciation Expense	2,587,430	2,950,000	2,949,984	2,950,000
Net Operating Cash	4,001,749	3,269,588	3,600,236	3,753,416
Interest Income	88,756	200,000	124,715	125,000
Net Cash Available For Debt Service	4,090,505	3,469,588	3,724,951	3,878,416
Debt Service				
Interest Paid	(1,050,935)	(1,341,386)	(1,289,973)	(2,003,000)
Financing Fees Paid	-	(6,875)	(297,897)	-
Princial Paid	(1,639,996)	(1,833,796)	(1,636,596)	(1,741,000)
Total Debt Service	(2,690,931)	(3,182,057)	(3,224,466)	(3,744,000)
NET CASH AVAILABLE AFTER DEBT SERVICE	1,399,574	287,531	500,485	134,416
Non-Operating Revenues	855,719	894,000	894,651	769,000
Less: Project Reimbursement	-	(334,000)	(168,988)	(23,000)
Non-Operating Expenses	(157,016)	(100,000)	(103,765)	-
Less: Capital Charged to Expenses	157,016	100,000	103,765	-
Working Capital Changes	873,542			
NET CASH AVAILABLE FOR CAPITAL	3,128,835	847,531	1,226,148	880,416
Financing & Investment Activity				
Project Reimbursements	-	334,000	168,988	23,000
Investments converting to Cash	4,851,706	284,000	1,159,937	4,000,000
New Borrowing	-	5,900,000	15,292,006	-
Cash Investments	(4,520,000)	-	(8,785,000)	-
Capital Spending	(4,185,957)	(7,447,000)	(4,717,598)	(9,296,000)
NET CASH FLOW TO FUND	(725,416)	(81,469)	4,344,481	(4,392,584)
	ok	ok	ok	ok

2018 BUDGET SUBURBAN DIVISION WATER FUND CAPITAL EXPENDITURES

Project	Primary Project Category		Estimated Project Cost		stimated Costs rough 2017		2018 Budget	Estimated Costs 2019- 2022
Annual Projects	AM - Varies	\$	8,535,750	\$	730,000	\$	1.878.750	5,927,000
Water Main Replacement Projects	AM - Varies	•	10,500,000	•	-	•	2,100,000	8,400,000
Pine Lakes of Lynn Pump Station Improvements	AM - High		725,000		510,000		215,000	, , , <u>-</u>
Crestwood- New Alternate Water Supply	Sys Imp		510,000		330,000		180,000	-
CLD Auxiliary Pump Station & Main Extension	Sys Imp		1,877,000		95,000		1,464,000	318,000
Upper Milford Central Division Improvements	AM - High		1,370,000		-		500,000	870,000
Arcadia West Division Total Dissolved Soilds Removal System	Sys Imp		280,000		-		80,000	200,000
Additional Water Supply - Small Satellite Divisions	Sys Imp		300,000		-		200,000	100,000
Water Meter Replacement Project	AM - Med		1,640,000		500,000		1,140,000	-
Well Abandonments	Regulatory		150,000		60,000		40,000	50,000
Central Lehigh to Upper Milford Division Interconnection	New Cust		1,485,000		165,000		1,320,000	-

Total Suburban Divisions Water Capital Expenditures:

Allocated Administration Capital

TOTAL CAPITAL

\$ 2,390,000	\$ 9,117,750
	\$ 178,250
	\$ 9,296,000



LEHIGH COUNTY AUTHORITY - SUBURBAN WASTEWATER 2018 BUDGET CONDENSED STATEMENTS

CONDENSED STATEMENTS	SUBURBAN WASTEWATER				
	2018	2017	2017	2016	2018 vs.
INCOME STATEMENT (\$000)	Budget	Forecast	Budget	Actuals	2017 FC
Operating Revenues Operating Expenses	19,197 18,908	18,189 18,457	18,259 18,557	18,498 21,687	1,008 (451)
Operating Income	289	(268)	(298)	(3,189)	557
Non-Operating Revenues (Expenses)	806	806	793	1,144	
Income Before Interest	1,095	538	495	(2,045)	557
Interest Income Interest Expense	5 (216)	5 (216)	119 (852)	119 (195)	-
Income Before Capital Contributions Capital Contributions	884	327	(238)	(2,121) 986	557 -
Net Income	884	327	(238)	(1,135)	557
CASH FLOWS (INDIRECT) (\$000)	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	
Net Cash Provided By (Used In) Operating Activities	5,065	4,108	3,627	910	
Net Cash Provided By (Used In) Non-Capital Financing Activities	5	5 (4.040)	119	77	
Net Cash Provided By (Used In) Capital and Related Financing Activities Net Cash Provided By (Used In) Investing Activities	(11,301) 3,480	(4,649) 2,470	3,376 -	(1,638) (510)	
Net Increase (Decrease) in Cash	(2,751)	1,934	7,122	(1,161)	
Cash - Beginning of Year	13,208	11,274	11,274	12,435	
Cash - End of Year	10,457	13,208	18,396	11,274	
CASH FLOW (DIRECT) (\$000)	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
Operating Revenues	19,197	18,189	18,259	18,498	1,008
Operating Expenses (ex D&A)	(14,132)	(14,081)	(14,632)	(17,186)	(51)
Cash From Operations Interest Received	5,065 5	4,108 5	3,627 119	1,312 119	957 -
Cash Available for Debt Service	5,070	4,113	3,746	1,431	957
Debt Service	(690)	(690)	(1,979)	(813)	<u>-</u>
Net Cash Available After Debt Service Non-Operating Revenues (Expenses) Changes in Working Capital	4,380 1,107 -	3,423 1,107	1,767 1,093 -	618 1,209 (334)	957 - -
Net Cash Available For Capital	5,487	4,530	2,860	1,493	957
Financing & Investment Activity Capital Spending	3,480 (11,718)	2,470 (5,066)	10,875 (6,613)	(229) (2,425)	1,010 (6,652)
Net Cash Flow		1,934	7,122		
Beginning Balance	(2,751) 13,208	1,934	11,274	(1,161) 12,435	(4,685) 1,934
Ending Balance	10,457	13,208	18,396	11,274	(2,751)
Litating Datation	10,107	10,200	10,000		(2,701)
DEBT SERVICE COVERAGE RATIO	8.95	7.57	2.45	3.25	1.39
BALANCE SHEET (\$000)	2018 Budget	2017 Forecast	2016 Actuals		
Assets and Deferred Outflows	40 :==	10.5=:	40.05=		
Cash and Cash Equivalents Investments - Unrestricted	10,120 2,383	12,871 5,863	10,937 8,333		
Other Current Assets	2,070	2,070	2,070		
Cash and Cash Equivalents - Restricted	337	337	337		
Investments - Restricted Other Restricted Assets	-	-	-		
Capital Assets, net of Accumulated Depreciation	94,195	87,554	87,165		
Other Long-Term Assets Deferred Outflows	2,853 236	2,853 236	2,853 236		
Total Assets and Deferred Outflows	112,194	111,784	111,931		
Liabilities and Net Position	<u></u>				
Current Liabilities	1,999	1,999	1,999		
Long-Term Liabilities Net Position	7,840 102,355	8,314 101,471	8,788 101,144		
Total Liabilities and Net Position	112,194	111,784	111,931		
	_				

LEHIGH COUNTY AUTHORITY - SUBURBAN WASTEWATER 2018 BUDGET CASH FLOW (DIRECT)

DEBT SERVICE RATIO (INDENTURE BASED)

OPERATING REVENUES Charges for Services 18,997 17,989 18,059 18,296 Rent - - - - - - Other income 200 200 200 202 202 Total Operating Revenues 19,197 18,189 18,259 18,498 OPERATING EXPENSES (CASH BASED) Salaries and Wages (462) (427) (392) (441) General and Administrative (464) (423) (370) (565) Utilities (285) (229) (280) (205)	1,008 - - 1,008 (35) (41) (56) (264)
Other income 200 200 200 202 Total Operating Revenues 19,197 18,189 18,259 18,498 OPERATING EXPENSES (CASH BASED) Salaries and Wages (462) (427) (392) (441) General and Administrative (464) (423) (370) (565)	(35) (41) (56) (264)
Total Operating Revenues 19,197 18,189 18,259 18,498 OPERATING EXPENSES (CASH BASED) Salaries and Wages (462) (427) (392) (441) General and Administrative (464) (423) (370) (565)	(35) (41) (56) (264)
OPERATING EXPENSES (CASH BASED) Salaries and Wages (462) (427) (392) (441) General and Administrative (464) (423) (370) (565)	(35) (41) (56) (264)
Salaries and Wages (462) (427) (392) (441) General and Administrative (464) (423) (370) (565)	(41) (56) (264)
General and Administrative (464) (423) (370) (565)	(41) (56) (264)
	(56) (264)
	, ,
Materials and Supplies (372) (108) (395) (189) Miscellaneous Services (8,579) (8,444) (9,295) (7,140)	
Miscellaneous Services (8,579) (8,444) (9,295) (7,140) Treatment and Transportation (3,970) (4,450) (3,900) (8,646)	(135) 480
Total Operating Expenses (14,132) (14,081) (14,632) (17,186)	(51)
CASH FROM OPERATIONS 5,065 4,108 3,627 1,312	957
Interest Received	
CASH AVAILABLE FOR DEBT SERVICE 5,070 4,113 3,746 1,431	957
DEBT SERVICE	
Interest and Fees Paid (216) (216) (852) (195)	-
Principal Paid (474) (1,127) (618)	<u>-</u>
Total Debt Service(690)(1,979)(813)	-
NET CASH AVAILABLE AFTER DEBT SERVICE 4,380 3,423 1,767 618	957
7.35 5.96 1.89 1.76 NON-OPERATING REVENUES (EXPENSES)	1.39
Tapping and Capital Recovery Fees 1,015 1,015 1,000 1,165	-
Meter Sales 12	-
Inspection, Plan Reviews, and Project Reimbursements 92 92 93 31 Other Income 1	-
Less: Project Reimbursement	-
Other Expense (301) (301) (300) (65)	-
Less: Expensed Capex 301 301 300 65 Total Non-Operating Revenues (Expenses) 1,107 1,107 1,093 1,209	
1,107 1,107 1,093 1,209	
Changes in Assets and Liabilities (334)	
NET CASH AVAILABLE FOR CAPITAL 5,487 4,530 2,860 1,493	957
FINANCING AND INVESTMENT ACTIVITY	
Grants Received	-
New Borrowing - - 10,875 395 Investments Converted to Cash 3,480 2,470 - 5,476	1,010
New Investments From Cash (6,100)	-
Annual Lease Payments	-
Project Reimbursements (220)	1 010
Total Financing & Investment Activity 3,480 2,470 10,875 (229)	1,010
CAPITAL SPENDING (44.447) (4.705) (9.949) (9.949)	(0.0==)
Net Capital Spending (11,417) (4,765) (6,313) (2,360) Add: Expensed Capex (301) (301) (300) (65)	(6,652)
Total Capital Spending (11,718) (5,066) (6,613) (2,425)	(6,652)
NET CASH FLOW TO FUND (2,751) 1,934 7,122 (1,161)	(4,685)

LEHIGH COUNTY AUTHORITY - SUBURBAN WASTEWATER 2018 BUDGET CASH FLOW (DIRECT)

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
Total Operating Revenues	19,197	18,189	18,259	18,498	1,008
Total Operating Expenses (Cash Based)	(14,132)	(14,081)	(14,632)	(17,186)	(51)
Interest Income	5	5	119	119	· -
Annual Lease Payment (City)	-	-	-	-	-
Total Non-Operating Revenues (Expenses)	1,107	1,107	1,093	1,209	-
Cash Available For Debt Service	6,177	5,220	4,839	2,640	957
Total Debt Service	690	690	1,979	813	-
Debt Service Ratio	8.95	7.57	2.45	3.25	1.39
CAPITAL COVERAGE RATIO					
Net Available for Capital	5,487	4,530	2,860	1,493	957
Total Capex	11,718	5,066	6,613	2,425	6,652
Capital Coverage Ratio	0.47	0.89	0.43	0.62	(0.43)

LEHIGH COUNTY AUTHORITY - SUBURBAN WASTEWATER 2018 BUDGET CASH FLOW BRIDGE - 2018 BUDGET vs. 2017 FORECAST \$000'S

NET CASH FLOW PER 2017 Q3 FORECAST	1,934	
Revenues Increase in volumes of 0.0% Increase in rates of 2.80%	- 1,008	
Operating expenses Effect from headcount changes Wage increases of 3.0% from total wage pool Benefits Increase 5.0% Cost inflation - general inflation of 1.5% Change in spending levels	(40) (14) (8) (160) 171	(51)
Debt Service Additional interest expense Additional principal payments	<u>.</u>	
Non-Operating Revenues (Expenses) Change in Non-Operating revenues (expenses) Higher expensed capex	<u>.</u>	
Capital Spending/Funding Higher total capex Investments converting to cash Lower balances of cash invested No Borrowing	(6,652) 1,010 - -	
Net Changes	(4,685)	
NET CASH FLOW PER 2018 BUDGET	(2,751)	

LEHIGH COUNTY AUTHORITY - SUBURBAN WASTEWATER 2018 BUDGET STATEMENT OF CHANGES IN NET POSITION

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
OPERATING REVENUES					<u> </u>
Charges for Services	18,997	17,989	18,059	18,296	1,008
Rent Other income	200	200	200	202	-
Total Operating Revenues	19,197	18,189	18,259	18,498	1,008
OPERATING EXPENSES					
Salaries and Wages	462	427	392	441	(35)
General and Administrative	464	423	370	565	(41)
Utilities	285	229	280	205	(56)
Materials and Supplies	372	108	395	189	(264)
Miscellaneous Services	8,579	8,444	9,295	7,140	(135)
Treatment and Transportation	3,970	4,450	3,900	8,646	480
Depreciation and Amortization	4,776	4,376	3,925	4,501	(400)
Total Operating Expenses	18,908	18,457	18,557	21,687	(451)
Operating Income (Loss)	289	(268)	(298)	(3,189)	557
NON-OPERATING REVENUES (EXPENSES)					
Tapping and Capital Recovery Fees	1,015	1,015	1,000	1,165	-
Meter Sales	-	-	-	12	=
Inspection, Plan Reviews, and Project Reimbursements	92	92	93	31	-
Other Income	- 	- 		1	-
Other Expense	(301)	(301)	(300)	(65)	
Total Non-Operating Revenues (Expenses)	806	806	793	1,144	
Income Before Interest	1,095	538	495	(2,045)	557
Interest Income	5	5	119	119	-
Interest Expense	(216)	(216)	(852)	(195)	
Increase (Decrease) in Net Position Before					
Capital Contributions	884	327	(238)	(2,121)	557
CAPITAL CONTRIBUTIONS					
Capital Grants	-	-	-	-	-
Capital Assets Provided	<u> </u>		<u>-</u>	986	
Total Capital Contributions			<u>-</u>	986	
INCREASE (DECREASE) IN NET POSITION	884	327	(238)	(1,135)	557
Net Position Beginning of Year	101,471	101,144	101,144	102,279	327
Cumulative Changes		<u> </u>	<u>-</u>	<u> </u>	
NET POSITION AT END OF YEAR	102,355	101,471	100,906	101,144	884

LEHIGH COUNTY AUTHORITY 2018 BUDGET BALANCE SHEET

BALANCE SHEET	SUBURBAN WASTEWATER			
	2018	2017	2016	
	Budget	Forecast	Actuals	
ASSETS AND DEFERRED OUTFLOWS	ī			
CURRENT ASSETS				
Cash and Cash Equivalents	10,120	12,871	10,937	
Certificates of Deposit	2,383	5,863	8,333	
Accounts Receivable - Customers	3,057	3,057	3,057	
Accounts Receivable - Financing Contracts	303	303	303	
Accounts Receivable - Others	67	67	67	
Due From (To) Other Funds	(1,449)	(1,449)	(1,449)	
Inventories	-	-	-	
Accrued Interest Receivable	10	10	10	
Prepaid Expenses	82	82	82	
Total Current Assets	14,573	20,804	21,340	
NON-CURRENT ASSETS				
Restricted				
Cash and Cash Equivalents	337	337	337	
Certificates of Deposit	-	-	-	
Investment - US Treasury Obligations	-	-	-	
Developer Escrow Deposits	-	-	-	
Accrued Interest Receivable				
Total Restricted Assets	337	337	337	
Capital Assets				
Land	1,734	1,734	1,734	
Construction in Progress	6,645	6,645	6,645	
Wells and Reservoirs	-	-	-	
Transmission and Distribution Mains	-	-	-	
Service and Hydrants	-	-	-	
Interceptor and Collector Systems	37,724	37,724	37,724	
Buildings and Structures	56,534	56,534	56,534	
Metering System	421	421	421	
Equipment and Furnishings Capacity	38,067 1,116	26,650 1,116	21,885 1,116	
LESS: Accumulated Depreciation	(48,046)	(43,270)	(38,894)	
•				
Total Capital Assets	94,195	87,554	87,165	
Other Assets	0.400	0.400	0.400	
Long-term Portion of Receivables and Financing Contracts	2,483	2,483	2,483	
Intangible Service Concession Arrangement OPEB Asset	-	-	-	
Other Miscellaneous Assets	_	_	_	
Facilities Planning Costs, Net	370	370	370	
Total Other Assets	2,853	2,853	2,853	
Total Non-Current Assets	97,385	90,744	90,355	
Total Non Garrent Assets		00,144		
TOTAL ASSETS	111,958	111,548	111,695	
Deferred Outflows				
Pensions	236	236	236	
Refunding Loss on Bonds	<u> </u>			
Total Deferred Outflows	236	236	236	
TOTAL ASSETS AND DEFERRED OUTFLOWS	112,194	111,784	111,931	

LEHIGH COUNTY AUTHORITY 2018 BUDGET BALANCE SHEET

BALANCE SHEET		SUBURBAN WASTEWATER			
		2018	2017	2016	
		Budget	Forecast	Actuals	
LIABILITIES AND NET POSITION					
Current Liabilities:					
Accounts Payable - Trade		1,299	1,299	1,299	
Accounts Payable - Capital		58	58	58	
Accrued Interest Payable		3	3	3	
Notes Payable		409	409	409	
Revenue Bonds Payable		61	61	61	
Developer Deposits and Other		6	6	6	
Accrued Expenses		163	163	163	
Total Current Liabilities		1,999	1,999	1,999	
Non-Current Liabilities					
Developer Deposits and Other		_	_	_	
SCA Payable		_	-	-	
Notes Payable		6,866	6,866	6,866	
OPEB Liability		-	-	· -	
Net Pension Liability		286	286	286	
Revenue Bonds Payable		688	1,162	1,636	
Total Non-Current Liabilities		7,840	8,314	8,788	
Total Liabilities		9,839	10,313	10,787	
Net Position:					
Net investment in Capital Assets		79,404	78,520	78,193	
Restricted Debt Service		7 3,404	70,520	70,195	
Unrestricted		22,951	22,951	22,951	
Total Net Position		102,355	101,471	101,144	
TOTAL LIABILITIES AND NET POSITION		112,194	111,784	111,931	
	Check	-	-	-	

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
CASH FLOWS FROM OPERATING ACTIVITIES	Buagot	1 0100001	Buagot	Hotaulo	201110
Operating Income (Loss) Adjustments:	289	(268)	(298)	(3,189)	557
Depreciation and Amortization Changes in Assets and Liabilities	4,776	4,376	3,925	4,501 (402)	400
Net Cash Provided By (Used In) Operating Activities	5,065	4,108	3,627	910	957
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES					
Interest Received	5	5	119	-	-
Facility Improvements	-	-	-	-	-
Annual Lease Payments	-	-	-	-	-
Transfers From/To	<u> </u>		<u>-</u>	77	
Net Cash Provided By (Used In) Non-Capital					
Financing Activities	5	5	119	77	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES					
Non-Operating Revenues Received	1,107	1,107	1,093	1,205	-
Capital Spending	(11,718)	(5,066)	(6,613)	(2,425)	(6,652)
Borrowing Proceeds	-	-	10,875	395	-
Interest Payments	(216)	(216)	(852)	(195)	-
Principal Payments	(474)	(474)	(1,127)	(618)	
Net Cash Provided By (Used In) Capital and Related					
Financing Activities	(11,301)	(4,649)	3,376	(1,638)	(6,652)
CASH FLOWS FROM INVESTING ACTIVITIES					
Investment Maturities	3,480	2,470	-	5,476	1,010
Investment Purchases	-	-	-	(6,100)	-
Interest Received on Investments		<u> </u>	<u>-</u>	114	
Net Cash Provided By (Used In) Investing Activities	3,480	2,470	 .	(510)	1,010
NET INCREASE (DECREASE) IN CASH	(2,751)	1,934	7,122	(1,161)	(4,685)
Cash - Beginning of Year	13,208	11,274	11,274	12,435	1,934
CASH - END OF YEAR	10,457	13,208	18,396	11,274	(2,751)

\$000's	2018 Budget	2017 Forecast	2017 Budget
OPERATIONS - CASH	Buuget	Forecast	Buuget
OPERATING REVENUES			
Charges for Services	18,997	17,989	18,059
Rent	10,997	17,909	10,009
Other income	200	200	200
Total Operating Revenues	19,197	18,189	18,259
Total Operating Nevenues	10,107	10,100	10,200
OPERATING EXPENSES (CASH BASED)			
Salaries and Wages	(462)	(427)	(392)
General and Administrative	(464)	(423)	(370)
Utilities	(285)	(229)	(280)
Materials and Supplies	(372)	(108)	(395)
Miscellaneous Services	(8,579)	(8,444)	(9,295)
Treatment and Transportation	(3,970)	(4,450)	(3,900)
·			,
Total Operating Expenses	(14,132)	(14,081)	(14,632)
CASH FROM OPERATIONS	5,065	4,108	3,627
JACITI ROM OF ERATIONS	0,000	4,100	0,027
Interest Received	5	5	119
CASH AVAILABLE FOR DEBT SERVICE	5,070	4,113	3,746
			_
DEBT SERVICE			
Interest and Fees Paid	(216)	(216)	(852)
Principal Paid	(474)	(474)	(1,127)
•			
Total Debt Service	(690)	(690)	(1,979)
NET CASH AVAILABLE AFTER DEBT SERVICE	4,380	3,423	1,767
	1,000		1,707
Changes in Assets and Liabilities	-	-	-
NET CASH FROM OPERATIONS AVAILABLE FOR CAPITAL	4,380	3,423	1,767
Investments Converted Into Cash			
Cash Converted to Investments	-	-	-
	-	-	-
Cash from Restricted Balances	-	-	-
Cash to Restricted Balances	- ()	- ()	-
Cash provided for Capital Projects	(5,500)	(65)	
NET FLOW - OPERATING CASH	(1,120)	3,358	1,767
The state of the s	(1,120)	0,000	1,101
Beginning Balance	9,943	6,585	6,585
	· · · · · · · · · · · · · · · · · · ·		•
OPERATING CASH - ENDING BALANCE	8,823	9,943	8,352

\$000's	2018 Budget	2017 Forecast	2017 Budget
OPERATIONS - INVESTMENTS	Buuget	Forecast	Buuget
Cash provided to investments		-	-
Maturities converted to cash	-	-	-
From (To) Restricted			<u>-</u>
NET FLOW - OPERATING INVESTMENTS	-	-	-
Beginning Balance		<u> </u>	<u>-</u>
OPERATING INVESTMENTS - ENDING BALANCE		<u> </u>	
PROJECT RESERVES - CASH			
CASH PROVIDED FROM OPERATIONS	5,500	65	
NON-OPERATING REVENUES (EXPENSES)			
Tapping and Capital Recovery Fees	1,015	1,015	1,000
Meter Sales	-	-	-
Inspection, Plan Reviews, and Project Reimbursements Other Income	92	92	93
Less: Project Reimbursement	-	_	_
Other Expense	(301)	(301)	(300)
Less:Expensed Capex	301	301	300
Total Non-Operating Revenues (Expenses)	1,107	1,107	1,093
FINANCING AND INVESTMENT ACTIVITY			
Grants Received	-	-	-
New Borrowing	-	-	10,875
Investments Converted to Cash (Source)	3,480	2,470	-
New Investments From Cash (Use) Annual Lease Payments - City	-	_	-
Project Reimbursements	- -	<u>-</u>	_
Total Financing & Investment Activity	3,480	2,470	10,875
Internal Income			
Interest Income	-	 _	<u>-</u>
CAPITAL SPENDING			
Net Capital Spending	(11,417)	(4,765)	(6,313)
Add: Expensed Capex	(301)	(301)	(300)
Total Capital Spending	(11,718)	(5,066)	(6,613)
NET FLOW - PROJECT RESERVES CASH	(1,631)	(1,424)	5,355
Beginning Balance	2,928	4,352	4,352
PROJECT RESERVES CASH - ENDING BALANCE	1,297	2,928	9,707

\$000's	2018 Budget	2017 Forecast	2017 Budget
PROJECT RESERVES - INVESTMENTS			
New Investments From Cash (Source) Investments Converted to Cash (Use) Other	(3,480)	(2,470)	- - -
NET FLOW - PROJECT RESERVES INVESTMENTS	(3,480)	(2,470)	-
Beginning Balance	5,863	8,333	8,333
PROJECT RESERVES INVESTMENTS - ENDING BALANCE	2,383	5,863	8,333
RESTRICTED - CASH			
Sources Uses		<u> </u>	<u>-</u>
NET FLOW - RESTRICTED CASH	-	-	-
Beginning Balance	337	337	337
RESTRICTED CASH - ENDING BALANCE	337	337	337
RESTRICTED - INVESTMENTS			
Sources Uses		<u>-</u> -	<u>-</u>
NET FLOW - RESTRICTED INVESTMENTS	-	-	-
Beginning Balance			<u>-</u>
RESTRICTED INVESTMENTS - ENDING BALANCE		<u> </u>	
SUMMARY OF ACCOUNT FLOWS			
Cash - Operations	(1,120)	3,358	1,767
Cash - Project Reserves Cash - Restricted	(1,631) -	(1,424) -	5,355 -
Total Cash Accounts	(2,751)	1,934	7,122
Investments - Operations Investments - Project Reserves Investments - Restricted	(3,480) -	(2,470)	- -
Total Investments	(3,480)	(2,470)	_
TOTAL FLOWS	(6,231)	(536)	7,122

\$000's		2018 Budget	2017 Forecast	2017 Budget
SUMMARY OF ACCOUNT BALANCES				
Cash - Operations	_	8,823	9,943	8,352
Cash - Project Reserves		1,297	2,928	9,707
Cash - Restricted		337	337	337
Total Cash Accounts		10,457	13,208	18,396
Investments - Operations		_	_	-
Investments - Project Reserves		2,383	5,863	8,333
Investments - Restricted				
Total Investments		2,383	5,863	8,333
TOTAL BALANCES		12,840	19,071	26,729
	Cash Check Diff	10,457	13,208	
	Investment Check	2 202	- 5 962	
	Diff	2,383 -	5,863 -	

LEHIGH COUNTY AUTHORITY 2018 BUDGET SUBURBAN WASTEWATER

STATEMENT OF CHANGES IN NET POSITION	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
ODED ATIMO DELIGNICO				
OPERATING REVENUES				
Service Charges WLI	8,355,407	6,729,300	7,463,401	7,411,000
LLRI 1	235,071	474,665	414,181	757,000
LLRI 2	32,303	86,860	50,390	65,000
CRCS	154,706	725,000	777,017	777,000
W WEINBERG	195,694	250,000	311,318	311,000
WASHINGTON TWP	400,362	430,000	416,411	416,000
LYNN TWP	270,103	365,000	368,256	368,000
WTP				
Hauler Fees	1,871,387	2,250,000	2,035,752	2,093,000
Industrial Charges	4,282,177	4,591,000	4,358,664	4,481,000
Penalties	162,535	205,000	14,542	15,000
Excess Removal Credits	2,335,793	1,952,175	1,779,392	2,303,000
Total Service Charges	18,295,538	18,059,000	17,989,324	18,997,000
Rental Income	-	-	-	-
Miscellaneous	202,421	200,000	200,000	200,000
Total Operating Revenues	18,497,959	18,259,000	18,189,324	19,197,000
OPERATING EXPENSES Personnel				
Permanent	408,676	372,329	387,507	439,802
Overtime	31,938	19,606	38,546	21,680
Employee Benefits	233,815	148,432	180,241	176,332
Total Personnel	674,429	540,367	606,294	637,814
Purchase of Services				
Internal Services - Overhead & Support	255,412	222,028	243,179	287,725
Utilities	204,648	279,635	228,795	285,486
Engineering	144,557	140,000	90,790	70,000
Exceptional Strength Analyses	1,976	37,115	-	43,000
General Analyses	65,644	33,920	52,046	37,250
Maintenance Services	253,620	797,070	693,635	597,250
Fleet Management Services	18,971	18,000	23,158	21,000
Fuel Spill Remediation	-	-	-	-
Contract Operator	5,966,721	6,066,660	5,443,767	5,305,743
Compliance Expense	<u>-</u>	<u>-</u>	- 	<u>-</u>
Treatment & Transportation	6,310,353	3,900,000	4,450,235	3,969,993
Extraordinary Expenditures	- 0.005 700	-	-	- 0.000 474
LCA WWTP Treatment/Removals	2,335,793	2,000,000	1,974,782	2,303,471
Miscellaneous Services	607,134	119,745	101,750	137,590
Rental Charges System Planning/Capital Management	75,353 48,382	55,458 8 150	64,233	60,163 3,550
I/I Rehabilitation Program	32,668	8,150 20,000	-	3,550
Total Purchases of Services	16,321,232	13,697,781	13,366,370	13,122,221
Materials and Supplies				
Fuel	12,614	27,600	10,140	27,400
Fleet Management Supplies	406	2,250	949	1,500
Miscellaneous Materials & Supplies	122,793	177,100	87,838	187,750
Fuel & Mileage	<u>-</u>			
Total Materials and Supplies	135,813	206,950	98,927	216,650

LEHIGH COUNTY AUTHORITY 2018 BUDGET SUBURBAN WASTEWATER

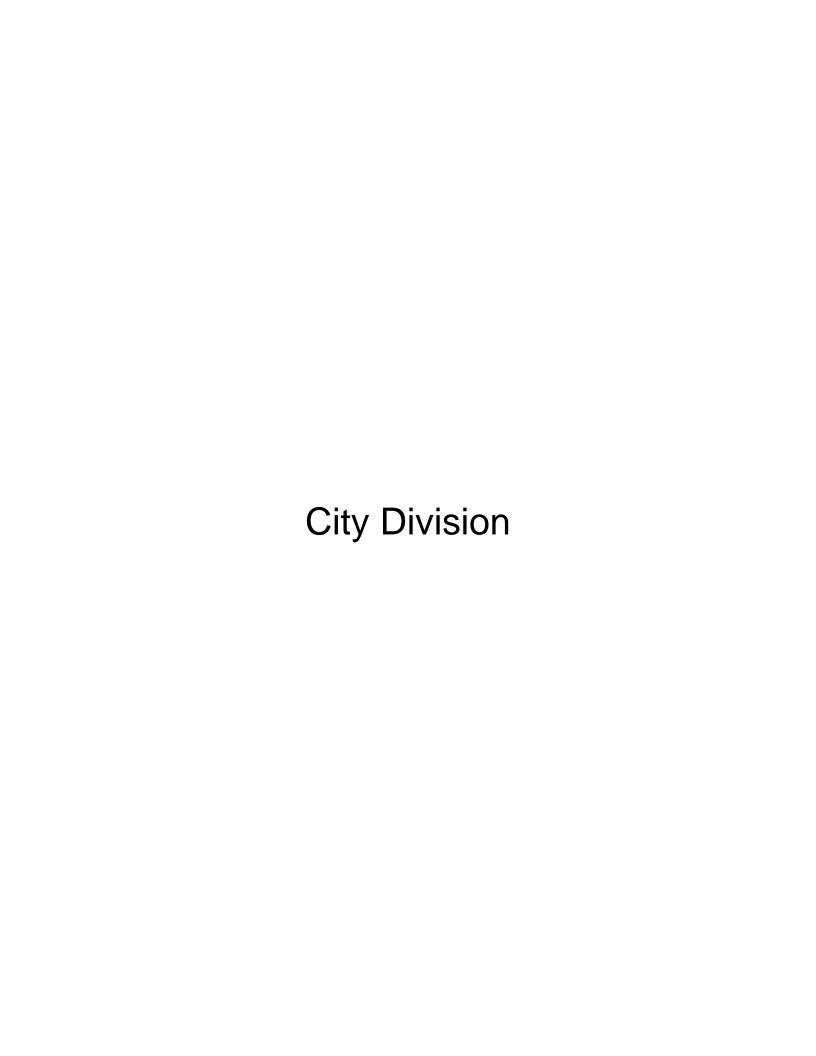
STATEMENT OF CHANGES IN NET POSITION	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
Equipment				
Equipment Purchases Amortized Equipment	53,605	147,500 39,750	9,322	155,600
Total Equipment	53,605	187,250	9,322	155,600
Depreciation & Amortization	4,501,469	3,925,000	4,376,328	4,776,000
Total Operating Expenses	21,686,548	18,557,348	18,457,241	18,908,285
OPERATING INCOME	(3,188,589)	(298,348)	(267,917)	288,715
NON-OPERATING REVENUES				
Supply/Tapping Fees	1,165,372	1,000,000	1,014,519	1,015,000
Distribution Tapping Fees	-	-	-	-
Meter Sales	12,000	-	- 04 700	-
Inspection & Planning Review Fees	31,181	93,000	91,799	92,000
Project Reimbursement Other	990	_	840	-
Total Non-Operating Revenues	1,209,543	1,093,000	1,107,158	1,107,000
NON-OPERATING (EXPENSES)				
Capital Charged to Expenses	(65,320)	(300,000)	(301,034)	(301,000)
Other Miscellaneous Expenses			<u> </u>	
Total Non-Operating Expenses	(65,320)	(300,000)	(301,034)	(301,000)
INCOME BEFORE INTEREST AND CONTRIBUTED CAPITAL	(2,044,366)	494,652	538,207	1,094,715
Interest Income	118,512	119,000	4,669	5,000
Interest (Expense)	(195,081)	(851,628)	(216,373)	(216,000)
INCOME BEFORE CONTRIBUTED CAPITAL	(2,120,935)	(237,976)	326,503	883,715
CONTRIBUTED CAPITAL	986,079			
NET INCOME	(1,134,856)	(237,976)	326,503	883,715

LEHIGH COUNTY AUTHORITY 2018 BUDGET SUBURBAN WASTEWATER

	2016	2017	2017	2018
CASH FLOWS	Actual	Budget	Forecast	Budget
Operating Revenues	18,497,959	18,259,000	18,189,324	19,197,000
Operating Expenses	(21,686,548)	(18,557,348)	(18,457,241)	(18,908,285)
Add: Depreciation Expense	4,501,469	3,925,000	4,376,328	4,776,000
Net Operating Cash	1,312,880	3,626,652	4,108,411	5,064,715
Interest Income	114,456	119,000	4,669	5,000
Net Cash Available For Debt Service	1,427,336	3,745,652	4,113,080	5,069,715
Debt Service				
Interest Paid	(195,081)	(851,628)	(216,000)	(216,000)
Financing Fees Paid	-	-	-	-
Princial Paid	(618,498)	(1,127,348)	(474,000)	(474,000)
Total Debt Service	(813,579)	(1,978,976)	(690,000)	(690,000)
NET CASH AVAILABLE AFTER DEBT SERVICE	613,757	1,766,676	3,423,080	4,379,715
Non-Operating Revenues	1,209,543	1,093,000	1,107,158	1,107,000
Less: Project Reimbursement	-	-	-	-
Non-Operating Expenses	(65,320)	(300,000)	(301,034)	(301,000)
Less: Capital Charged to Expenses	65,320	300,000	301,034	301,000
Working Capital Changes	64,481			
NET CASH AVAILABLE FOR CAPITAL	1,887,781	2,859,676	4,530,238	5,486,715
Financing & Investment Activity				
Project Reimbursements		-	-	-
Investments converting to Cash	5,476,064	-	2,470,000	3,480,000
New Borrowing	- (6.400,000)	10,875,000	-	-
Cash Investments	(6,100,000)	- (6.612.000)	- (E 065 769)	(11 719 000)
Capital Spending	(2,425,410)	(6,613,000)	(5,065,768)	(11,718,000)
NET CASH FLOW TO FUND	(1,161,565)	7,121,676	1,934,470	(2,751,285)
	ok	ok	ok	ok

2018 BUDGET SUBURBAN DIVISION WASTEWATER FUND CAPITAL EXPENDITURES

Project	Primary Project Category	Estimated Project Cost	Estimated Costs Through 2017	Costs Budget	
General:					,
Annual Projects	AM - Varies	\$ 2,671,750	\$ 525,000 \$	865,750	\$ 1,281,000
Subtotal	7111 741100	ψ <u>2,011,100</u>	- 020,000 v	865,750	1,281,000
LCA Wastewater Treatment Plant					.,_0.,,
General Improvements	AM - Varies	4,000,000	_	800,000	3,200,000
Subtotal		1,000,000	-	800,000	3,200,000
Western Lehigh Interceptor System:				,	-,,
Central Lehigh County WW Capacity Planning & Expansion	New Cust	1,715,000	1,100,000	315,000	300,000
Signatory I/I Investigation & Remediation Program	Regulatory	8,255,000	4,500,000	1,585,000	2,170,000
Spring Creek Force Main A/V Valve Replacements	Sys Imp	180,000	10,000	170,000	-
Spring Creek Pump Station Upgrades	Sys Imp	581,000	359,000	222,000	_
Interceptor Access Easement Acquisitions	Efficiency	330,000	-	60,000	270,000
WLI-Trexlertown Area Interceptor Upgrade	Sys Imp	12,300,000	-	300,000	12,000,000
Subtotal	, ,		5,969,000	2,652,000	14,740,000
Little Lehigh Relief Interceptor System:			.,,	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,,,,,
Park Pump Station Rehabilitation & Improvements	AM - High	4,760,000	300,000	3,000,000	1,460,000
Park Pump Station - Sister Station	Regulatory	180,000	-	-	180,000
Park Pump Station Force Main Rehabilitation	AM - High	2,550,000	50,000	1,500,000	1,000,000
Subtotal	-		350,000	4,500,000	2,640,000
Northern Lehigh Service Area:				, ,	, , , , , , , , , , , , , , , , , , , ,
Wynnewood Terrace WWTP Remediation & Replacement	AM - High	1,510,000	110,000	1,000,000	400,000
Wynnewood I/I Investigation and Remediation Program	AM - Varies	500,000	250,000	20,000	230,000
Sand Spring WWTP Remediation & Replacement	AM - High	1,510,000	110,000	800,000	600,000
Heidelberg Heights I/I Investigation and Remediation Program	AM - Varies	390,000	25,000	200,000	165,000
Heidelberg Heights WWTP Mechanical Screen	Efficiency	340,000	· <u>-</u>	-	340,000
Heidelberg Heights WWTP Rehabilitation	AM - High	505,000	75,000	30,000	400,000
Subtotal			570,000	2,050,000	2,135,000
Weisenberg Township:			•		
Western Weisenberg WWTP Mechanical Screen	Efficiency	340,000	-	-	340,000
Subtotal	•	•	-	-	340,000
Lynn Township					,
Lynn Township WWTP Improvements & Expansion	AM - High	5,083,755	615,755	606,000	3,862,000
Lynn Township I/I Investigation and Remediation Program	AM - High	320,000	30,000	125,000	165,000
			645,755	731,000	4,027,000
			•	•	, , , , , , , , , , , , , , , , , , , ,
Total Wastewater Suburban Division Capital Expenditures			\$ 7,534,755 \$	11,598,750	\$ 28,363,000
Allocated Administration			<u> </u>	119,250	
			\$	11,718,000	



LEHIGH COUNTY AUTHORITY - CITY DIVISION 2018 BUDGET CONDENSED STATEMENTS

CONDENSED STATEMENTS	CITY DIVISION				
INCOME STATEMENT (\$000)	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
Operating Revenues	33,569	32,031	31,809	31,673	1,538
Operating Expenses	22,402	22,122	22,462	21,665	(280)
Operating Income Non-Operating Revenues (Expenses)	11,167 (2,048)	9,909 (3,520)	9,347 (3,406)	10,008 (625)	1,258 1,472
Income Before Interest	9,119	6,389	5,941	9,383	2,730
Interest Income	348	448	302	387	(100)
Interest Expense	(16,735)	(16,461)	(16,461)	(18,280)	(274)
Income Before Capital Contributions Capital Contributions	(7,268)	(9,624)	(10,218)	(8,510)	2,356
Net Income	(7,268)	(9,624)	(10,218)	(8,510)	2,356
CASH FLOWS - INDIRECT (\$000)	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	
Net Cash Provided By (Used In) Operating Activities	16,767	15,309	14,947	14,847	
Net Cash Provided By (Used In) Non-Capital Financing Activities	(164)	(60)	(206)	(157)	
Net Cash Provided By (Used In) Capital and Related Financing Activities	(21,689)	(18,954)	(19,221)	(23,475)	
Net Cash Provided By (Used In) Investing Activities		6,000	6,000	10,000	
Net Increase (Decrease) in Cash	(5,086)	2,295	1,520	1,215	
Cash - Beginning of Year	42,596	40,301	40,301	39,086	
Cash - End of Year	37,510	42,596	41,821	40,301	
	2018	2017	2017	2016	2018 vs.
CASH FLOW - DIRECT (\$000)	Budget	Forecast	Budget	Actuals	2017 FC
Operating Revenues	33,569	32,031	31,809	31,673	1,538
Operating Expenses (ex D&A)	(16,802)	(16,722)	(16,862)	(15,831)	(80)
Cash From Operations Interest Received	16,767 348	15,309 448	14,947 302	15,842 387	1,458 (100)
Cash Available for Debt Service	17,115	15,757	15,249	16,229	1,358
Debt Service	(13,748)	(13,048)	(13,048)	(13,048)	(700)
Net Cash Available After Debt Service	3,367	2,709	2,201	3,181	658
Non-Operating Revenues (Expenses)	452	493	850	2,974	(41)
Changes in Working Capital Net Cash Available For Capital	3,819	3,202	3,051	(963) 5,192	617
Financing & Investment Activity	3,688	9,439	9,140	9,900	(5,751)
Capital Spending	(12,593)	(10,346)	(10,671)	(13,877)	(2,247)
Net Cash Flow	(5,086)	2,295	1,520	1,215	(7,381)
Beginning Balance	42,596	40,301	40,301	39,086	2,295
Ending Balance	37,510	42,596	41,821	40,301	(5,086)
DEBT SERVICE COVERAGE RATIO	1.2460	1.22	1.21	1.43	0.03
BALANCE SHEET (\$000)	2018 Budget	2017 Forecast	2016 Actuals		
Assets and Deferred Outflows Cash and Cash Equivalents Investments - Unrestricted	3,638	8,724	6,429		
Other Current Assets	8,766	8,766	8,766		
Cash and Cash Equivalents - Restricted	33,872	33,872	33,872		
Investments - Restricted Other Restricted Assets	12,140	12,140	18,140		
Capital Assets, net of Accumulated Depreciation	435	(1,578)	1,436		
Other Long-Term Assets	248,921	248,921	248,921		
Deferred Outflows	1,739	1,739	1,739		
Total Assets and Deferred Outflows	309,511	312,584	319,303		
Liabilities and Net Position	c ====		o == :		
Current Liabilities Long-Term Liabilities	9,580 352,650	6,167 351,868	2,754 352,376		
Net Position	(52,719)	(45,451)	(35,827)		
Total Liabilities and Net Position	309,511	312,584	319,303		
Total Elabilities and Net I OsitiOII	303,311	012,004	010,000		

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
OPERATING REVENUES					<u> </u>
Charges for Services Rent	33,494	31,956 -	31,734 -	31,599 -	1,538
Other income	75	75	75	74	
Total Operating Revenues	33,569	32,031	31,809	31,673	1,538
OPERATING EXPENSES (CASH BASED)					
Salaries and Wages	(5,483)	(5,089)	(5,470)	(3,665)	(394)
General and Administrative	(5,989)	(6,385)	(5,568)	(6,361)	396
Utilities Materials and Supplies	(1,983) (1,489)	(1,739) (1,560)	(2,048) (1,709)	(1,864) (1,333)	(244) 71
Miscellaneous Services	(1,846)	(1,939)	(2,055)	(2,597)	93
Treatment and Transportation	(12)	(10)	(12)	(11)	(2)
Total Operating Expenses	(16,802)	(16,722)	(16,862)	(15,831)	(80)
CASH FROM OPERATIONS	16,767	15,309	14,947	15,842	1,458
Interest Received	348	448	302	387	(100)
CASH AVAILABLE FOR DEBT SERVICE	17,115	15,757	15,249	16,229	1,358
DEBT SERVICE	(40,000)	(42.040)	(42.040)	(40.040)	(074)
Interest and Fees Paid Principal Paid	(13,322) (426)	(13,048)	(13,048)	(13,048)	(274) (426)
Total Debt Service	(13,748)	(13,048)	(13,048)	(13,048)	(700)
NET CASH AVAILABLE AFTER DEBT SERVICE	3,367	2,709	2,201	3,181	658
NON-OPERATING REVENUES (EXPENSES)	1.24491	1.21	1.17	1.24	0.04
Tapping and Capital Recovery Fees	144	144	250	1,171	_
Meter Sales	15	15	15	13	-
Inspection, Plan Reviews, and Project Reimbursements	293	293	300	1,396	-
Other Income	2,480	3,988	3,933	821	(1,508)
Less: Project Reimbursement	(2,480)	(3,947)	(3,648)	(400)	1,467
Other Expense Less:Expensed Capex	(4,980)	(7,960)	(7,904)	(4,026)	2,980
Total Non-Operating Revenues (Expenses)	4,980 452	7,960 493	7,904 850	3,999 2,974	(2,980)
,					
Changes in Assets and Liabilities		<u> </u>	- -	(963)	
NET CASH AVAILABLE FOR CAPITAL	3,819	3,202	3,051	5,192	617
FINANCING AND INVESTMENT ACTIVITY					
Grants Received	-	-	-	-	- 4 700
New Borrowing Investments Converted to Cash	1,720	6,000	6,000	10,000	1,720 (6,000)
New Investments From Cash	-	0,000	0,000	10,000	(0,000)
Annual Lease Payments	(512)	(508)	(508)	(500)	(4)
Project Reimbursements	2,480	3,947	3,648	400	(1,467)
Total Financing & Investment Activity	3,688	9,439	9,140	9,900	(5,751)
CAPITAL SPENDING					
Net Capital Spending	(7,613)	(2,386)	(2,767)	(9,878)	(5,227)
Add: Expensed Capex	(4,980)	(7,960)	(7,904)	(3,999)	2,980
Total Capital Spending	(12,593)	(10,346)	(10,671)	(13,877)	(2,247)
NET CASH FLOW TO FUND	(5,086)	2,295	1,520	1,215	(7,381)

	2018	2017	2017	2016	2018 vs.
\$000's	Budget	Forecast	Budget	Actuals	2017 FC
DEBT SERVICE RATIO (INDENTURE BASED)					·
Total Operating Revenues	33,569	32,031	31,809	31,673	1,538
Total Operating Expenses (Cash Based)	(16,802)	(16,722)	(16,862)	(15,831)	(80)
Interest Income	348	448	302	387	(100)
Annual Lease Payment (City)	(512)	(508)	(508)	(500)	(4)
Total Non-Operating Revenues (Expenses)	527	647	1,029	2,974	(120)
Cash Available For Debt Service	17,130	15,896	15,770	18,703	1,234
Total Debt Service	13,748	13,048	13,048	13,048	700
Debt Service Ratio	1.24600	1.22	1.21	1.43	0.03
CAPITAL COVERAGE RATIO					
Net Available for Capital	6,299	7,149	6,699	5,592	(850)
Total Capex	12,593	10,346	10,671	13,877	2,247
Capital Coverage Ratio	0.50	0.69	0.63	0.40	(0.19)

LEHIGH COUNTY AUTHORITY - CITY DIVISION 2018 BUDGET CASH FLOW BRIDGE - 2018 BUDGET vs. 2017 FORECAST \$000'S

NET CASH FLOW PER 2017 Q3 FORECAST	2,295	
Revenues Increase in volumes of 0.0% Increase in rates of 4.0%	- 1,538	
Operating expenses Effect from headcount changes Wage increases of 3.0% from total wage pool Benefit Increase 5.0% Cost inflation - general inflation of 1.5% Change in spending levels	(235) (159) (75) (140) 525	(84)
Debt Service Additional interest expense Additional principal payments	(274) (426)	
Non-Operating Revenues (Expenses) Change in Non-Operating revenues (expenses) Higher expensed capex	(1,508) -	
Interest income	(100)	
Capital Spending/Funding Higher total capex Investments converting to cash Lower balances of cash invested Borrowing	(2,247) (6,000) - 1,720	
Net Changes	(7,381)	
NET CASH FLOW PER 2018 BUDGET	(5,086)	

LEHIGH COUNTY AUTHORITY - CITY DIVISION 2018 BUDGET STATEMENT OF CHANGES IN NET POSITION

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
OPERATING REVENUES					
Charges for Services Rent	33,494 -	31,956 -	31,734 -	31,599 -	1,538
Other Operating Income	75	75	75	74	=
Total Operating Revenues	33,569	32,031	31,809	31,673	1,538
OPERATING EXPENSES					
Salaries and Wages	5,483	5,089	5,470	3,665	(394)
General and Administrative	5,989	6,385	5,568	6,361	396
Utilities	1,983	1,739	2,048	1,864	(244)
Materials and Supplies	1,489	1,560	1,709	1,333	71
Miscellaneous Services	1,846	1,939	2,055	2,597	93
Treatment and Transportation	12	10	12	11	(2)
Depreciation and Amortization	5,600	5,400	5,600	5,834	(200)
Total Operating Expenses	22,402	22,122	22,462	21,665	(280)
Operating Income (Loss)	11,167	9,909	9,347	10,008	1,258
NON-OPERATING REVENUES (EXPENSES)					
Tapping and Capital Recovery Fees	144	144	250	1,171	-
Meter Sales	15	15	15	13	=
Inspection, Plan Reviews, and Project Reimbursements	293	293	300	1,396	-
Other Income	2,480	3,988	3,933	821	(1,508)
Other Expense	(4,980)	(7,960)	(7,904)	(4,026)	2,980
Total Non-Operating Revenues (Expenses)	(2,048)	(3,520)	(3,406)	(625)	1,472
Income Before Interest	9,119	6,389	5,941	9,383	2,730
Interest Income	348	448	302	387	(100)
Interest Expense	(16,735)	(16,461)	(16,461)	(18,280)	(274)
Increase (Decrease) in Net Position Before Capital Contributions	(7,268)	(9,624)	(10,218)	(8,510)	2,356
CAPITAL CONTRIBUTIONS Capital Grants		_	_	_	_
Capital Assets Provided	-	-	_	-	- -
Total Capital Contributions					
Total Capital Contributions					
INCREASE (DECREASE) IN NET POSITION	(7,268)	(9,624)	(10,218)	(8,510)	2,356
Net Position Beginning of Year	(45,451)	(35,827)	(35,827)	(27,317)	(9,624)
Cumulative Changes	<u>-</u>		<u> </u>	<u>-</u>	
NET POSITION AT END OF YEAR	(52,719)	(45,451)	(46,045)	(35,827)	(7,268)

LEHIGH COUNTY AUTHORITY - CITY DIVISION 2018 BUDGET BALANCE SHEET (\$000)

BALANCE SHEET (\$000)		TV 50 ((6)6)	
		ITY DIVISION	
	2018 Budget	2017 Forecost	2016 Actuals
ASSETS AND DEFERRED OUTFLOWS	Buuget	Forecast	Actuals
ASSETS AND DEFERRED OUTFLOWS			
CURRENT ASSETS			
Cash and Cash Equivalents	3,638	8,724	6,429
Certificates of Deposit	-	-	-
Accounts Receivable - Customers	5,724	5,724	5,724
Accounts Receivable - Financing Contracts	-	-	-
Accounts Receivable - Others Due From (To) Other Funds	2,640 21	2,640 21	2,640 21
Inventories	-	-	-
Accrued Interest Receivable	2	2	2
Prepaid Expenses	379	379	379
Total Current Assets	12,404	17,490	15,195
NON-CURRENT ASSETS			
Restricted			
Cash and Cash Equivalents	33,872	33,872	33,872
Certificates of Deposit Investment - US Treasury Obligations	12,140	12,140	18,140
Developer Escrow Deposits	12,140	12,140	-
Accrued Interest Receivable	-	_	-
Total Restricted Assets	46,012	46,012	52,012
Capital Assets			
Land	-	-	-
Construction in Progress	-	-	-
Wells and Reservoirs	-	-	-
Transmission and Distribution Mains	-	-	-
Service and Hydrants Interceptor and Collector Systems	-	<u>-</u>	-
Buildings and Structures	- -	- -	-
Metering System	=	_	-
Equipment and Furnishings	12,745	5,132	2,746
Capacity	-	-	-
LESS: Accumulated Depreciation	(12,310)	(6,710)	(1,310)
Total Capital Assets	435	(1,578)	1,436
Other Assets			
Long-term Portion of Receivables and Financing Contracts	- 047.000	- 047 000	- 047 000
Intangible Service Concession Arrangement OPEB Asset	247,290	247,290	247,290
Other Miscellaneous Assets	1.631	1,631	1,631
Facilities Planning Costs, Net	-	-	-
Total Other Assets	248,921	248,921	248,921
Total Non-Current Assets	295,368	293,355	302,369
TOTAL ASSETS	307,772	310,845	317,564
Deferred Outflows	. ====	4 =	4 =
Pensions Potunding Locs on Ronds	1,739	1,739	1,739
Refunding Loss on Bonds Total Deferred Outflows	1 720	1 720	1 720
Total Deletted Outflows	1,739	1,739	1,739
TOTAL ASSETS AND DEFERRED OUTFLOWS	309,511	312,584	319,303
TO THE MODE TO AIRD DELIENCED CONTENTION	000,011	012,007	010,000

LEHIGH COUNTY AUTHORITY - CITY DIVISION 2018 BUDGET BALANCE SHEET (\$000)

BALANCE SHEET (\$000)		C	CITY DIVISION		
		2018	2017	2016	
		Budget	Forecast	Actuals	
LIABILITIES AND NET POSITION					
Current Liabilities:					
Accounts Payable - Trade		1.148	1,148	1,148	
Accounts Payable - Capital		81	81	81	
Accrued Interest Payable		7,913	4,500	1,087	
Notes Payable		-	-	=	
Revenue Bonds Payable		-	-	-	
Developer Deposits and Other		22	22	22	
Accrued Expenses		416	416	416	
Total Current Liabilities		9,580	6,167	2,754	
Non-Current Liabilities					
Developer Deposits and Other		-	-	-	
SCA Payable		41,610	42,122	42,630	
Notes Payable		-	-	-	
OPEB Liability		662	662	662	
Net Pension Liability		2,109	2,109	2,109	
Revenue Bonds Payable		308,269	306,975	306,975	
Total Non-Current Liabilities		352,650	351,868	352,376	
Total Liabilities		362,230	358,035	355,130	
Net Position:					
Net investment in Capital Assets		(15,877)	(8,609)	1,015	
Restricted Debt Service		(36,842)	(36,842)	(36,842)	
Unrestricted		-	-	-	
Total Net Position		(52,719)	(45,451)	(35,827)	
TOTAL LIABILITIES AND NET POSITION		309,511	312,584	319,303	
	Check			-	

\$000's	2018 Budget	2017 Forecast	2017 Budget	2016 Actuals	2018 vs. 2017 FC
CASH FLOWS FROM OPERATING ACTIVITIES					
Operating Income (Loss)	11,167	9,909	9,347	10,008	1,258
Adjustments:					
Depreciation and Amortization	5,600	5,400	5,600	5,834	200
Changes in Assets and Liabilities	<u> </u>	<u> </u>	<u> </u>	(995)	
Net Cash Provided By (Used In) Operating Activities	16,767	15,309	14,947	14,847	1,458
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES					
Interest Received	348	448	302	385	(100)
Facility Improvements	(540)	(500)	(500)	(500)	- (4)
Annual Lease Payments Transfers From/To	(512)	(508)	(508)	(500) (42)	(4)
				(42)	
Net Cash Provided By (Used In) Non-Capital Financing Activities	(164)	(60)	(206)	(157)	(104)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES					
Non-Operating Revenues Received	2,932	4,440	4,498	3,450	(1,508)
Capital Spending	(12,593)	(10,346)	(10,671)	(13,877)	(2,247)
Borrowing Proceeds	1,720	-	-	-	1,720
Interest Payments	(13,322)	(13,048)	(13,048)	(13,048)	(274)
Principal Payments	(426)		- -	<u>-</u>	(426)
Net Cash Provided By (Used In) Capital and Related					
Financing Activities	(21,689)	(18,954)	(19,221)	(23,475)	(2,735)
CASH FLOWS FROM INVESTING ACTIVITIES					
Investment Maturities	-	6,000	6,000	10,000	(6,000)
Investment Purchases	-	-	-	-	-
Interest Received on Investments	<u> </u>	<u> </u>	<u> </u>	<u>-</u>	
Net Cash Provided By (Used In) Investing Activities		6,000	6,000	10,000	(6,000)
NET INCREASE (DECREASE) IN CASH	(5,086)	2,295	1,520	1,215	(7,381)
Cash - Beginning of Year	42,596	40,301	40,301	39,086	2,295
CASH - END OF YEAR	37,510	42,596	41,821	40,301	(5,086)

\$000's	2018 Budget	2017 Forecast	2017 Budget
OPERATIONS - CASH			_
OPERATING REVENUES			
Charges for Services Rent	33,494	31,956	31,734
Other income	75	75	75
Total Operating Revenues	33,569	32,031	31,809
OPERATING EXPENSES (CASH BASED)			
Salaries and Wages	(5,483)	(5,089)	(5,470)
General and Administrative	(5,989)	(6,385)	(5,568)
Utilities	(1,983)	(1,739)	(2,048)
Materials and Supplies	(1,489)	(1,560)	(1,709)
Miscellaneous Services	(1,846)	(1,939)	(2,055)
Treatment and Transportation	(12)	(10)	(12)
Total Operating Expenses	(16,802)	(16,722)	(16,862)
CASH FROM OPERATIONS	16,767	15,309	14,947
Interest Received	348	448	302
Annual City Payment	(512)	(508)	(508)
CASH AVAILABLE FOR DEBT SERVICE	16,603	15,249	14,741
DEDT OFFINIOR			
DEBT SERVICE	(40.000)	(40.040)	(40.040)
Interest and Fees Paid	(13,322)	(13,048)	(13,048)
Principal Paid	(426)		<u>-</u>
Total Debt Service	(13,748)	(13,048)	(13,048)
NET CASH AVAILABLE AFTER DEBT SERVICE	2,855	2,201	1,693
Changes in Assets and Liabilities	-	<u> </u>	<u>-</u>
NET CASH FROM OPERATIONS AVAILABLE FOR CAPITAL	2,855	2,201	1,693
Investments Converted Into Cash	_	_	_
Cash Converted to Investments	_	_	_
Cash from Restricted Balances	_	_	_
Cash to Restricted Balances	_	_	_
Cash provided for Capital Projects	(5,606)	(1,216)	<u>-</u>
NET FLOW - OPERATING CASH	(2,751)	985	1,693
Beginning Balance	6,389	5,404	5,404
OPERATING CASH - ENDING BALANCE	3,638	6,389	7,097

\$000's	2018 Budget	2017 Forecast	2017 Budget
OPERATIONS - INVESTMENTS			
Cash provided to investments	-	-	-
Maturities converted to cash	-	-	-
From (To) Restricted			<u> </u>
NET FLOW - OPERATING INVESTMENTS	-	-	-
Beginning Balance			<u>-</u>
OPERATING INVESTMENTS - ENDING BALANCE		<u> </u>	
PROJECT RESERVES - CASH			
CASH PROVIDED FROM OPERATIONS	5,606	1,216	
NON-OPERATING REVENUES (EXPENSES)			
Tapping and Capital Recovery Fees	144	144	250
Meter Sales	15	15	15
Inspection, Plan Reviews, and Project Reimbursements	293	293	300
Other Income	2,480	3,988	3,933
Less: Project Reimbursement	(2,480)	(3,988)	(3,933)
Other Expense	(4,980)	(7,960)	(7,904)
Less:Expensed Capex	4,980	7,960	7,904
Total Non-Operating Revenues (Expenses)	452	452	565
FINANCING AND INVESTMENT ACTIVITY			
Grants Received	_	_	_
New Borrowing	1,720	_	_
Investments Converted to Cash (Source)		6,000	6,000
New Investments From Cash (Use)	_	-	-
Annual Lease Payments - City	_	_	_
Project Reimbursements	2,480	3,988	3,933
Total Financing & Investment Activity	4,200	9,988	9,933
			_
Interest Income			<u>-</u>
CAPITAL SPENDING			
Net Capital Spending	(7,613)	(2,386)	(2,767)
Add: Expensed Capex	(4,980)	(7,960)	(7,904)
Total Capital Spending	(12,593)	(10,346)	(10,671)
NET FLOW - PROJECT RESERVES CASH	(2,335)	1,310	(173)
Beginning Balance	2,335	1,025	1,025
PROJECT RESERVES CASH - ENDING BALANCE		2,335	852

\$000's	2018 Budget	2017 Forecast	2017 Budget
PROJECT RESERVES - INVESTMENTS			
New Investments From Cash (Source) Investments Converted to Cash (Use) Other	- - -	(6,000) -	(6,000) <u>-</u>
NET FLOW - PROJECT RESERVES INVESTMENTS	-	(6,000)	(6,000)
Beginning Balance		6,000	6,000
PROJECT RESERVES INVESTMENTS - ENDING BALANCE		<u> </u>	<u>-</u>
RESTRICTED - CASH			
Sources Uses	<u>-</u>	<u> </u>	<u>-</u>
NET FLOW - RESTRICTED CASH	-	-	-
Beginning Balance	33,872	33,872	33,872
RESTRICTED CASH - ENDING BALANCE	33,872	33,872	33,872
RESTRICTED - INVESTMENTS			
Sources Uses	<u>-</u>	<u> </u>	<u>-</u>
NET FLOW - RESTRICTED INVESTMENTS	-	-	-
Beginning Balance	12,140	12,140	12,140
RESTRICTED INVESTMENTS - ENDING BALANCE	12,140	12,140	12,140
SUMMARY OF ACCOUNT FLOWS			
Cash - Operations	(2,751)	985	1,693
Cash - Project Reserves	(2,335)	1,310	(173)
Cash - Restricted Total Cash Accounts	(5,086)	2,295	1,520
Investments - Operations	-	_	_
Investments - Project Reserves	-	(6,000)	(6,000)
Investments - Restricted			<u>-</u>
Total Investments		(6,000)	(6,000)
TOTAL FLOWS	(5,086)	(3,705)	(4,480)

		2018	2017	2017
\$000's		Budget	Forecast	Budget
SUMMARY OF ACCOUNT BALANCES				
Cash - Operations		3,638	6,389	7,097
Cash - Project Reserves		-	2,335	852
Cash - Restricted		33,872	33,872	33,872
Total Cash Accounts		37,510	42,596	41,821
Investments - Operations		-	-	-
Investments - Project Reserves		-	-	-
Investments - Restricted		12,140	12,140	12,140
Total Investments		12,140	12,140	12,140
TOTAL BALANCES		49,650	54,736	53,961
	Cash Check Diff	37,510	42,596	41,821
	Investment Check Diff	12,140	12,140	12,140

LEHIGH COUNTY AUTHORITY 2018 BUDGET CITY DIVISION

STATEMENT OF CHANGES IN NET POSITION	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
ODED ATIMO DEVENILES				
OPERATING REVENUES				
CITY WATER	40 570 000	40.000.000	40.000.007	40.000.000
Residential/Industrial/Commercial	13,570,263	13,289,000	13,296,087	13,623,000
Penalties	268,421	268,000	278,737	289,000
Capital Cost Recovery	-	-	276,405	342,000
Fire Service	64,029	61,000	65,054	68,000
Other Water Sales	3,010,209	3,232,000	3,018,506	3,019,000
Other Income		123,000	355,043	355,000
Total City Water	16,912,922	16,973,000	17,289,832	17,696,000
CITY WASTEWATER				
User Charges - Municipal	6,182,409	5,768,000	5,506,648	6,522,000
User Charges - Residential & Commercial	8,234,699	8,471,000	8,390,124	8,497,000
User Charges - Hauler	115,165	31,500	68,793	71,000
Capital Cost Recovery	-	-	147,022	147,000
Penalties	154,017	-	165,035	172,000
Industrial Pretreatment Revenues	-	172,000	89,123	89,000
Leachate Program Revenues	-	180,000	199,596	200,000
Other Income		138,500	100,321	100,000
Total City Wastewater	14,686,290	14,761,000	14,666,662	15,798,000
Total Service Charges	31,599,212	31,734,000	31,956,494	33,494,000
Rental Income	-	-	-	-
Miscellaneous	74,245	75,000	75,000	75,000
TOTAL OPERATING REVENUES	31,673,457	31,809,000	32,031,494	33,569,000
OPERATING EXPENSES				
PERSONNEL				
Permanent	4,195,011	4,582,203	4,408,111	4,751,312
Overtime	646,758	888,154	680,928	731,771
Employee Benefits	1,683,061	2,119,319	2,099,439	2,158,796
Total Personnel	6,524,830	7,589,676	7,188,478	7,641,879
PURCHASE OF SERVICES	0,024,000	7,000,070	7,100,470	7,041,070
Internal Services - Overhead & Support	2,764,374	2,657,341	3,495,465	2,987,773
Internal Services - Overnead & Support	806,265	792,186	790,956	841,860
Utilities	1,863,839	2,048,490	1,738,547	1,983,202
	57,235	2,048,490 85,500	29,423	
Engineering Contract Operating Services	133,659	,	•	10,000 96,500
Contract Operating Services Residuals Services	354,154	134,500 418,500	4,431 421,632	417,500
	34,695	•		20,000
General Analyses		20,000	5,413	
Maintenance Services	925,450	867,780	435,603	690,435
Fleet Management Services	161,656	150,000	118,824	150,000
Extraordinay Expenditures	66,814	40,000	10,858	25,000
Industrial Meter Testing & Repair	4,050	12,000	012.460	8,000
Miscellaneous Services	859,152	325,245	913,462	428,295
Treatment & Transportation I/I Rehabilitation Program	11,011 -	12,000	9,873	12,000
Total Purchases of Services	8,042,354	7,563,542	7,974,487	7,670,565
. 3.3 3	3,012,007	1,000,042	1,011,101	.,0.0,000

LEHIGH COUNTY AUTHORITY 2018 BUDGET CITY DIVISION

STATEMENT OF CHANGES IN NET POSITION	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
	Actual	Budget	Torccast	Buaget
MATERIALS & SUPPLIES	44.040	07.500	00.070	00.750
Pump Supplies	14,213	37,500	30,873	26,750
Fuel	59,776	90,000	55,308	84,000
Purification Chemicals & Supplies Distribution & Transmission Supplies	600,492 82,866	739,000 97,500	736,219 89,695	712,200 97,500
Collection System Supplies	101,744	119,000	103,212	90,500
Fleet Management Supplies	6,978	18,050	3,887	6,050
Miscellaneous Materials & Supplies	278,493	376,900	360,585	361,700
Fuel & Mileage	24,712	52,000	25,669	36,000
Total Materials and Supplies	1,169,274	1,529,950	1,405,448	1,414,700
EQUIPMENT				
Equipment Purchases Amortized Equipment	95,018 	178,900	154,366	74,846
Total Equipment	95,018	178,900	154,366	74,846
DEPRECIATION & AMORTIZATION	5,834,285	5,600,000	5,400,000	5,600,000
TOTAL OPERATING EXPENSES	21,665,761	22,462,068	22,122,779	22,401,990
OPERATING INCOME	10,007,696	9,346,932	9,908,715	11,167,010
NON-OPERATING REVENUES				
CITY WATER Supply/Tapping Fees	475,018	160,000	5,953	129,000
Distribution Tapping Fees	132	15,000	14,698	15,000
Meter Sales	13,319	15,000	77,977	15,000
Inspection & Planning Review Fees	15,290	100,000	99,998	100,000
Project Reimbursement	1,325,715	200,000	212,449	140,000
Other	821,530	-	41,520	-
Total City Water	2,651,004	490,000	452,595	399,000
CITY WASTEWATER		,	,	
Allocation Fees	695,765	75,000	59,750	
Inspection & Planning Review Fees	12,884	200,000	193,000	193,000
Project Reimbursement	42,699	3,448,200	3,734,743	2,340,000
Other	-	284,800	-	-
Total City Wastewater	751,348	4,008,000	3,987,493	2,533,000
TOTAL NON-OPERATING REVENUES	3,402,352	4,498,000	4,440,088	2,932,000
	3,402,332	4,490,000	4,440,000	2,932,000
NON-OPERATING (EXPENSES) Capital Charged to Expenses	(4,026,159)	(7,904,000)	(7,959,887)	(4,980,000)
Other Miscellaneous Expenses	(4,020,139)	(7,904,000)	(1,959,001)	(4,900,000)
TOTAL NON-OPERATING (EXPENSES)	(4,026,159)	(7,904,000)	(7,959,887)	(4,980,000)
INCOME BEFORE INTEREST AND CONTRIBUTED CAPITAL	9,383,889	5,940,932	6,388,916	9,119,010
Interest Income	386,754	302,000	448,021	348,000
Interest (Expense)	(18,280,300)	(16,460,500)	(16,460,500)	(16,735,000)
INCOME BEFORE CONTRIBUTED CAPITAL	(8,509,657)	(10,217,568)	(9,623,563)	(7,267,990)
CONTRIBUTED CAPITAL				
NET INCOME	(8,509,657)	(10,217,568)	(9,623,563)	(7,267,990)

LEHIGH COUNTY AUTHORITY 2018 BUDGET CITY DIVISION

CASH FLOWS	2016 Actual	2017 Budget	2017 Forecast	2018 Budget
Operating Revenues	31,673,457	31,809,000	32,031,494	33,569,000
Operating Expenses	(21,665,761)	(22,462,068)	(22,122,779)	(22,401,990)
Add: Depreciation Expense	5,834,285	5,600,000	5,400,000	5,600,000
Net Operating Cash	15,841,981	14,946,932	15,308,715	16,767,010
Interest Income	384,948	302,000	448,021	348,000
City Annual Payment	(500,000)	(508,000)	(508,000)	(512,000)
Net Cash Available For Debt Service	15,726,929	14,740,932	15,248,736	16,603,010
Debt Service				
Interest Paid	(13,047,722)	(13,047,722)	(13,047,722)	(13,748,000)
Financing Fees Paid	-	-	-	-
Princial Paid				
Total Debt Service	(13,047,722)	(13,047,722)	(13,047,722)	(13,748,000)
NET CASH AVAILABLE AFTER DEBT SERVICE	2,679,207	1,693,210	2,201,014	2,855,010
Non-Operating Revenues	3,402,352	4,498,000	4,440,088	2,932,000
Less: Project Reimbursement	(1,368,414)	(3,648,200)	(3,947,192)	(2,480,000)
Non-Operating Expenses	(4,026,159)	(7,904,000)	(301,034)	(4,980,000)
Less: Capital Charged to Expenses	4,026,159	7,904,000	301,034	4,980,000
Working Capital Changes	(1,172,447)			
NET CASH AVAILABLE FOR CAPITAL	3,540,698	2,543,010	2,693,910	3,307,010
Financing & Investment Activity				
Project Reimbursements	1,368,414	3,648,200	3,947,192	2,480,000
Investments converting to Cash	10,000,000	6,000,000	6,000,000	-
New Borrowing	-	-	-	1,720,000
Cash Investments	-	-	-	-
Capital Spending	(13,694,222)	(10,670,570)	(10,346,288)	(12,592,500)
NET CASH FLOW TO FUND	1,214,890	1,520,640	2,294,814	(5,085,490)
	OK	OK	OK	OK

2018 BUDGET CITY DIVISION WATER FUND CAPITAL EXPENDITURES

Project	Duianitu	Estimated Project	Estimated Costs	2018 Budget	Estimated Costs
Project	Priority	Cost	Through 2017	Budget	2019 - 2022
LCA Funded Projects					
Annual Projects	AM - Varies	7,289,000	29,000	1,531,000	5,729,000
Various Water System Related Studies	CA/OS	121,000	-	40,000	81,000
Water Main Replacements	CA/OS	16,000,000	-	3,200,000	12,800,000
Emergency Power at WFP - Crystal & Schantz Springs Pumps	Sys Imp	1,790,000	-	-	1,790,000
Fixed-Base Meter Reading System	Efficiency	1,705,000	-	-	1,705,000
Filter Upgrades	Sys Imp	12,340,000	-	-	12,340,000
Intake Upgrades	Sys Imp	11,120,000	-	-	11,120,000
Schantz Spring Main Replacement & Leak Rehabilitation (1)	CA/OS	2,290,000	1,955,000	335,000	-
Sub-total Allentown Division Water Capital Funded by LCA			1,984,000	5,106,000	45,565,000
City Funded Projects					-
Itron/AMR Meter Project (2)	CA/OS	300,000	-	140,000	160,000
Sub-total Allentown Division Water Capital Funded by the City			-	140,000	160,000
Total Allentown Division Water Capital Expenditures:		-	\$ 1,984,000	\$ 5,246,000	\$ 45,725,000
Administration Allocation		=		\$ 148,750 [—]	-
			_	\$ 5,394,750	

⁽¹⁾ Required Capital Improvement Projects as shown on Schedule 7 of the Agreement and will be funded by the LCA Allentown Division.

^{(2) &}quot;Uncompleted Work" City Projects that were supposed to be complete by the time of settlement or executed by City personnel after settlement. The City will fund these projects but has requested that LCA execute them.

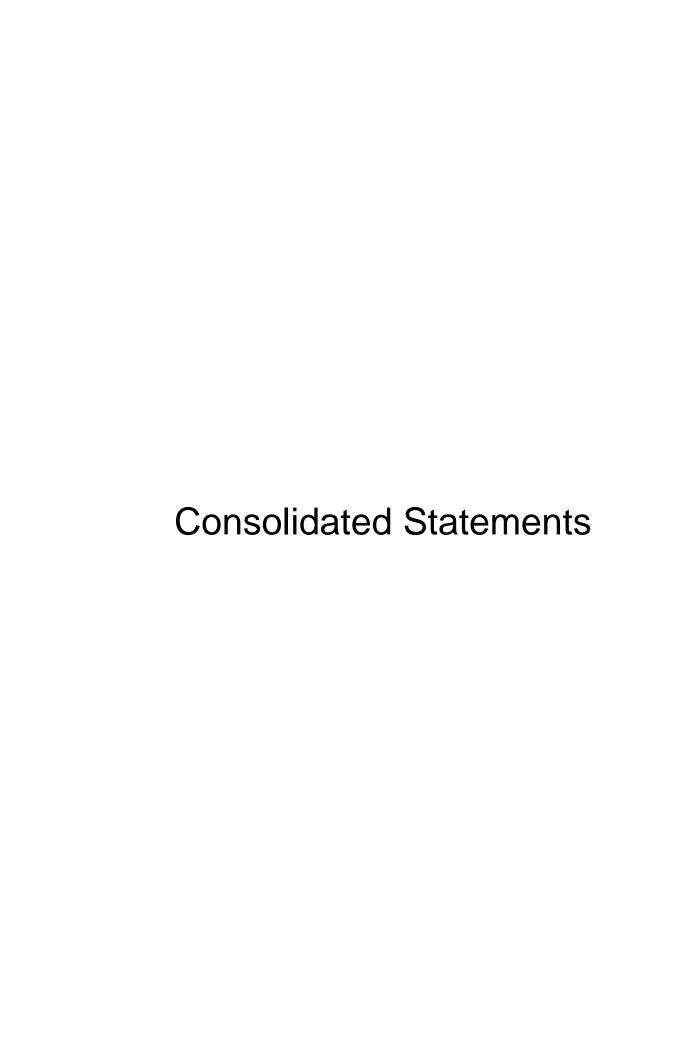
2018 BUDGET CITY DIVISION WASTEWATER SYSTEM CAPITAL EXPENDITURES

Project	Priority	Estimated Project Cost	Estimated Costs Through 2017	2018 Budget	stimated Costs 019 - 2022
LCA Funded Projects					
Annual Projects	AM - High	5,988,000		1,049,000	4,939,000
WWTP Electrical Substation Replacements	AM - High	3,665,000	180,000	3,360,000	125,000
•	Ü		•		,
Various Wastewater System Related Studies	CA/OS	445,000	65,000	300,000	80,000
WWTP Disinfection Upgrade	Efficiency	1,740,000	-	-	1,740,000
Indenture Report Improvements	AM - Varies	-	-	-	-
Sub-total Allentown Division Wastewater Capital Funded by LCA			\$ 245,000	\$ 4,709,000	\$ 6,884,000
City Funded Projects					
Administrative Order Phase 1A Improvements (3)	Regulatory	19,000,000	-	1,000,000	18,000,000
WWTP Interim Blending Pumping System (3)	Regulatory	1,340,000	-	1,340,000	-
Sub-total Allentown Division Wastewater Capital Funded by the City	1		\$ -	\$ 2,340,000	\$ 18,000,000
Total Wastewater Allentown Division Capital Expenditures:			\$ 245,000	\$ 7,049,000	\$ 24,884,000
Administration Allocation				\$ 148,750	
				\$ 7,197,750	

⁽¹⁾ Required Capital Improvement Projects as shown on Schedule 7 of the Agreement and will be funded by the LCA Allentown Division.

^{(2) &}quot;Uncompleted Work" City Projects that were supposed to be complete by the time of settlement or executed by City personnel after settlement. The City will fund these projects but has requested that LCA execute them.

^{(3) &}quot;Administrative Order" Projects as per the Agreement are to be Funded by the City and executed by LCA.



CONDENSED		CUDUDDA	NI WATED		01	IDUIDDANIV	VACTEMAT			CITY D	IVISION			TOT 4	L LCA	
	2018	SUBURBA 2017	2017	2016	2018	2017	VASTEWAT 2017	2016	2018	2017	2017	2016	2018	2017	2017	2016
INCOME STATEMENT (\$000)	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals
Operating Revenues	9,733	9,237	9,134	8,815	19,197	18,189	18,259	18,498	33,569	32,031	31,809	31,673	62,499	59,457	59,202	58,986
Operating Expenses	8,930	8,587	8,815	7,401	18,908	18,457	18,557	21,687	22,402	22,122	22,462	21,665	50,240	49,166	49,834	50,753
Operating Income	803	650	319	1,414	289	(268)	(298)	(3,189)	11,167	9,909	9,347	10,008	12,259	10,291	9,368	8,233
Non-Operating Revenues (Expenses)	769	791	794	698	806	806	793	1,144	(2,048)	(3,520)	(3,406)	(625)	(473)	(1,923)	(1,819)	1,217
Income Before Interest Interest Income	1,572 125	1,441 125	1,113 200	2,112 92	1,095 5	538 5	495 119	(2,045) 119	9,119 348	6,389 448	5,941 302	9,383 387	11,786 478	8,368 578	7,549 621	9,450 598
Interest Expense	(2,003)	(1,587)	(1,348)	(1,140)	(216)	(216)		(195)	(16,735)	(16,461)	(16,461)	(18,280)	(18,954)	(18,264)	(18,661)	(19,615)
Income Before Capital Contributions	(306)	(21)	(35)	1,064	884	327	(238)	(2,121)	(7,268)	(9,624)	(10,218)	(8,510)	(6,690)	(9,318)	(10,491)	(9,567)
Capital Contributions				3,560				986		-						4,546
Net Income	(306)	(21)	(35)	4,624	884	327	(238)	(1,135)	(7,268)	(9,624)	(10,218)	(8,510)	(6,690)	(9,318)	(10,491)	(5,021)
	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016
CASH FLOWS - INDIRECT (\$000)	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals
Net Cash Provided By (Used In) Operating Activities Net Cash Provided By (Used In) Non-Capital Financing Activities	3,753 125	3,600 125	3,269 200	4,715 (34)	5,065 5	4,108 5	3,627 119	910 77	16,767 (164)	15,309 (60)	14,947 (206)	14,847 (157)	25,585 (34)	23,017 70	21,843 113	20,472 (114)
Net Cash Provided By (Used In) Capital and Related Financing Activities	(12,271)	8,245	(3,835)	(5,827)	(11,301)	(4,649)	3,376	(1,638)	(21,689)	(18,954)	(19,221)	(23,475)	(45,261)	(15,358)	(19,680)	(30,940)
Net Cash Provided By (Used In) Investing Activities	4,000	(7,625)	284	421	3,480	2,470		(510)		6,000	6,000	10,000	7,480	845	6,284	9,911
Net Increase (Decrease) in Cash	(4,393)	4,345	(82)	(725)	(2,751)	1,934	7,122	(1,161)	(5,086)	2,295	1,520	1,215	(12,230)	8,574	8,560	(671)
Cash - Beginning of Year	11,341	6,996	6,996	7,721	13,208	11,274	11,274	12,435	42,596	40,301	40,301	39,086	67,145	58,571	58,571	59,242
Cash - End of Year	6,948	11,341	6,914	6,996	10,457	13,208	18,396	11,274	37,510	42,596	41,821	40,301	54,915	67,145	67,131	58,571
CARLLELOW DIDECT (\$000)	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016
CASH FLOW - DIRECT (\$000)	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals	Budget	Fcst	Budget	Actuals
Operating Revenues Operating Expenses (ex D&A)	9,733 (5,980)	9,237 (5,637)	9,134 (5,865)	8,815 (4,813)	19,197 _(14,132)	18,189 (14,081)	18,259 (14,632)	18,498 _(17,186)	33,569 _(16,802)	32,031 _(16,722)	31,809 (16,862)	31,673 _(15,831)	62,499 (36,914)	59,457 (36,440)	59,202 (37,359)	58,986 (37,830)
Cash From Operations Interest Received	3,753	3,600	3,269	4,002	5,065	4,108	3,627	1,312	16,767	15,309	14,947	15,842	25,585	23,017	21,843	21,156
	125	125	200	92	5 070	5	119	119	348	448	302	387	478	578	621	598
Cash Available for Debt Service Debt Service	3,878 (3,744)	3,725 (3,224)	3,469 (3,182)	4,094 (2,691)	5,070 (690)	4,113 (690)	3,746 (1,979)	1,431 (813)	17,115 (13,748)	15,757 (13,048)	15,249 (13,048)	16,229 (13,048)	26,063 (18,182)	23,595 (16,962)	22,464 (18,209)	21,754 (16,552)
Net Cash Available After Debt Service	134	501	287	1,403	4.380	3,423	1.767	618	3,367	2,709	2,201	3.181	7,881	6.633	4.255	5.202
Non-Operating Revenues (Expenses)	746	726	560	743	1,107	1,107	1,093	1,209	452	493	850	2,974	2,305	2,326	2,503	4,926
Changes in Working Capital				871				(334)				(963)				(426)
Net Cash Available For Capital	880	1,227	847	3,017	5,487	4,530	2,860	1,493	3,819	3,202	3,051	5,192	10,186	8,959	6,758	9,702
Financing & Investment Activity	4,023	7,836	6,518	444	3,480	2,470	10,875	(229)	3,688	9,439	9,140	9,900	11,191	19,745	26,533	10,115
Capital Spending Net Cash Flow	(9,296)	<u>(4,718)</u> 4,345	(7,447)	(4,186)	(11,718)	(5,066) 1,934	(6,613) 7,122	(2,425)	(12,593)	(10,346) 2,295	(10,671) 1,520	_(13,877) 1,215	(33,607)	(20,130) 8,574	(24,731) 8,560	<u>(20,488)</u> (671)
Beginning Balance	(4,393) 11,341	6,996	(82) 6,996	(725) 7,721	(2,751) 13,208	11,274	11,274	(1,161) 12,435	(5,086) 42,596	40,301	40,301	39,086	(12,230) 67,145	58,571	58,571	59,242
Ending Balance	6,948	11,341	6,914	6,996	10,457	13,208	18,396	11,274	37,510	42,596	41,821	40,301	54,915	67,145	67,131	58,571
DEBT SERVICE COVERAGE RATIO	1.24	1.38	1.27	1.80	8.95	7.57	2.45	3.25	1.25	1.22	1.21	1.43	1.53	1.50	1.34	1.58
	2018	2017	2016		2018	2017	2016		2018	2017	2016		2018	2017	2016	
BALANCE SHEET (\$000)	Budget	Fcst	Actuals		Budget	Fcst	Actuals		Budget	Fcst	Actuals		Budget	Fcst	Actuals	
Assets and Deferred Outflows Cash and Cash Equivalents	4,120	8,513	4,168		10,120	12,871	10,937		3,638	8,724	6,429		17,878	30,108	21,534	
Investments - Unrestricted	7,089	7,089	8,249		2,383	5,863	8,333			- 0,724	- 0,423		9.472	12,952	16,582	
Other Current Assets	3,197	3,197	3,197		2,070	2,070	2,070		8,766	8,766	8,766		14,033	14,033	14,033	
Cash and Cash Equivalents - Restricted	2,828	2,828	2,828		337	337	337		33,872	33,872	33,872		37,037	37,037	37,037	
Investments - Restricted	5,710	9,710	925		-	-	-		12,140	12,140	18,140		17,850	21,850	19,065	
Other Restricted Assets Capital Assets, net of Accumulated Depreciation	4,352 109,998	4,352 103,652	4,352 101,988		94,195	87,554	87.165		435	(1,578)	1,436		4,352 204,628	4,352 189,628	4,352 190,589	
Other Long-Term Assets	1,295	1,295	1,295		2,853	2,853	2,853		248,921	248,921	248,921		253,069	253,069	253,069	
Deferred Outflows	775	775	775		236	236	236		1,739	1,739	1,739		2,750	2,750	2,750	
Total Assets and Deferred Outflows	139,364	141,411	127,777		112,194	111,784	111,931		309,511	312,584	319,303		561,069	565,779	559,011	
Liabilities and Net Position																
Current Liabilities	3,769	3,769	3,769		1,999	1,999	1,999		9,580	6,167	2,754		15,348	11,935	8,522	
Long-Term Liabilities	45,651	47,392	33,737		7,840	8,314	8,788		352,650	351,868	352,376		406,141	407,574	394,901	
Net Position Total Liabilities and Net Position	89,944	90,250	90,271		102,355	101,471	101,144		(52,719)	(45,451)	(35,827)		139,580	146,270	155,588	
Total Liabilities and Net Position	139,364	141,411	127,777		112,194	111,784	111,931		309,511	312,584	319,303		561,069	565,779	559,011	

LEHIGH COUNTY AUTHORITY 2018 BUDGET CASH FLOW (DIRECT)

CASH FLOW (DIRECT) \$000		SUBURBA	N WATER		SHIP	RIIRRAN W	/ASTEWAT	FR		CITY DI	VISION			TOTA	L LCA	
\$000	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016
	Budget	Fcst	Budget	Actual	Budget	Fcst	Budget	Actual	Budget	Fcst	Budget	Actual	Budget	Fcst	Budget	Actual
OPERATING REVENUES																
Charges for Services	9,591	9,095	8,894	8,677	18,997	17,989	18,059	18,296	33,494	31,956	31,734	31,599	62,082	59,040	58,687	58,572
Rent	91	91	137	97	-	-	-	-	-	-	-	-	91	91	137	97
Other income	51	51	103	41	200	200	200	202	75	75	75	74	326	326	378	317
Total Operating Revenues	9,733	9,237	9,134	8,815	19,197	18,189	18,259	18,498	33,569	32,031	31,809	31,673	62,499	59,457	59,202	58,986
OPERATING EXPENSES (CASH BASED)																
Salaries and Wages	(1,064)	(1,055)	(943)	(1,028)	(462)	(427)	(392)	(441)	(5,483)	(5,089)	(5,470)	(3,665)	(7,009)	(6,571)	(6,805)	(5,134)
General and Administrative	(1,252)	(1,260)	(1,064)	(1,046)	(464)	(423)	(370)	(565)	(5,989)	(6,385)	(5,568)	(6,361)	(7,705)	(8,068)	(7,002)	(7,972)
Utilities	(584)	(450)	(493)	(426)	(285)	(229)	(280)	(205)	(1,983)	(1,739)	(2,048)	(1,864)	(2,852)	(2,418)	(2,821)	(2,495)
Materials and Supplies	(321)	(365)	(537)	(288)	(372)	(108)	(395)	(189)	(1,489)	(1,560)	(1,709)	(1,333)	(2,182)	(2,033)	(2,641)	(1,810)
Miscellaneous Services	(2,759)	(2,507)	(2,828)	(2,025)	(8,579)	(8,444)	(9,295)	(7,140)	(1,846)	(1,939)	(2,055)	(2,597)	(13,184)	(12,890)	(14,178)	(11,762)
Treatment and Transportation					(3,970)	(4,450)	(3,900)	(8,646)	(12)	(10)	(12)	(11)	(3,982)	(4,460)	(3,912)	(8,657)
Total Operating Expenses	(5,980)	(5,637)	(5,865)	(4,813)	(14,132)	(14,081)	(14,632)	(17,186)	(16,802)	(16,722)	(16,862)	(15,831)	(36,914)	(36,440)	(37,359)	(37,830)
CASH FROM OPERATIONS	3,753	3,600	3,269	4,002	5,065	4,108	3,627	1,312	16,767	15,309	14,947	15,842	25,585	23,017	21,843	21,156
Interest Received	125	125	200	92	5	5	119	119	348	448	302	387	478	578	621	598
CASH AVAILABLE FOR DEBT SERVICE	3,878	3,725	3,469	4,094	5,070	4,113	3,746	1,431	17,115	15,757	15,249	16,229	26,063	23,595	22,464	21,754
DEBT SERVICE																
Interest and Fees Paid	(2,003)	(1,587)	(1,348)	(1,051)	(216)	(216)	(852)	(195)	(13,322)	(13,048)	(13,048)	(13,048)	(15,541)	(14,851)	(15,248)	(14,294)
Principal Paid	(1,741)	(1,637)	(1,834)	(1,640)	(474)	(474)	(1,127)	(618)	(426)				(2,641)	(2,111)	(2,961)	(2,258)
Total Debt Service	(3,744)	(3,224)	(3,182)	(2,691)	(690)	(690)	(1,979)	(813)	(13,748)	(13,048)	(13,048)	(13,048)	(18,182)	(16,962)	(18,209)	(16,552)
NET CASH AVAILABLE AFTER DEBT SERVICE	134	501	287	1,403	4,380	3,423	1,767	618	3,367	2,709	2,201	3,181	7,881	6,633	4,255	5,202
NON-OPERATING REVENUES (EXPENSES)																
Tapping and Capital Recovery Fees	485	472	280	426	1,015	1,015	1,000	1,165	144	144	250	1,171	1,644	1,631	1,530	2,762
Meter Sales	105	102	80	156	-	-	-	12	15	15	15	13	120	117	95	181
Inspection, Plan Reviews, and Project Reimbursements	156	152	200	161	92	92	93	31	293	293	300	1,396	541	537	593	1,588
Other Income	23	169	334	112	-	-	-	1	2,480	3,988	3,933	821	2,503	4,157	4,267	934
Less: Project Reimbursement	(23)	(169)	(334)	(112)	(204)	(004)	(200)	(05)	(2,480)	(3,947)	(3,648)	(400)	(2,503)	(4,116)	(3,982)	(512)
Other Expense Less:Expensed Capex	-	(104) 104	(100) 100	(157) 157	(301) 301	(301) 301	(300) 300	(65) 65	(4,980) 4,980	(7,960) 7,960	(7,904) 7,904	(4,026) 3,999	(5,281) 5,281	(8,365) 8,365	(8,304) 8,304	(4,248) 4,221
·	740	726														
Total Non-Operating Revenues (Expenses)	746	726	560	743	1,107	1,107	1,093	1,209	452	493	850	2,974	2,305	2,326	2,503	4,926
Changes in Assets and Liabilities			<u>-</u>	871			<u>-</u>	(334)	<u></u>			(963)				(426)
NET CASH AVAILABLE FOR CAPITAL	880	1,227	847	3,017	5,487	4,530	2,860	1,493	3,819	3,202	3,051	5,192	10,186	8,959	6,758	9,702
FINANCING AND INVESTMENT ACTIVITY																
Grants Received New Borrowing	-	- 15,292	5.900	-	-	-	10,875	395	1,720	-	-	-	1,720	- 15,292	16,775	395
Investments Converted to Cash	4,000	1,160	284	4,852	3,480	2,470	10,073	5,476	1,120	6,000	6,000	10,000	7,480	9,630	6,284	20,328
New Investments From Cash	4,000	(8,785)	- 204	(4,520)	J, 4 00	2,410	-	(6,100)	-	0,000	0,000	-	, 4 00	(8,785)	0,204	(10,620)
Annual Lease Payments	_	(5,7 55)	-	(.,520)	_	_	-	-	(512)	(508)	(508)	(500)	(512)	(508)	(508)	(500)
Project Reimbursements	23	169	334	112	-	-	-	-	2,480	3,947	3,648	400	2,503	4,116	3,982	512
Total Financing & Investment Activity	4,023	7,836	6,518	444	3,480	2,470	10,875	(229)	3,688	9,439	9,140	9,900	11,191	19,745	26,533	10,115

LEHIGH COUNTY AUTHORITY 2018 BUDGET CASH FLOW (DIRECT)

\$000	;	SUBURBA	N WATER		SUE	BURBAN W	/ASTEWAT	ER		CITY DI	VISION			TOTA	L LCA	
	2018 Budget	2017 Fcst	2017 Budget	2016 Actual												
CAPITAL SPENDING	<u> </u>		·	·				·	·	·						
Net Capital Spending	(9,296)	(4,614)	(7,347)	(4,029)	(11,417)	(4,765)	(6,313)	(2,360)	(7,613)	(2,386)	(2,767)	(9,878)	(28,326)	(11,765)	(16,427)	(16,267)
Add: Expensed Capex		(104)	(100)	(157)	(301)	(301)	(300)	(65)	(4,980)	(7,960)	(7,904)	(3,999)	(5,281)	(8,365)	(8,304)	(4,221)
Total Capital Spending	(9,296)	(4,718)	(7,447)	(4,186)	(11,718)	(5,066)	(6,613)	(2,425)	(12,593)	(10,346)	(10,671)	(13,877)	(33,607)	(20,130)	(24,731)	(20,488)
NET CASH FLOW TO FUND	(4,393)	4,345	(82)	(725)	(2,751)	1,934	7,122	(1,161)	(5,086)	2,295	1,520	1,215	(12,230)	8,574	8,560	(671)
DEBT SERVICE RATIO (INDENTURE BASED)																
Total Operating Revenues	9,733	9,237	9,134	8,815	19,197	18,189	18,259	18,498	33,569	32,031	31,809	31,673	62,499	59,457	59,202	58,986
Total Operating Expenses (Cash Based)	(5,980)	(5,637)	(5,865)	(4,813)	(14,132)	(14,081)	(14,632)	(17,186)	(16,802)	(16,722)	(16,862)	(15,831)	(36,914)	(36,440)	(37,359)	(37,830)
Interest Income	125	125	200	92	5	5	119	119	348	448	302	387	478	578	621	598
Annual Lease Payment (City)	-	-	-	-	-	-	-	-	(512)	(508)	(508)	(500)	(512)	(508)	(508)	(500)
Total Non-Operating Revenues (Expenses)	746	726	560	743	1,107	1,107	1,093	1,209	527	647	1,029	2,974	2,305	2,326	2,503	4,926
Cash Available For Debt Service	4,624	4,451	4,029	4,837	6,177	5,220	4,839	2,640	17,130	15,896	15,770	18,703	27,856	25,413	24,459	26,180
Total Debt Service	3,744	3,224	3,182	2,691	690	690	1,979	813	13,748	13,048	13,048	13,048	18,182	16,962	18,209	16,552
Debt Service Ratio	1.24	1.38	1.27	1.80	8.95	7.57	2.45	3.25	1.25	1.22	1.21	1.43	1.53	1.50	1.34	1.58
CAPITAL COVERAGE RATIO																
Adjusted Net Available for Capital	903	1,396	1,181	3,129	5,487	4,530	2,860	1,493	6,299	7,149	6,699	5,592	12,689	13,075	10,740	10,214
Total Capex	9,296	4,718	7,447	4,186	11,718	5,066	6,613	2,425	12,593	10,346	10,671	13,877	33,607	20,130	24,731	20,488
Capital Coverage Ratio	0.10	0.30	0.16	0.75	0.47	0.89	0.43	0.62	0.50	0.69	0.63	0.40	0.38	0.65	0.43	0.50

LEHIGH COUNTY AUTHORITY 2018 BUDGET STATEMENT OF CHANGES IN NET POSITION

\$000		SUBURBA	N WATER		SUI	BURBAN W	VASTEWAT	ER		CITY D	VISION			TOTA	L LCA	
	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016	2018	2017	2017	2016
	Budget	Fcst	Budget	Actual	Budget	Fcst	Budget	Actual	Budget	Fcst	Budget	Actual	Budget	Fcst	Budget	Actual
OPERATING REVENUES																
Charges for Services	9,591	9,095	8,894	8,677	18,997	17,989	18,059	18,296	33,494	31,956	31,734	31,599	62,082	59,040	58,687	58,572
Rent	91	91	137	97	-	-	-	-	-	-	-	-	91	91	137	97
Other income	51	51	103	41	200	200	200	202	75	75	75	74	326	326	378	317
Total Operating Revenues	9,733	9,237	9,134	8,815	19,197	18,189	18,259	18,498	33,569	32,031	31,809	31,673	62,499	59,457	59,202	58,986
OPERATING EXPENSES																
Salaries and Wages	1,064	1,055	943	1,028	462	427	392	441	5,483	5,089	5,470	3,665	7,009	6,571	6,805	5,134
General and Administrative	1,252	1,260	1,064	1,046	464	423	370	565	5,989	6,385	5,568	6,361	7,705	8,068	7,002	7,972
Utilities	584	450	493	426	285	229	280	205	1,983	1,739	2,048	1,864	2,852	2,418	2,821	2,495
Materials and Supplies	321	365	537	288	372	108	395	189	1,489	1,560	1,709	1,333	2,182	2,033	2,641	1,810
Miscellaneous Services	2,759	2,507	2,828	2,025	8,579	8,444	9,295	7,140	1,846	1,939	2,055	2,597	13,184	12,890	14,178	11,762
Treatment and Transportation					3,970	4,450	3,900	8,646	12	10	12	11	3,982	4,460	3,912	8,657
Depreciation and Amortization	2,950	2,950	2,950	2,588	4,776	4,376	3,925	4,501	5,600	5,400	5,600	5,834	13,326	12,726	12,475	12,923
Total Operating Expenses	8,930	8,587	8,815	7,401	18,908	18,457	18,557	21,687	22,402	22,122	22,462	21,665	50,240	49,166	49,834	50,753
Operating Income (Loss)	803	650	319	1,414	289	(268)	(298)	(3,189)	11,167	9,909	9,347	10,008	12,259	10,291	9,368	8,233
NON-OPERATING REVENUES (EXPENSES)																
Tapping and Capital Recovery Fees	485	472	280	426	1,015	1,015	1,000	1,165	144	144	250	1,171	1,644	1,631	1,530	2,762
Meter Sales	105	102	80	156	-	-	-	12	15	15	15	13	120	117	95	181
Inspection, Plan Reviews, and Project Reimbursements	156	152	200	161	92	92	93	31	293	293	300	1,396	541	537	593	1,588
Other Income	23	169	334	112	-	-	-	1	2,480	3,988	3,933	821	2,503	4,157	4,267	934
Other Expense		(104)	(100)	(157)	(301)	(301)	(300)	(65)	(4,980)	(7,960)	(7,904)	(4,026)	(5,281)	(8,365)	(8,304)	(4,248)
Total Non-Operating Revenues (Expenses)	769	791	794	698	806	806	793	1,144	(2,048)	(3,520)	(3,406)	(625)	(473)	(1,923)	(1,819)	1,217
Income Before Interest	1,572	1,441	1,113	2,112	1,095	538	495	(2,045)	9,119	6,389	5,941	9,383	11,786	8,368	7,549	9,450
Interest Income	125	125	200	92	5	5	119	119	348	448	302	387	478	578	621	598
Interest Expense	(2,003)	(1,587)	(1,348)	(1,140)	(216)	(216)	(852)	(195)	(16,735)	(16,461)	(16,461)	(18,280)	(18,954)	(18,264)	(18,661)	(19,615)
Increase (Decrease) in Net Position Before																
Capital Contributions	(306)	(21)	(35)	1,064	884	327	(238)	(2,121)	(7,268)	(9,624)	(10,218)	(8,510)	(6,690)	(9,318)	(10,491)	(9,567)
CAPITAL CONTRIBUTIONS																
Capital Grants	-	-	-	212	-	-	-	-	-	-	-	-	-	-	-	212
Capital Assets Provided				3,348				986								4,334
Total Capital Contributions				3,560				986				-				4,546
INCREASE (DECREASE) IN NET POSITION	(306)	(21)	(35)	4,624	884	327	(238)	(1,135)	(7,268)	(9,624)	(10,218)	(8,510)	(6,690)	(9,318)	(10,491)	(5,021)
Net Position Beginning of Year Cumulative Changes	90,250	90,271	90,271	85,647 -	101,471	101,144	101,144	102,279	(45,451) -	(35,827)	(35,827)	(27,317)	146,270	155,588	155,588	160,609
NET POSITION AT END OF YEAR	89,944	90,250	90,236	90,271	102,355	101,471	100,906	101,144	(52,719)	(45,451)	(46,045)	(35,827)	139,580	146,270	145,097	155,588

\$000	SUB	URBAN W	ATER	SUBURB	AN WAST	EWATER	CI	TY DIVISIO	ON		TOTAL LCA	
	2018	2017	2016	2018	2017	2016	2018	2017	2016	2018	2017	2016
	Budget	Fcst	Actuals	Budget	Fcst	Actuals	Budget	Fcst	Actuals	Budget	Fcst	Actuals
ASSETS AND DEFERRED OUTFLOWS			71014410	uugui		71014410			71014410			71014410
CURRENT ACCETS												
CURRENT ASSETS Cash and Cash Equivalents	4.120	8,513	4,168	10,120	12,871	10,937	3,638	8,724	6,429	17,878	30.108	21,534
Certificates of Deposit	7,089	7,089	8,249	2,383	5.863	8,333	3,036	0,724	0,429	9,472	12,952	16.582
Accounts Receivable - Customers	1,443	1,443	1,443	3,057	3,057	3,057	5,724	5,724	5,724	10,224	10,224	10,382
Accounts Receivable - Financing Contracts	-,	-,	-,	303	303	303			-	303	303	303
Accounts Receivable - Others	178	178	178	67	67	67	2,640	2,640	2,640	2,885	2,885	2,885
Due From (To) Other Funds	1,428	1,428	1,428	(1,449)	(1,449)	(1,449)	21	21	21	-		-
Inventories	45	45	45	-	-	-	-	-	-	45	45	45
Accrued Interest Receivale	12	12	12	10	10	10	2	2	2	24	24	24
Prepaid Expenses	91	91	91	82	82	82	379	379	379	552	552	552
Total Current Assets	14,406	18,799	15,614	14,573	20,804	21,340	12,404	17,490	15,195	41,383	57,093	52,149
NON-CURRENT ASSETS												
Restricted												
Cash and Cash Equivalents	2,828	2,828	2,828	337	337	337	33,872	33,872	33,872	37,037	37,037	37,037
Certificates of Deposit	925	925	925	-	-	-	-	-	-	925	925	925
Investment - US Treasury Obligations	4,785	8,785	4.054	-	-	-	12,140	12,140	18,140	16,925	20,925	18,140
Developer Escrow Deposits Accrued Interest Receivable	4,351 1	4,351 1	4,351 1	-	-	-	-	-	-	4,351 1	4,351 1	4,351 1
										<u>-</u>		
Total Restricted Assets	12,890	16,890	8,105	337	337	337	46,012	46,012	52,012	59,239	63,239	60,454
Capital Assets												
Land	1,704	1,704	1,704	1,734	1,734	1,734	-	-	-	3,438	3,438	3,438
Construction in Progress	5,016	5,016	5,016	6,645	6,645	6,645	-	-	-	11,661	11,661	11,661
Wells and Reservoirs Transmission and Distribution Mains	8,966 68,693	8,966 68,693	8,966 68,693	-	-	-	-	-	-	8,966 68,693	8,966 68,693	8,966 68,693
Service and Hydrants	14,593	14,593	14,593	_		_	_	-	-	14,593	14,593	14,593
Interceptor and Collector Systems	14,595	14,555	14,595	37,724	37,724	37,724	_	_	_	37,724	37,724	37,724
Buildings and Structures	22,378	22,378	22,378	56,534	56,534	56,534	_	_	_	78,912	78,912	78,912
Metering System	8,485	8,485	8.485	421	421	421	_	_	_	8,906	8,906	8,906
Equipment and Furnishings	20,193	10,897	6,283	38,067	26,650	21,885	12,745	5,132	2,746	71,005	42,679	30,914
Capacity	1,208	1,208	1,208	1,116	1,116	1,116	, -	-	, -	2,324	2,324	2,324
LESS: Accumulated Depreciation	(41,238)	(38,288)	(35,338)	(48,046)	(43,270)	(38,894)	(12,310)	(6,710)	(1,310)	(101,594)	(88,268)	(75,542)
Total Capital Assets	109,998	103,652	101,988	94,195	87,554	87,165	435	(1,578)	1,436	204,628	189,628	190,589
Other Assets	100,000	,						(1,010)				
Long-term Portion of Receivables and Financing Contracts	_	_	_	2,483	2,483	2,483	_	_	_	2,483	2,483	2.483
Intangible Service Concession Arrangement	-	_	-	_,	_,	_,	247,290	247,290	247,290	247,290	247,290	247,290
OPEB Asset	1,133	1,133	1,133	_	_	-	-	-	-	1,133	1,133	1,133
Other Miscellaneous Assets	-		-	-	-	-	1,631	1,631	1,631	1,631	1,631	1,631
Facilities Planning Costs, Net	162	162	162	370	370	370				532	532	532
Total Other Assets	1,295	1,295	1,295	2,853	2,853	2,853	248,921	248,921	248,921	253,069	253,069	253,069
Total Non-Current Assets	124,183	121,837	111,388	97,385	90,744	90,355	295,368	293,355	302,369	516,936	505,936	504,112
TOTAL ASSETS	138,589	140,636	127,002	111,958	111,548	111,695	307,772	310,845	317,564	558,319	563,029	556,261
Deferred Outflows												
Pensions	468	468	468	236	236	236	1,739	1,739	1,739	2,443	2,443	2,443
Refunding Loss on Bonds	307	307	307	-	-	-	-,,	-,,,,,,,	- ,	307	307	307
Total Deferred Outflows	775	775	775	236	236	236	1,739	1,739	1,739	2,750	2,750	2,750
TOTAL ASSETS AND DEFERRED OUTFLOWS	139,364	141,411	127,777	112,194	111,784	111,931	309,511	312,584	319,303	561,069	565,779	559,011

LEHIGH COUNTY AUTHORITY 2018 BUDGET BALANCE SHEET \$000

		SUBURBAN WATER 2018 2017 2016				AN WAST	EWATER	CI	TY DIVISIO	ON	TOTAL LCA			
		2018	2017	2016	2018	2017	2016	2018	2017	2016	2018	2017	2016	
		Budget	Fcst	Actuals	Budget	Fcst	Actuals	Budget	Fcst	Actuals	Budget	Fcst	Actuals	
LIABILITIES AND NET POSITION														
Current Liabilities:														
Accounts Payable - Trade		971	971	971	1,299	1,299	1,299	1,148	1,148	1,148	3,418	3,418	3,418	
Accounts Payable - Capital		248	248	248	58	58	58	81	81	81	387	387	387	
Accrued Interest Payable		160	160	160	3	3	3	7,913	4,500	1,087	8,076	4,663	1,250	
Notes Payable		237	237	237	409	409	409	-	-	-	646	646	646	
Revenue Bonds Payable		1,423	1,423	1,423	61	61	61	-	-	-	1,484	1,484	1,484	
Developer Deposits and Other		545	545	545	6	6	6	22	22	22	573	573	573	
Accrued Expenses		185	185	185	163	163	163	416	416	416	764	764	764	
Total Current Liabilities		3,769	3,769	3,769	1,999	1,999	1,999	9,580	6,167	2,754	15,348	11,935	8,522	
Non-Current Liabilities														
Developer Deposits and Other		5,156	5,156	5,156	-	-	-	-	-	-	5,156	5,156	5,156	
SCA Payable		-	_	-	-	-	-	41,610	42,122	42,630	41,610	42,122	42,630	
Notes Payable		2,970	2,970	2,970	6,866	6,866	6,866	-	-	-	9,836	9,836	9,836	
OPEB Liability		-	-	-	-	-	-	662	662	662	662	662	662	
Net Pension Liability		568	568	568	286	286	286	2,109	2,109	2,109	2,963	2,963	2,963	
Revenue Bonds Payable		36,957	38,698	25,043	688	1,162	1,636	308,269	306,975	306,975	345,914	346,835	333,654	
Total Non-Current Liabilities		45,651	47,392	33,737	7,840	8,314	8,788	352,650	351,868	352,376	406,141	407,574	394,901	
Total Liabilities		49,420	51,161	37,506	9,839	10,313	10,787	362,230	358,035	355,130	421,489	419,509	403,423	
Net Position:														
Net investment in Capital Assets		72,900	73,206	73,227	79,404	78,520	78,193	(15,877)	(8,609)	1,015	136,427	143,117	152,435	
Restricted Debt Service		1,209	1,209	1,209	-	-	-	(36,842)	(36,842)	(36,842)	(35,633)	(35,633)	(35,633)	
Unrestricted		15,835	15,835	15,835	22,951	22,951	22,951				38,786	38,786	38,786	
Total Net Position		89,944	90,250	90,271	102,355	101,471	101,144	(52,719)	(45,451)	(35,827)	139,580	146,270	155,588	
TOTAL LIABILITIES AND NET POSITION		139,364	141,411	127,777	112,194	111,784	111,931	309,511	312,584	319,303	561,069	565,779	559,011	
	Check	-		-		-		-	-	-	-			

LEHIGH COUNTY AUTHORITY 2018 BUDGET CASH FLOW (INDIRECT) \$000

CASH FLOW (INDIRECT) \$000		SUBURBA	N WATER		SUBURBAN WASTEWATER					CITY D	IVISION		TOTAL LCA			
	2018 Budget	2017 Fcst	2017 Budget	2016 Actual	2018 Budget	2017 Fcst	2017 Budget	2016 Actual	2018 Budget	2017 Fcst	2017 Budget	2016 Actual	2018 Budget	2017 Fcst	2017 Budget	2016 Actual
CASH FLOWS FROM OPERATING ACTIVITIES																
Operating Income (Loss) Adjustments:	803	650 -	319	1,414 -	289	(268)	(298)	(3,189)	11,167 -	9,909	9,347	10,008	12,259	10,291	9,368	8,233
Depreciation and Amortization Changes in Assets and Liabilities	2,950	2,950	2,950	2,588 713	4,776	4,376	3,925	4,501 (402)	5,600	5,400	5,600	5,834 (995)	13,326	12,726	12,475	12,923 (684)
Net Cash Provided By (Used In) Operating Activities	3,753	3,600	3,269	4,715	5,065	4,108	3,627	910	16,767	15,309	14,947	14,847	25,585	23,017	21,843	20,472
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES																
Interest Received	125	125	200	-	5	5	119	-	348	448	302	385	478	578	621	385
Facility Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Annual Lease Payments	-	-	-	- (- 1)	-	-	-		(512)	(508)	(508)	(500)	(512)	(508)	(508)	(500)
Transfers From/To			-	(34)				77			-	(42)				1
Net Cash Provided By (Used In) Non-Capital																
Financing Activities	125	125	200	(34)	5	5	119	77	(164)	(60)	(206)	(157)	(34)	70	113	(114)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES																
Non-Operating Revenues Received	769	895	894	1,050	1,107	1,107	1,093	1,205	2,932	4,440	4,498	3,450	4,808	6,442	6,485	5,705
Capital Spending	(9,296)	(4,718)	(7,447)	(4,186)	(11,718)	(5,066)	(6,613)	(2,425)	(12,593)	(10,346)	(10,671)	(13,877)	(33,607)	(20,130)	(24,731)	(20,488)
Borrowing Proceeds	-	15,292	5,900	-	-	-	10,875	395	1,720	-	-	-	1,720	15,292	16,775	395
Interest Payments	(2,003)	(1,587)	(1,348)	(1,051)	(216)	(216)	(852)	(195)	(13,322)	(13,048)	(13,048)	(13,048)	(15,541)	(14,851)	(15,248)	(14,294)
Principal Payments	(1,741)	(1,637)	(1,834)	(1,640)	(474)	(474)	(1,127)	(618)	(426)			-	(2,641)	(2,111)	(2,961)	(2,258)
Net Cash Provided By (Used In) Capital and Related Financing Activities	(12,271)	8,245	(3,835)	(5,827)	(11,301)	(4,649)	3,376	(1,638)	(21,689)	(18,954)	(19,221)	(23,475)	(45,261)	(15,358)	(19,680)	(30,940)
Financing Activities	(12,271)	0,243	(3,633)	(3,621)	(11,301)	(4,049)	3,370	(1,030)	(21,009)	(10,934)	(19,221)	(23,473)	(45,201)	(10,336)	(19,000)	(30,940)
CASH FLOWS FROM INVESTING ACTIVITIES																
Investment Maturities	4,000	1,160	284	4,852	3,480	2,470	-	5,476	-	6,000	6,000	10,000	7,480	9,630	6,284	20,328
Investment Purchases	-	(8,785)	-	(4,520)	-	-	-	(6,100)	-	-	-	-	-	(8,785)	-	(10,620)
Interest Received on Investments				89				114								203
Net Cash Provided By (Used In) Investing Activities	4,000	(7,625)	284	421	3,480	2,470		(510)		6,000	6,000	10,000	7,480	845	6,284	9,911
NET INCREASE (DECREASE) IN CASH	(4,393)	4,345	(82)	(725)	(2,751)	1,934	7,122	(1,161)	(5,086)	2,295	1,520	1,215	(12,230)	8,574	8,560	(671)
Cash - Beginning of Year	11,341	6,996	6,996	7,721	13,208	11,274	11,274	12,435	42,596	40,301	40,301	39,086	67,145	58,571	58,571	59,242
CASH - END OF YEAR	6,948	11,341	6,914	6,996	10,457	13,208	18,396	11,274	37,510	42,596	41,821	40,301	54,915	67,145	67,131	58,571

LEHIGH COUNTY AUTHORITY 2018 BUDGET CASH FLOW DETAILS

	SUBURBAN \	WATER	SUBURBAN WAS	STEWATER	CITY DIVIS	SION	TOTAL L	_CA
	2018 Budget	2017 Fcst	2018 Budget	2017 Fcst	2018 Budget	2017 Fcst	2018 Budget	2017 Fcst
SUMMARY OF ACCOUNT FLOWS			·					
Cash - Operations	(1,066)	501	(1,120)	3,358	(2,751)	985	(4,937)	4,844
Cash - Project Reserves	(3,327)	3,844	(1,631)	(1,424)	(2,335)	1,310	(7,293)	3,730
Cash - Restricted	<u> </u>	<u>-</u>	<u> </u>	<u> </u>	<u> </u>	<u>-</u>		<u> </u>
Total Cash Accounts	(4,393)	4,345	(2,751)	1,934	(5,086)	2,295	(12,230)	8,574
Investments - Operations	-	-	-	-	-	-	-	-
Investments - Project Reserves	(4,000)	7,625	(3,480)	(2,470)	-	(6,000)	(7,480)	(845)
Investments - Restricted	<u> </u>	<u>-</u>	<u> </u>	<u> </u>	<u> </u>	<u>-</u>		_
Total Investments	(4,000)	7,625	(3,480)	(2,470)	<u> </u>	(6,000)	(7,480)	(845)
TOTAL FLOWS	(8,393)	11,970	(6,231)	(536)	(5,086)	(3,705)	(19,710)	7,729
SUMMARY OF ACCOUNT BALANCES								
Cash - Operations	3,337	4,403	8,823	9,943	3,638	6,389	15,798	20,735
Cash - Project Reserves	783	4,110	1,297	2,928	=	2,335	2,080	9,373
Cash - Restricted	2,828	2,828	337	337	33,872	33,872	37,037	37,037
Total Cash Accounts	6,948	11,341	10,457	13,208	37,510	42,596	54,915	67,145
Investments - Operations	7,249	7,249	-	-	-	-	7,249	7,249
Investments - Project Reserves	4,625	8,625	2,383	5,863	-	-	7,008	14,488
Investments - Restricted	925	925	<u> </u>	<u>-</u>	12,140	12,140	13,065	13,065
Total Investments	12,799	16,799	2,383	5,863	12,140	12,140	27,322	34,802
TOTAL BALANCES	19,747	28,140	12,840	19,071	49,650	54,736	82,237	101,947
CASH & INVESTMENTS								
Operations	10,586	11,652	8,823	9,943	3,638	6,389	23,047	27,984
Capital Project Reserves	5,408	12,735	3,680	8,791	-	2,335	9,088	23,861
Restricted	3,753	3,753	337	337	46,012	46,012	50,102	50,102
TOTAL	19,747	28,140	12,840	19,071	49,650	54,736	82,237	101,947



1053 SPRUCE ROAD * P.O. BOX 3348 * ALLENTOWN, PA 18106-0348 610-398-2503 * FAX 610-398-8413 * www.lehighcountyauthority.org email: service@lehighcountyauthority.org

MEMORANDUM

TO: LCA Board of Directors

FROM: Liesel Gross

DATE: October 16, 2017

RE: LCA City Division – Financial Condition Assessment & Planning Project

Action Requested:

Professional Services Authorization – CH2M -- \$210,000 (Base Fee: \$130,000; Subconsultant Allowance: \$80,000)

LCA City Division financial modeling, planning and evaluation work as described in the memo below and attached proposal.

Overview

Over the past several months, Lehigh County Authority staff and Board of Directors have been reviewing the financial conditions of the City Division water and sewer systems, which LCA operates under the terms of a 50-year lease agreement with the City of Allentown. These discussions have illuminated several key factors that make this system fundamentally different from the rest of LCA's operation from a financial perspective. Some of these key factors include:

System Age – The City water and sewer systems are very old, and many components are nearing the end of their useful lives. As discussed in September when the water master plan was presented, several critical components at the water plant (such as the filters and water intake structures) are beyond the end of their operating lifespan by several decades. This results in a requirement to invest heavily in capital improvements to ensure customers continue to receive the high quality, reliable services they have come to expect from LCA.

Revenue Restrictions – Unlike other LCA systems where rates can be modified over time to address these critical system needs, the lease agreement offers limited opportunities to increase revenues for the City Division. However, the lease does provide for some options to increase revenues through the schedule of rates (Schedule 3 within the agreement), which should be fully explored, and a capital cost recovery mechanism for larger projects, if they are approved by the City.

Debt Load – In 2013, LCA issued \$308 million in bonds to pay the City the large upfront payment for the lease, establish required reserve funds and pre-fund about \$32 million in capital improvements. This has resulted in a high debt load and annual debt payments of about \$14 million. This leaves little room for additional borrowing to pay for actual water and sewer system improvements.

Short Lease Life – In other portions of LCA's service area, we view our service to the community to be a "forever" commitment. Water and sewer services will be needed in the Lehigh Valley as long as the community exists! In Allentown, the 50-year time span of the lease makes the commitment a bit different. While our desire is to provide the community with the same excellent service LCA provides elsewhere, our ability to finance projects, and the method of scheduling and prioritizing those projects,

may be significantly different because of the "short" timeframe in which we have to fund those important system upgrades.

These factors are highlighted here as a backdrop for the more detailed discussion LCA must have about how to operate, maintain, repair and replace the City Division system over the next 45 years to ensure the continued protection of public health and the environment.

City Division Financial Performance 2013-2017

As illustrated on the summary chart below, LCA's financial performance under the lease has reached an important milestone in which initial project reserves have been depleted, on schedule as predicted via LCA's initial lease modeling efforts. However, revenues are not yet generating excess operating cash at a level that will allow capital improvements to be funded internally. This requires additional discussion and evaluation of alternatives to boost revenues, decrease expenses, schedule/prioritize capital improvements, and determine the best method of financing future system improvements.

LCA - ALLENTOWN DIVISION: FINANCIAL PERFORMANCE - SUMMARY (2013-2017)

<u>\$000's</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	2017 (Fcst)
TOTAL REVENUE	\$14,167	\$30,588	\$26,964	\$31,673	\$32,031
TOTAL O&M EXPENSE (excludes depreciation)	(5,090)	(16,595)	(15,200)	(15,831)	(16,723)
ANNUAL CITY PAYMENTS	-	-	-	(500)	(504)
INTEREST	3	113	424	387	448
OPERATING CASH AVAILABLE FOR DEBT SERVICE	\$ 9,080	\$14,106	\$12,188	\$15,729	\$15,252
DEBT SERVICE	(10,213)	(13,048)	(13,048)	(13,048)	(13,048)
NET CASH FLOW FROM OPERATIONS	\$ (1,133)	\$ 1,058	\$ (860)	\$ 2,681	\$ 2,204
BALANCE OF 2013 BOND FUND FOR CAPEX (\$31.8M)	\$30,408	\$27,747	\$18,210	5,185	\$ -
CAPEX FUNDED FROM INITIAL 2013 BOND ISSUE	1,443	2,661	9,537	13,025	5,185
CAPEX FUNDED FROM REVENUES/REIMBURSEMENTS	246	821	543	852	5,452
TOTAL CAPITAL IMPROVEMENTS	\$ 1,689	\$ 3,482	\$ 10,080	\$ 13,877	\$ 10,637

This information highlights positive performance in some regards as LCA has overcome cash-flow challenges experienced in the initial years of the lease so that positive cash flow is being generated from operations. However, when compared to the \$10 million or more per year needed in capital improvements, the need for a second look is apparent.

Recommended Path Forward

As discussed at the October 9, 2017 Board meeting, LCA staff recommends a short, targeted planning project to draw on the expertise of leaders in the field of public finance, rate-setting, capital improvements planning, legal agreements, and financial forecasting.

The goals of the project are:

- Develop a detailed, user-friendly and flexible model of the City Division financial conditions that can be used to predict future performance based on a variety of scenarios and inputs.
- Review provisions within the lease agreement, trust indenture and other related contractual documents to develop a list of options and ideas to achieve improved financial performance in the City Division.
- Evaluate status of known capital improvements and develop a methodology to prioritize future system improvements, assess potential for return on these investments, and evaluate / mitigate risk associated with shifting project schedules based on funding availability.
- Discover, investigate and model alternatives not currently contemplated.
- Develop recommendations, with analysis of expected results, for Board consideration to ensure long-term financial sustainability of the City Division.

To complete this project, LCA envisions a team of trusted advisors will begin meeting in late October, with work continuing through January 2018, and recommendations offered for Board consideration by the end of February 2018. Depending on the recommendations offered, a draft amendment to the 2018 Budget for LCA's City Division may also be prepared and presented to illustrate the impact of implementing the recommendations.

As described in the attached proposal, LCA has secured the services of CH2M to lead this effort. CH2M is a national expert in water and sewer system operations and has been operating LCA's Industrial Wastewater Pretreatment Plant for more than 20 years. Their expertise lies in not only system operations, but also capital improvements planning, engineering, public-private partnerships (P3s), asset management, financial valuation, infrastructure planning and finance and more. The firm was actively engaged in the operational evaluation of the Allentown water and sewer system during the lease bid process. Their role in this project will be to facilitate and coordinate the team's activities, secure additional external expertise that may be needed, develop an initial financial model for team review and expansion, and perform in-depth evaluation of LCA's capital improvements prioritization and risk assessment process.

Other team members to be brought on as a subcontractor to CH2M's engagement would include:

Financial Advisor – Public Financial Management (PFM), Raftelis, or similar

Utility Rate Expert – Shambaugh Utility Services, Keystone Alliance Consulting, or similar

Legal / Bond Counsel – McNees, Wallace & Nurick (already engaged by LCA - see description attached to CH2M proposal)

By authorizing CH2M to facilitate this project, with a not-to-exceed contract of \$210,000 (which includes a Base Fee of \$130,000 plus an allowance for subconsultants in the amount of \$80,000), LCA staff believes the work will be completed in a thoughtful and timely manner so that a series of recommendations may be presented to the Board for additional consideration early in the New Year.

Scope of Work to Lehigh County Authority (LCA) for Independent Assessment of Allentown Water/Sewer System Financial Condition & Long-Term Planning Support

Purpose and Objectives

This project will examine LCA's financial performance under the lease agreement with Allentown for water and sewer service and provide recommendations for actions to address the system's financial needs in the short- and long-term time horizons. The analysis will:

- Develop a flexible and robust financial model to predict performance under various scenarios and to support the analysis of options for improving LCA's financial performance under the lease agreement
- Identify and evaluate options for improving LCA's financial performance under the terms of the existing lease agreement
- Identify and evaluate options to improve the equity and financial performance of LCA's
 Allentown water and sewer systems using tools and approaches that fall outside the scope of
 the lease agreement (for example, alternative financing options, capital project delivery options,
 etc.)
- Develop an analysis & prioritization process the LCA can use for selection of capital improvements and prioritization and scheduling of the long-term capital improvements plan
- Evaluate options to improve revenue stability and adequacy
- Evaluate rate affordability to LCA's customers in the City of Allentown under all options, and develop mitigating strategies as appropriate
- Develop a list of recommendations based upon the evaluations listed above for LCA's consideration and implementation
- Provide a financial model and associated documentation for LCA's future use

CH2M HILL Engineers Inc. (CH2M) will lead this project and facilitate collaboration with several outside consultants on rates, legal, and funding options and issues, as they relate to the lease agreement and financial model development and analyses. Final responsibility for delivery of this scope of work will lie with CH2M.

Scope of Work

The CH2M team shall execute work under this authorization using the following Tasks:

- Task 1 Kick-off Meeting and Project Management
- Task 2 Review Lease Agreement and LCA's financial performance under Lease Agreement
- Task 3 Prepare Draft Financial Analysis Tool
- Task 4 Review Planned Capital Improvements and Schedule and Priorities
- Task 5 Workshop with LCA Staff
- Task 6 Revise Tool and Evaluate Options

- Task 7 Workshop with LCA Staff and Consultants
- Task 8 Presentation of Results
- Task 9 Model Training and Support

Task 1 - Kickoff Meeting and Project Management

Upon receiving LCA Board approval to proceed, the CH2M team shall facilitate a project kickoff meeting with the LCA staff and other team members to review the agreed upon scope and expectations, project goals, assumptions and risks, schedule and communications. This meeting shall also focus on developing an understanding of the LCA expectations in terms of the format, framework, and outputs from the financial model, and additional assistance required to complete this project. We will also review a data request list with LCA staff and develop a schedule for provision of this information to the CH2M team.

This meeting will also be used to confirm LCA's overall goals and objectives for the project, and how those align with LCA's current strategic objectives. We will discuss criteria that could be used to evaluate LCA's capital improvement program toward meeting those goals and objectives. Financial metrics to be used to evaluate LCA's performance will also be identified.

Weekly conference calls will be held with the core CH2M and LCA team to ensure forward momentum and questions are being discussed in a timely manner between formal in-person workshops, which are planned for approximately once per month. A monthly summary will be provided to LCA with the activities completed in the past period, upcoming activities, and any identified project risks.

Task 2 - Review Lease Agreement and LCA's financial performance under Lease Agreement

Consultant team will review the LCA's existing agreement with the City of Allentown for provision of water and sewer service, and summarize the key provisions of that agreement that influence revenue generation and operating / capital expense trends. To the extent that LCA is not fully utilizing all revenue opportunities provided within the lease, these will be identified and summarized in this effort. We will also review the actual financial performance of the LCA under the terms of that agreement since its inception in 2013. This task is intended to provide all team members with a strong common baseline understanding of factors influencing current performance, as well as limitations and opportunities within the lease arrangement, serving as a platform for the remaining tasks in this project.

Task 3 – Prepare Draft Financial Analysis Tool

Based on the conceptual discussion of the framework for the tool to be discussed with LCA staff during the prior tasks, the CH2M team shall prepare a draft working version of a proforma financial model of LCA's water and sewer system that will be used to evaluate the LCA's future financial performance for providing water and sewer service to the City of Allentown. The tool shall be a Microsoft Excel-based tool, designed to provide detailed projections of the LCA's financial performance over a 10-year projection period, with less detailed projections for the full life of the lease, through the year 2062. Key inputs / outputs of the draft model will include:

- Revenue projections based on provisions in the lease agreement
- Operational expense projections based on industry accepted standards for expense inflation
- Debt related expenses associated with LCA's 2013 bond issue for the lease

- Debt related expenses associated with new borrowing anticipated for capital improvements
- Preliminary capital improvements expense projections (see Task 4 below)
- Calculation of debt service coverage ratios
- Calculation of accumulated cash and reserve balances
- Other key performance indicators that may be determined through team discussion

Task 4 – Review Planned Capital Improvements and Schedule and Priorities

LCA has expressed an interest in an enhanced capital improvement plan (CIP) evaluation and prioritization framework to help guide the selection of projects and timing of projects for its capital budgeting and finance program. A Business Case Evaluation (BCE) framework will be used to rigorously evaluate alternative projects that achieve a particular goal or objective. Once the best alternatives for meeting specific goals and objectives are identified, a prioritization process will be utilized to evaluate the entire capital improvement program to prioritize expenditures in terms of providing the highest return to LCA and its customers within the limits of its available funding for capital improvements.

The prioritization process will begin during a workshop with LCA staff, first identifying evaluation criteria of importance to the LCA. These criteria will then be weighted in terms of their importance to meeting LCA's overall goals and objectives. Performance measures will then be developed for each criteria, to allow objective scoring of each project's expected performance toward meeting the LCA's overall goals and objectives. The scoring of each project will allow the projects to be ranked, and then prioritized within the limits of LCA's available funding for capital improvements.

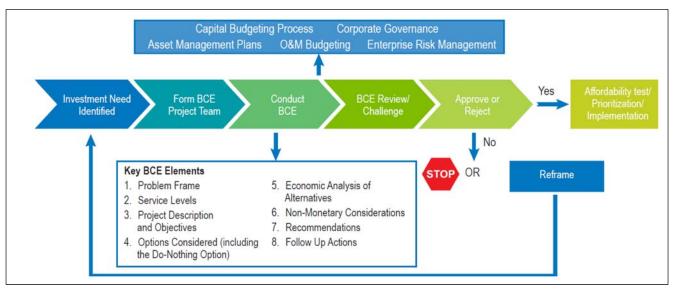


Figure 1- Example BCE Approach/Framework

To streamline project delivery and to fully utilize the expertise of additional team members who will be brought on to support this effort, it is anticipated that Tasks 3 and 4 will run concurrently.

Task 5 - Progress Workshop

A half-day workshop will then be held with LCA staff to review the findings of the analyses conducted and financial model. This will include:

- Review of terms of LCA agreement with the City of Allentown
- Evaluation of LCA's financial performance under the Allentown agreement
- Review opportunities to improve LCA's financial performance through a sensitivity analysis of the draft financial model
- Review draft financial model and preliminary proforma projections under existing lease terms
- Preliminary results of capital improvement BCEs and prioritization approach
- Discussion of options for further investigation to improve LCA financial performance. While
 additional options are likely to be discovered through this process, we expect to focus on a wide
 range of opportunities including:
 - o Revenue generation utilizing full scope of opportunities within the lease
 - o Management of existing debt including refinancing opportunities
 - o Capital improvements financing and strategies to achieve a return on these investments
 - Operational efficiency
 - Opportunities that fall outside the scope of the lease agreement such as private fire protection services, review of municipal service arrangements, etc.
 - Alternative organizational structures
- Review of project schedule and adjustment as needed.

Task 6 – Revise Tool and Evaluate Options

The financial model will be revised based on comments received during the workshop and then used to evaluate options identified to improve LCA's financial metrics and overall service to its customers. Impact of adjustments to capital improvement schedule and prioritization will also be considered.

Depending on the opportunities selected for further evaluation, additional meetings, discussions and analysis will be required to fully understand the feasibility and predicted financial impact of each option.

Task 7 – Results Workshop

The results of the financial evaluation of options for improving LCA's financial performance will be presented at a workshop with LCA staff. Recommendations for steps LCA could take to improve its financial position will be presented, discussed and finalized.

Task 8 – Summary Report and Presentation of Results

The results of the analysis will be summarized in a short summary report. The results will then be presented to the LCA Board for their consideration. LCA staff expects to accompany this presentation with a draft budget amendment for its 2018 "City Division" budget that illustrates the impact of implementing the key recommendations offered in this report.

Task 9 – Model Support

An electronic copy of the financial model will be provided to the LCA for its use in conducting further evaluations of options. A user guide for use of the model will also be provided. The model will be provided in Excel format, and the guide will be in PowerPoint and/or Word format.

Schedule

Assuming project approval is provided by November 1, 2017, the CH2M team will complete the proposed work by March 31, 2018. The tentative schedule for each task would be:

- Task 1 Kickoff Early November Meeting
- Tasks 2 and 3 Review Lease and Draft Financial Model November/December
- Task 4 Capital Improvement Prioritization November/December
- Task 5 Progress Workshop Early January
- Task 6 Revisions and Options Evaluation January
- Task 7 Results Workshop Early February
- Task 8 Summary Report & Presentation of Recommendations Late February
- Task 9 Model Support Documentation March

Proposed Team

The CH2M technical team will be led by **Dave Green**, who is a principal financial consultant at CH2M with over 40 years experience with public sector clients in North America on a variety of financial and capital program evaluations. **Joe Nattress**, P.E. will be the project manager, and work directly with Dave to ensure on-time delivery of the project to the satisfaction of LCA. The CH2M team will also include:

- Dennis Jackson Principal Consultant Dennis has more than 20 years experience in financial strategies, financial benchmarking, and affordability analyses for public and private clients in water, wastewater, and stormwater market areas.
- **Elliot Wheeler** Principal Consultant Elliot has almost 20 years experience in pursuing and managing innovative contract vehicles for public clients, including Public-Private-Partnerships (P3s) and Design-Build-Operate agreements. Elliot is familiar to LCA and was involved in previous work on the Allentown Lease Concession.
- Eva Chan Project Consultant Eva has over 20 years experience in public works projects in the
 analysis and development of various P3 agreements, particularly in transportation. She will bring
 this experience outside of the water utility world to examine applicability to the lease
 agreement.

- **Keith Bishton** – Project Consultant – Keith has over 15 years experience in the development of various financial models and financing strategies for capital improvements in the water utility industry. He will be the principal developer for the LCA financial model from the CH2M team.

Additional external team members will be brought in to support this effort and provide expertise in specific areas required to complete a comprehensive review of LCA's financial performance under the lease agreement. Expected partners, and the expertise they will lend to the project, include:

<u>Financial Consultant / Advisor</u>: Public Financial Management (PFM), Raftelis, or similar A financial consultant will support the development of the financial model for this project and provide expert analysis of financing options for existing debt and future capital improvements. The selected consultant for this work is expected to bring broad knowledge of the public financing arena, current and predicted market conditions, alternative financing methods, etc. CH2M expects a financial consultant to be brought on immediately to participate in initial team meetings and to assist with detailed analysis of LCA financial data.

<u>Utility Rate Consultant</u>: Shambaugh Utility Consulting, Raftelis, or similar A rate consultant will provide essential support for this project through the evaluation of any proposed rate structures, cost-of-service evaluations, and analysis of long-term rate affordability. It is noteworthy that large cities across the nation are beginning to adopt incomebased rate structures for systems that require significant and costly capital investments to repair and replace critical infrastructure. While this may or may not be found to be applicable in LCA's service area, having a rate expert available with experience in this arena will be helpful to the project.

<u>Legal Advisor (and Bond Counsel, if needed)</u>: McNees, Wallace and Nurick (MWN)
Review of the lease agreement, trust indenture for LCA's 2013 bonds, and other contractual requirements will be essential to fully exploring opportunities that are available, or evaluating options that should be explored further. CH2M understands that LCA has previously retained MWN for related legal matters, and we recommend continuing this arrangement for this project to ensure timely and thorough evaluations can be completed. See MWN scope attached.

<u>Note</u>: Any financing tasks or costs, including underwriting fees and other related expenses that may be incurred to further analyze and implement specific financing alternatives that may be discovered through this project, are excluded from the project scope, team makeup and project costs.

Project Cost

CH2M will perform this work under the terms and conditions of the master services agreement currently in force between CH2M HILL Engineers, Inc. and LCA (executed May 24, 2013). Costs will be billed to LCA on a time and materials basis with a not-to-exceed value as listed in Table 1.

CH2M's costs will be considered as the Base Fee for this project. In addition to the Base Fee, a project allowance of \$80,000 has been provided for subconsultants. All subcontractors managed by CH2M will be billed at cost plus a 5% fee. Specific scope and budget will be negotiated with subconsultants upon approval of this scope of work. If the required budget exceeds the allowance, LCA will be notified and a determination made to either increase the allowance or decrease the scope of work.

Alternatively, LCA may wish to contract directly with advisors as described above, in which case CH2M's invoicing would be limited to the Base Fee (CH2M labor and expenses only).

Table 1 – Total Fee

	Labor Cost	Expenses	Subcontract	Total
CH2M Base Fee	\$110,750	\$15,250	-	\$126,000
Others	TBD	TBD	\$80,000	\$80,000
CH2M	-	-	\$4,000	\$4,000
Subcontract Fee				
Grand Total				\$210,000

McNees Wallace & Nurick LLC

Proposal to Lehigh County Authority to Provide Legal, Financial and Operational Services Related to Allentown Lease

> Jim Dougherty Kathy Pape Aly Hylander Amy York October 18, 2017



www.mcneeslaw.com

Proposed MWN Team Members

Jim Dougherty, Partner

 More than 38 years in the utility industry, with extensive experience representing municipal, industrial and institutional organizations before state and federal regulatory agencies and advising municipal clients on valuation and monetization of municipal assets. Jim was co-lead counsel for LCA in the COA transaction.

Kathy Pape, Of Counsel

 39 years in legal, financial and operational roles with water and wastewater companies and regulators, including American Water, Aqua America and General Waterworks (now Suez).
 Kathy has significant experience as utility "insider" with insight into municipal and public sector services.

Aly Hylander, Associate

 Associate in the Energy and Environmental practice group, who represents commercial and industrial consumers of gas, electric and water services.

Amy York, Rate & Regulatory Analyst

 More than 16 years of experience in the Energy Industry, with experience in analytics of all fixed utilities and CEP certification by the Association of Energy Engineers.

2



MWN Contributions to Project: LCA Financial Condition Assessment

- Analysis & presentation of Concession Agreement terms
 - Provide legal guidance as to Concession/Op Standards rights and obligations
 - o Assess legal and regulatory risks
- Support for Analysis of Alternatives and Opportunities
 - o Provide legal guidance on alternatives to be evaluated
 - Analyze industry-accepted standards for operating under P2 and P3 arrangements
 - Offer private and public utility perspectives on system operations, capital improvements planning, industry and regulatory trends
- Rate / Financial Model Review & Support based on the above
- Trust Indenture review & support for analysis of financing alternatives

3

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Cost Proposal

- Fixed Fee cap of not-to-exceed \$10,000/month for 4 months
 - Does not include fees for Bond Counsel services, if needed
 - May be extended should implementation of solutions require legal support
- Open to Alternative Fee Arrangements:
 - Hourly rate basis included in existing LCA engagement fee schedule
 - Subcontract to CH2M as project team lead
 - Other

4

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Approval:

1053 Spruce Road * **P.O. Box 3348** * **Allentown, PA 18106-0348** (610)398-2503 * FAX (610)398-8413 * Email: **service@lehighcountyauthority.org**

_ Actual Cost:_____ Date:__

PROFESSIONAL SERVICES AUTHORIZATION

(To be signed by Professional and returned to the Authority)

Professional:	CH2M 1717 Arch Street Suite 4400 Philadelphia, PA 19103		10/23/2017 Liesel Gross, CEO				
Description of Ser	vices:						
water and sewer se in the short- and lo Develop a flex support the ana Identify and ev Develop a capi Evaluate option Develop a list of Provide a finant CH2M will lead the and funding option and analyses. Final	camine LCA's financial performant revice and provide recommendation ing-term time horizons. The analysis lible and robust financial model to alysis of options for improving LCA raluate options for improving LCA tal improvements analysis & prior instead to improve revenue stability and of recommendations for LCA's concial model and associated staff traits project and facilitate collaborations and issues, as they relate to the left responsibility for delivery of this on CH2M's scope of work provide	as for actions to address the systems will: predict performance under various A's financial performance under 's financial performance itization process I adequacy, and rate affordability insideration and implementation ining for LCA's future use on with several outside consultant ease agreement and financial modescope of work will lie with CH2	m's financial needs as scenarios and to the lease agreement ats on rates, legal, del development				
Cost Estimate (no	t to be exceeded without further	authorization):					
Base Fee Subconsulta Total Author	\$130,00 ant Allowance \$80,00 prization: \$210,00	<u>00</u>					
Timetable and Co	mpletion Deadline:						
Assuming project approval is provided by November 1, 2017, the CH2M team would complete the proposed work by March 31, 2018.							
Authorization Con		ity Use Only)					

MEMORANDUM

Date: October 23, 2017

To: Lehigh County Authority Board of Directors
From: Phil DePoe, Capital Works Program Manager
Subject: 2018-2022 LCA Capital Plan – FINAL DRAFT

Please note that the Administration Capital, Suburban Water Capital, and the Allentown Wastewater Capital Plans have not changed since the last Board distribution on September 25th.

UPDATES TO THE ALLENTOWN DIVISION 2018-2022 WATER CAPITAL PLAN

The following changes have occurred since the last distribution (9/25/17) of the Preliminary Final Allentown Division Water Capital Plan:

- The proposed Roof Phase 2 and 3 Project (AD-W-13) has been eliminated indefinitely. Total reduction is \$671,000. It is important to note the replacement of these roofs (thirteen in total located in various locations throughout the system) are identified in the annual Indenture Report prepared by Arcadis. The replacement of these roofs were designed in 2016 and are "bid ready" when funds are available.
- An additional \$20,000 has been added to the 2018 Various Water System Related Studies Project (AD-W-9). The 2018 intent for this \$40,000 allocation is to solicit an engineer to prepare a detailed alternative analysis for the proposed filter upgrade project. This document will then be used when submitting the supporting documentation for consideration as major capital to the City at the appropriate time.
- The \$200,000 that was allocated in 2018 for the proposed Filter Upgrade Project (AD-W-22) has been eliminated. The intent for this \$200,000 was to perform a pilot study to determine filter media sizes and to begin the design. This pilot study has been postponed until 2019.
- The Water Main Replacements Project (AD-W-7) has been reduced from \$4,800,000/year to \$3,200,000/year. Total reduction is \$8,000,000. The Lease Agreement requires that two miles of water main are to be replaced every year. The three previous water main cycles have averaged a total project cost of approximately \$2,900,000 for two miles. The previous amount of \$4,800,000 identified in the Capital Plan assumed that 2.5 miles would be installed. This amount also assumed that contractor bids would not be favorable.

The 2018-2022 Allentown Division Water Capital Plan has been reduced from \$59,622,000 to \$50,771,000 via the above mentioned revisions.

Attached is the revised 2018-2022 Allentown Division Water Capital Summary Sheet and the relevant sheets that were modified.

UPDATES TO THE SUBURBAN DIVISION 2018-2022 WASTEWATER CAPITAL PLAN

The following changes have occurred since the last distribution (9/25/17) of the Preliminary Final Suburban Division Wastewater Capital Plan:

• The \$900,000 that was allocated in 2018 for the proposed Pretreatment Plant Improvements Projects (SD-S-22) has been reduced to \$800,000. This reduction was due to project scope modifications.

The 2018-2022 Suburban Division Wastewater Capital Plan has been reduced from \$40,061,750 to \$39,961,750 via the above mentioned revisions.

Attached is the revised 2018-2022 Suburban Division Wastewater Capital Summary Sheet and the relevant sheets that were modified.

ALLENTOWN DIVISION WATER

LEHIGH COUNTY AUTHORITY ALLENTOWN DIVISION 2018-2022 CAPITAL PROGRAM WATER

						WAIER										
			Z	Approval	Projec	t Cost				This Capital P	rogram				Pro	ject
		(1) Prj. Type	(1) un <u>di</u>	Stage (1)	Total	Prior to								_	Categ	ory (1)
Project		pe Prj	gi 🗀		Cost	Years (2)	2018		2019	2020	2021		2022		Primary	Secondary
#	Name or Title of Proposal		۵											Total		1
	LCA FUNDED PROJECTS															
	<u>Annual</u>															
AD-W-A	Annual Projects	Regular	LCA	Α	\$ 7,289,000	\$ 29,000	\$ 1,531,000	\$	1,499,000	\$ 1,510,000 \$	1,510,000	\$	1,210,000 \$	7,260,000	AM - Varies	Sys Imp
	Subtotal				\$ 7,289,000	\$ 29,000	\$ 1,531,000	\$	1,499,000	\$ 1,510,000 \$	1,510,000	\$	1,210,000 \$	7,260,000		
	Previously Authorized															
AD-W-7	Water Main Replacements	LCA-MCI	CCRC	V	\$ 16,000,000	\$ -	\$ 3,200,000	\$	3,200,000	\$ 3,200,000 \$	3,200,000	\$	3,200,000 \$	16,000,000	CA/OS	AM - High
AD-W-9	Various Water System Related Studies	Regular	LCA	V	\$ 121,000	\$ -	\$ 40,000	\$	21,000	\$ 20,000 \$	20,000	\$	20,000 \$	121,000	CA/OS	Planning
	Subtotal				\$ 16,121,000	\$ -	\$ 3,240,000	\$	3,221,000	\$ 3,220,000 \$	3,220,000	\$	3,220,000 \$	16,121,000		
	Pending Authorization															
AD-W-10	Emergency Power at WFP - Crystal & Schantz															
	Springs Pumps	LCA-MCI	CCRC	Р	\$ 1,790,000	\$ -	\$ -	\$	-	\$ - \$	890,000	\$	900,000 \$	1,790,000	Sys Imp	Efficiency
AD-W-11	Schantz Spring Main Replacement & Leak Rehabilitation	S-7-MCI	CCRC	Р	\$ 2,290,000	\$ 1,955,000	\$ 335,000	\$	-	\$ - \$	-	\$	- \$	335,000	CA/OS	AM - Med
AD-W-21	Fixed-Base Meter Reading System	Regular	LCA	Р	\$ 1,705,000	\$ -	\$ -	\$	-	\$ 1,705,000 \$	-	\$	- \$	1,705,000	Efficiency	Sys Imp
AD-W-22	Filter Upgrades	LCA-MCI	CCRC	Р	\$ 12,140,000	\$ -	\$ -	\$	7,020,000	\$ 5,120,000 \$	-	\$	- \$	12,140,000	Sys Imp	Efficiency
AD-W-23	Intake Upgrades	LCA-MCI	CCRC	Р	\$ 11,120,000	\$ -	\$ -	\$	-	\$ 440,000 \$	5,340,000	\$	5,340,000 \$	11,120,000	Sys Imp	Efficiency
	Subtotal				\$ 29,045,000	\$ 1,955,000	\$ 335,000	\$	7,020,000	\$ 7,265,000 \$	6,230,000	\$	6,240,000 \$	27,090,000		
	TOTAL LCA FUNDED PROJECTS				\$ 52,455,000	\$ 1,984,000	\$ 5,106,000	\$	11,740,000	\$ 11,995,000 \$	10,960,000	\$	10,670,000 \$	50,471,000		
	CITY FUNDED PROJECTS															
AD-W-15	Itron/AMR Meter Project	UW	Allentown	V	\$ 300,000	\$ -	\$ 140,000	\$	40,000	\$ 40,000 \$	40,000	\$	40,000 \$	300,000	CA/OS	Efficiency
	TOTAL CITY FUNDED PROJECTS				\$ 300,000		\$ 140,000	-	40,000	\$ 40,000 \$	40,000	_	40,000 \$	300,000		,
	GRAND TOTAL				\$ 52,755,000	\$ 1,984,000	\$ 5,246,000	\$	11,780,000	\$ 12,035,000 \$	11,000,000	\$	10,710,000 \$	50,771,000		1

⁽¹⁾ Reference Glossary of Acronyms & Terms found immediately after the Table of Contents

⁽²⁾ Includes estimate of expenditures through 2017.

LEHIGH COUNTY AUTHORITY ALLENTOWN DIVISION CAPITAL PLAN 2018–2022

SUMMARY

The Allentown Division Capital Plan (Plan) is a five year plan that covers the years 2018 through 2022. The Plan includes water and wastewater projects to assure facility / infrastructure reliability and to comply with the Lease required projects. It also includes projects and studies deemed necessary by LCA, where the latter will identify and evaluate upgrades and improvements that will be incorporated in future Capital Plans. The Lease requires that LCA submit a 5-year Capital Plan to the City for review and approval.

The projects identified in the Plan fall into to two primary categories, those funded by LCA and those funded by the City, with the latter further categorized as Administrative Order (AO) projects and Uncompleted Work (UW).

Administrative Order (AO) Projects: This includes projects necessary to bring the City's wastewater system into compliance with the US Environmental Protection Agency (USEPA) Administrative Order to eliminate Sanitary Sewer Overflows / By-passes at Outfall 003 of the wastewater treatment plant. Pursuant to the Concession Lease Agreement (Lease), the City is responsible for making all decisions related to this work and for funding said work. LCA is responsible for the execution of the work.

<u>Uncompleted Work (UW) Projects:</u> This category includes projects that the City expected to be completed before the Lease began, but were not completed prior to the Lease start. The City and LCA reached an agreement providing that LCA will manage these projects but be reimbursed by the City for all project costs. Of these projects, the WWTP Bar Rack, Sanitary Sewer Evaluation Study, WWTP SCADA Upgrades, WFP Chemical Building Roof Replacements, the alternate remedy for the Schantz Spring Chlorine Booster Station and Rehabilitation of the 28th Street Elevated Tank, have been completed by LCA since the Lease inception.

Funding by Budget Area and category is as follows:

	CAPITAL FUNDING 2018-2022								
Budget Area	LCA	CITY Tota							
		UW	АО	Sub-Total					
Water	\$50,471,000	\$300,000	\$0	\$300,000	\$50,771,000				
Wastewater	\$11,593,000	\$0	\$20,340,000	\$20,340,000	\$31,933,000				
Totals	\$62,064,000	\$300,000	\$20,340,000	\$20,640,000	\$82,704,000				

<u>Water Projects:</u> Focus on regulatory compliance, asset management, immediate and future needs at the Water Filtration Plant (WFP) and addressing the Lease operating standards. Projects of note include the completion of filter upgrades and the intake improvements that were identified in the WFP Master Plan. The recently completed WFP Master Plan identified capital improvements to address future regulatory requirements and/or operational needs. The installation of Emergency Power (generators) at the WFP will assure water production from Schantz and Crystal Springs during a power outage. Funding is also provided to replace a leaking segment of the Schantz Spring main located on Martin Luther King Blvd, the annual replacement of 2-miles of aged and/or failing spun and pit cast water main as required by the Lease and other infrastructure replacement as needed.

<u>Wastewater Projects:</u> The Projects focus on regulatory compliance, asset management, immediate and future needs at the Wastewater Treatment Plant (WWTP) and addressing the Lease operating standards. Projects of note include the Phase 1A Administrative Order improvements, replacement of the two-aged Electrical Substations at the WWTP, a WWTP Master Plan that will identify capital improvements to address future regulatory requirements and/or operational needs and for the replacement and/or rehabilitation of defective sewer mains when warranted.

Additional information regarding these and other projects can be found in the Plan's individual Project Detail Sheets.

<u>Supplemental Revenues:</u> Under the Concession Agreement, LCA is able to charge Capital Cost Recovery Fees and Capital Recovery Fees to City customers. These charges will be applied to all Major Capital Improvements (MCI), which are defined as projects exceeding \$1 million (indexed for inflation in the future) within the proposed Plan. We expect the projects to generate capital cost recovery charges, which over the span of the Plan will rise from \$889,000 in 2018 to \$4,062,000 in 2022 - generating total charges of \$12,237,000 over the five year period.

FINANCIAL JUSTIFICATION

In 2018 and beyond, LCA anticipates that Capital Projects will be funded through a combination of available reserves, operating surplus and/or additional borrowings.

	2018-2022 Capital Plan Allentown Division Funding Sources						
		LCA SOL	JRCES		CITY SOL	JRCES	
Budget Area	Contributions	Operating Reserves	Capital Reserves	New Borrowing	АО	UW	Total Sources
Water	\$0	\$16,619,000	\$13,000,000	\$21,152,000	\$0	\$300,000	\$50,771,000
Wastewater	\$0	\$16,000,000	\$12,636,000	\$3,297,000	\$28,940,000	\$0	\$31,933,000
Totals	\$0	\$32,619,000	\$25,636,000	\$24,449,000	\$28,940,000	\$300,000	\$82,704,000

LEHIGH COUNTY AUTHORITY ALLENTOWN DIVISION - CAPITAL IMPROVEMENTS PLAN PROJECT DETAIL SHEET

Project Name			WATER MA	AIN REPLACEME	NTS		
Budget Area	Water	Department	Capital Works	Date	10/5/2017	Project No.	AD-W-7
Location		Allentown		Prj. Type	LCA-MCI	Prj. Funding	CCRC
Prj. Category	Primary	CA/OS	Secondary	AM - High	Prep	parer	JMP

	Purpose of Expenditure (check all that apply)						
Х	New Facility		Correct Known or Potential Safety Issue				
	Existing Facility - Rehabilitation/Upgrade		Equipment Obsolete				
	Scheduled Replacement		Comply with Regulatory Requirements				
Х	Improved Service	Х	Equipment/Infrastructure at End of Useful Life				
	Study		Other (explain):				

Additional Information					
Expected Useful Life (Years)	100	Comments			
Approx. No. of Customers Benefitted	N/A				
Is this System part of a Common User Rate?	N/A				
Will the Project Require Obtaining Land Rights	N/A				

Detailed Project Description

Through the Operating Standards of the Concession Agreement, LCA is required to replace 2-miles of pipe per year until such time as the City deems it not necessary as a majority of the City's water distribution system is pit cast iron or spun cast iron mains. Some of the pit cast mains date back to the turn of the century, however the spun cast mains have a higher failure. Although the entire system will be evaluated, LCA will work closely with the City Streets department to coordinate main replacements in advance of the annual City Street paving schedule. **Note:** In 2017, LCA did not execute any main replacements and instead utilized 2-miles of main replacement credit from previous cycles to comply with the Lease requirements. The required main replacements will resume in 2018 with the replacement of approximately 2-miles of water main.

Purpose and Needs to be Met by the Project

Replacing cast iron mains will reduce the frequency of breaks in the system causing customer outages and will reduce the potential for damage which can occur to private property.

Project Status - Describe what work, if any has been completed or underway for this project

As of July 2017, the construction of 7.69 miles have been completed. Currently the prioritization of 2-miles of main replacements for 2018 are underway. Additionally the prioritizing of the next 5 years' worth of water main replacements is also being conducted at this time.

Annual Cost Impact						
Operating - Increase/(Decrease)		N/A				
Debt Service	\$		-			
Net	Ś		-			

Borrowin	g Information
Interest Rate	5.5000%
Term (Years)	30

Revenue Impact					
Gain/(Loss) in Annual Revenue	N/A				
Assessment, Contribution	N/A				
in Aid-of-Construction	N/A				
Other					

Explanation if Necessary				

roject No.	AD-W-7		
Project Name	WATER MAIN REPL	CEMENTS	

Estimated Project Costs :					
LCA Staff	\$	650,000			
Land Acquisition	\$	-			
Construction/Equipment	\$	11,750,000			
Professional Services	\$	1,450,000			
Other	\$	650,000			
Contingencies	\$	1,500,000			
Total Project Cost	\$	16,000,000			

	Project Estimate Level						
	Conceptual Estimate						
Х	Preliminary Estimate						
	Budget Estimate						
	Definitive Estimate						

Requested in this	ć	16,000,000
Capital Program	۶	16,000,000

Source of Funds								
			Need		Sou	irce		
				Operating	Borrowing	Assessment,		Reserves
				Revenues		Contrin-Aid		
Pric	or Years	\$	-					
1st Year	2018	\$	3,200,000				\$	3,200,000
2nd Year	2019	\$	3,200,000				\$	3,200,000
3rd Year	2020	\$	3,200,000				\$	3,200,000
4th Year	2021	\$	3,200,000				\$	3,200,000
5th Year	2022	\$	3,200,000				\$	3,200,000

LEHIGH COUNTY AUTHORITY ALLENTOWN DIVISION - CAPITAL IMPROVEMENTS PLAN PROJECT DETAIL SHEET

Project Name	VARIOUS WATER SYSTEM RELATED STUDIES						
Budget Area	Water	Department	Capital Works	Date	10/5/2017	Project No.	AD-W-9
Location	Allentown			Prj. Type	Regular	Prj. Funding	LCA
Prj. Category	Primary CA/OS Secondary			Planning	Prep	parer	PMD

	Purpose of Expenditure (check all that apply)				
	New Facility		Correct Known or Potential Safety Issue		
	Existing Facility - Rehabilitation/Upgrade		Equipment Obsolete		
	Scheduled Replacement		Comply with Regulatory Requirements		
	Improved Service		Equipment/Infrastructure at End of Useful Life		
Х	Study		Other (explain):		

Additional Information			
Expected Useful Life (Years)	20	Comments	
Approx. No. of Customers Benefitted	N/A		
Is this System part of a Common User Rate?	N/A		
Will the Project Require Obtaining Land Rights	N/A		

Detailed Project Description

This project consists of the following: **1. West End Pressure Booster Station Feasibility Study (to begin in 2020):** conduct a study to assess the location, cost, etc. for a pump station/storage tank on the city's west end where typical pressures have historically been only slightly higher than the regulatory limit of 20 psi. The remaining years will have money set aside for unforseen studies that may be needed.

Purpose and Needs to be Met by the Project

The project ensures the highest quality water and to plan for future upgrades at the WFP in order to meet water production needs. Focus will be made on keeping both ground water sources fully operational and reliable (as the groundwater is less costly to treat than surface water).

Project Status - Describe what work, if any has been completed or underway for this project

The Master Plan was completed in 2017.

Annual Cost Impact					
Operating - Increase/(Decrease)		N/A			
Debt Service	\$		-		
Net	\$		-		

Borrowing Information					
Interest Rate	5.5000%				
Term (Years)	30				

Revenue Impact				
Gain/(Loss) in Annual Revenue	N/A			
Assessment, Contribution	N/A			
in Aid-of-Construction	IN/A			
Other				

Explanation if Necessary	

Project No.	AD-W-9	
Project Name	VARIOUS WATER S	YSTEM RELATED STUDIES

Estimated Project Costs:					
LCA Staff	\$	50,000			
Land Acquisition	\$	-			
Construction/Equipment	\$	-			
Professional Services	\$	70,000			
Other	\$	-			
Contingencies	\$	1,000			
Total Project Cost	\$	121,000			

	Project Estimate Level				
	Conceptual Estimate				
Х	Preliminary Estimate				
	Budget Estimate				
	Definitive Estimate				

Requested in this	ė	121,000
Capital Program	۲	121,000

Source of Funds								
			Need		Sou	ırce		
				Operating	Borrowing	Assessment,	R	eserves
				Revenues		Contrin-Aid		
Pric	or Years	\$	-					
1st Year	2018	\$	40,000				\$	40,000
2nd Year	2019	\$	21,000				\$	21,000
3rd Year	2020	\$	20,000				\$	20,000
4th Year	2021	\$	20,000				\$	20,000
5th Year	2022	\$	20,000				\$	20,000

LEHIGH COUNTY AUTHORITY ALLENTOWN DIVISION - CAPITAL IMPROVEMENTS PLAN PROJECT DETAIL SHEET

Project Name			FILTE	R UPGRADES			
Budget Area	Water	Department	Operations	Date	7/13/2017	Project No.	AD-W-22
Location	Allentown			Prj. Type	LCA-MCI	Prj. Funding	CCRC
Prj. Category	Primary	Sys Imp	Secondary	Efficiency	Prep	arer	PMD

Purpose of Expenditure (check all that apply)				
New Facility		Correct Known or Potential Safety Issue		
Existing Facility - Rehabilitation/Upgrade	Х	Equipment Obsolete		
Scheduled Replacement		Comply with Regulatory Requirements		
Improved Service	Х	Equipment/Infrastructure at End of Useful Life		
Study		Other (explain):		

Additional Information				
Expected Useful Life (Years)	Varies	Comments		
Approx. No. of Customers Benefitted	*	*All customers of the City of Allentown, Central Lehigh Division and		
Is this System part of a Common User Rate?	N/A	bulk water sales to other municipalities.		
Will the Project Require Obtaining Land Rights	N/A			

Detailed Project Description

The filter underdrains are approximately 58 years old and are beyond their nominal useful life. A recent inspection of the underdrain in Filter No. 6 determined that the underdrains are in poor condition and must soon be replaced. In addition, a number of filter components are obsolete including the filter control valves and filter control panels. There has been difficulty in obtaining spare parts. Properly functioning filter underdrains and optimized filter media and backwash routines will be critical to maintaining regulatory compliance.

Purpose and Needs to be Met by the Project

Primary benefit will be enhanced regulatory compliance, improved operability and reduced maintenance. Secondary benefits include better asset management and process reliability. In addition, replacing the underdrains and rebuilding the filters will allow for the addition of air scour auxiliary wash and modified media configuration, which will improve reliability and performance of the filters.

Project Status - Describe what work, if any has been completed or underway for this project

This evaluation was completed in 2017 as part of the Water Filtration Plant Master Plan project.

Annual Cost Impact						
Operating - Increase/(Decrease)		N/A				
Debt Service	\$		-			
Net	\$	·	-			

Borrowing Information			
Interest Rate	5.5000%		
Term (Years)	30		

Revenue Impact						
Gain/(Loss) in Annual Revenue	N/A					
Assessment, Contribution	N1 / A					
in Aid-of-Construction	N/A					
Other						

Explanation if Necessary						

I									
Estimated Project Costs :									
LCA Staff	\$	130,000							
Land Acquisition	\$	-							
Construction/Equipment	\$	10,800,000							
Professional Services	\$	1,150,000							
Other	\$	-							
Contingencies	\$	60,000							
Total Project Cost	\$	12,140,000							

	Project Estimate Level							
	Conceptual Estimate							
Х	Preliminary Estimate							
	Budget Estimate							
	Definitive Estimate							

Requested in this	ć	12 140 000
Capital Program	۶	12,140,000

	Source of Funds										
			Need	Source							
				Operating	Borrowing	Assessment,		Reserves			
				Revenues		Contrin-Aid					
	Prior Years	\$	-								
1st Year	2018	\$	-								
2nd Year	2019	\$	7,020,000				\$	7,020,000			
3rd Year	2020	\$	5,120,000				\$	5,120,000			
4th Year	2021	\$	-								
5th Year	2022	\$	-								

SUBURBAN DIVISION WASTEWATER

LEHIGH COUNTY AUTHORITY SUBURBAN DIVISION 2018-2022 CAPITAL PROGRAM WASTEWATER

		WASTEWATER _ Approval Project Cost This Capital Program							1	Pro	ject							
		7.2	E 😙	Stage (1)	Total	<u> </u>	rior Years'	<u> </u>	2018	2019		2020	2021	2022	T			ory (1)
Project		(1) Prj Type	(1) Prj. Funding	Stage (1)	Cost		(2)		/ear -1	2019 Year -2		Year -3	Year -4	2022 Year -5		Grand	Primary	Secondary
#	Name or Title of Proposal	Φ <u>2</u> .	ng Ç		Cost		(2)	, r	ear - i	rear -2		rear -s	rear -4	rear -5		Total	Filliary	Secondary
#	Annual										+					Total		<u> </u>
SD-S-A	Annual Projects	Dogular	LCA		¢ 2.674	750 ¢	E2E 000	ď	06E 7E0	¢ 204.750	. 6	479.750	262.750	¢ 222.750	·	2 1 16 750	AM - Varies	N/A
	Pretreatment Plant Improvements	Regular	LCA	A	\$ 2,671, \$ 4,000,		525,000	Ф	865,750			478,750 \$			_	2,146,750 4,000,000	AM - Varies	
SD-S-22		Regular	LCA	А	\$ 4,000, \$ 6,671,		525,000	Ф	800,000			800,000 \$			_		Aivi - varies	Sys Imp
	Subtotal				\$ 6,671,	50 \$	525,000)	1,665,750	\$ 1,104,750	1 3	1,278,750	1,063,750	\$ 1,033,750	*	6,146,750		
20.00	Previously Authorized				<u> </u>				24-22						_	217.222		21/2
SD-S-3	Central Lehigh County WW Capacity Planning & Expansion	Regular	LCA	V	\$ 1,715,		.,,		315,000		\$	75,000 \$	75,000	\$ 75,000	\$	615,000	New Cust	N/A
SD-S-4	Spring Creek Force Main Air/Vacuum Valve Replacements	Regular	LCA	V	\$ 180,		10,000		170,000		\$	- 9	5 -	\$ -	\$	170,000	Sys Imp	N/A
SD-S-6	Wynnewood I & I Investigation & Remediation Program	Regular	LCA	V	\$ 500,		250,000	_	20,000		_	- 9	-	\$ -	\$	250,000	AM - Varies	Regulatory
SD-S-7	Wynnewood Terrace WWTP Remediation & Replacement	Regular	LCA	V		00 \$	110,000	_	1,000,000	•		- \$	-	\$ -	\$	1,400,000	AM - High	N/A
SD-S-13	Sand Spring WWTP Remediation & Replacement	Regular	LCA	S	. , ,	00 \$	110,000	\$	800,000	•	_	- 9	-	\$ -	\$	1,400,000	AM - High	N/A
SD-S-15	Park Pump Station Rehabilitation/Improvements	AO	LCA	Р	\$ 4,760,		300,000	\$	3,000,000	\$ 1,400,000	_	60,000 \$	-	\$ -	\$	4,460,000	AM - High	Regulatory
SD-S-17	Heidelberg Heights I & I Investigation & Remediation Program	Regular	LCA	V	\$ 390,	00 \$	25,000	\$	200,000	\$ 140,000	\$	25,000 \$	-	\$ -	\$	365,000	AM - Varies	Regulatory
SD-S-18	Heidelberg Heights WWTP Rehabilitation	Regular	LCA	Р	\$ 505,	00 \$	75,000	\$	30,000	\$ 50,000	\$	300,000 \$	25,000	\$ 25,000	\$	430,000	AM - High	N/A
SD-S-24	Signatory I & I Investigation & Remediation Program	AO	LCA	V	\$ 8,255,	00 \$	4,500,000	\$	1,585,000	\$ 1,300,000	\$	470,000 \$	200,000	\$ 200,000	\$	3,755,000	Regulatory	Sys Imp
SD-S-25	Lynn Township WWTP Upgrades & Expansion	Regular	LCA	D-Partial	\$ 5,083,	55 \$	615,755	\$	606,000	\$ 89,000	\$	1,887,000 \$	1,886,000	\$ -	\$	4,468,000	AM - High	N/A
SD-S-26	Lynn Township I & I Investigation & Remediation Program	Regular	LCA	Р	\$ 320,	00 \$	30,000	\$	125,000	\$ 125,000	\$	40,000 \$	-	\$ -	\$	290,000	AM - High	Regulatory
SD-S-27	Spring Creek Pump Station Upgrades	AO	LCA	D	\$ 581,	00 \$	359,000	\$	222,000	\$ -	\$	- 9	· -	\$ -	\$	222,000	Sys Imp	Efficiency
	Subtotal				\$ 25,309,	55 \$	7,484,755	\$	8,073,000	\$ 4,409,000	\$	2,857,000	2,186,000	\$ 300,000	\$	17,825,000		
	Pending Authorization																	
SD-S-2	Interceptor Access Easement Acquisitions	Regular	LCA	Р	\$ 330,	00 \$	-	\$	60,000	\$ 100,000	\$	100,000 \$	50,000	\$ 20,000	\$	330,000	Efficiency	Sys Imp
SD-S-8	Western Weisenberg WWTP Mechanical Screen	Regular	LCA	Р	\$ 340,	00 \$	-	\$	-	\$ 40,000	\$	300,000 \$	-	\$ -	\$	340,000	Efficiency	N/A
SD-S-12	Park Pump Station Force Main Rehabilitation	AO	LCA	Р	\$ 2,550,	000 \$	50,000	\$	1,500,000	\$ 1,000,000	\$	- 9	-	\$ -	\$	2,500,000	AM - High	N/A
SD-S-16	Park Pump Station - Sister Station	AO	LCA	Р	\$ 180,	00 \$	-	\$	-	\$ 60,000	\$	10,000 \$	10,000	\$ 100,000	\$	180,000	Regulatory	AM - High
SD-S-19	Heidelberg Heights WWTP Mechanical Screen	Regular	LCA	Р	\$ 340,	00 \$	-	\$	-	\$ 40,000	\$	300,000 \$	-	\$ -	\$	340,000	Efficiency	N/A
SD-S-28	WLI - Trexlertown Area Interceptor Upgrade	AO	LCA	Р	\$ 12,300,	00 \$	-	\$	300,000	\$ 500,000	\$	6,000,000 \$	5,000,000	\$ 500,000	\$	12,300,000	Regulatory	Sys Imp
	Subtotal				\$ 16,040,	00 \$	50,000	\$	1,860,000	\$ 1,740,000	\$	6,710,000 \$	5,060,000	\$ 620,000	\$	15,990,000	-	
	GRAND TOTAL				\$ 48,021,	05 \$	8,059,755	\$ 1	1,598,750	\$ 7,253,750	\$	10,845,750 \$	8,309,750	\$ 1,953,750	\$	39,961,750		

⁽¹⁾ Reference Glossary of Acronyms & Terms found immediately after the Table of Contents

⁽²⁾ Includes estimate of expenditures through 2017.

LEHIGH COUNTY AUTHORITY SUBURBAN DIVISION WASTEWATER 5-YEAR CAPITAL PLAN 2018–2022

CAPITAL FINANCING JUSTIFICATION

Capital additions to the Wastewater System are justified by calculating the operating cash available based upon projections of revenues over the five year period. Beyond the operating cash available, remaining sources are project reserves from previous debt issuance and any new borrowing required.

The table below summarizes the capital project sourcing by year and each major financial sourcing category:

CAPITAL FINANCING SOURCES										
	2018	2019	2020	2021	2022	TOTAL				
Project Costs	\$11,598,750	\$7,253,750	\$10,845,750	\$8,309,750	\$1,953,750	\$39,961,750				
Sources of Funding:										
Operating Cash Available for Projects	\$594,000	\$6,116,000	\$826,000	\$7,107,000	\$716,000	\$15,359,000				
Capital Reserves	\$11,004,750	\$1,137,750	\$1,169,750	\$1,202,750	\$1,237,750	\$15,752,750				
New Borrowing	-	-	\$8,850,000	-	-	\$8,850,000				
TOTAL FUNDING	\$11,598,750	\$7,253,750	\$10,845,750	\$8,309,750	\$1,953,750	\$39,961,750				

Total project spending will amount to \$39,961,750. Ongoing revenues are expected to finance the ongoing capital improvements for projects associated with the LCA Wastewater Treatment Plant (SD-S-22). Annual revenues for this facility are generated from the treatment of the Boston Beer, Hilton Homewood Suites and trucked-in hauler waste as well as removal credits from treatment of all sewer flows upstream of the pretreatment plant.

New borrowing is planned in 2020 for \$6,000,000 for Phase 1 Administrative Order (AO) work. Debt Service for all AO projects will be reimbursed directly from the municipal signatories served by the Western Lehigh Interceptor and Little Lehigh Relief Interceptor via the terms of the intermunicipal service agreements.

This plan also assumes an additional \$2,850,000 will be borrowed for the other non-AO project work. However, these non-AO projects serve a very small customer base of about 2,500 homes and businesses, and affordability of each project will need to be assessed prior to authorization and borrowing.

Sourcing of Projects and Debt Service related to various systems is as follows:

BY SYSTEM	PROJECTS	TOTAL	OPERATING RESERVES	CAPITAL RESERVES	NEW DEBT
Annual Projects	SA	\$2,146,750	\$2,146,750	-	-
Western Lehigh Interceptor	S2, S3, S4, S24, S27, S28	\$17,392,000	-	\$8,542,000	\$8,850,000
LCA Wastewater Treatment Plant	S22	\$4,000,000	\$4,000,000	-	-
Common Rate Collector Systems	S6, S7, S13, S18, S19	\$3,820,000	\$3,820,000	-	-
Arcadia West	S8, S17	\$705,000	\$705,000	-	-
Lynn Township	S25, S26	\$4,758,000	\$4,687,250	\$70,750	-
Little Lehigh Relief Interceptor System	S12, S15, S16	\$7,140,000	-	\$7,140,000	-
	TOTAL	\$39,961,750	\$15,359,000	\$15,752,750	\$8,850,000

LEHIGH COUNTY AUTHORITY SUBURBAN DIVISION - CAPITAL IMPROVEMENTS PLAN PROJECT DETAIL SHEET

Project Name		PRETREATMENT PLANT IMPROVEMENTS									
Budget Area	Wastewater	Department	Capital Works	Date	9/25/2017	Project No.	SD-S-22				
Location	LCA Pretreatm	nent Plant (Industri	al Blvd & Rt 100)	Prj. Type	Regular	Prj. Funding	LCA				
Prj. Category	Primary	AM - Varies	Secondary	Sys Imp	Prep	CEV					

	Purpose of Expenditure (check all that apply)								
	New Facility		Correct Known or Potential Safety Issue						
Х	Existing Facility - Rehabilitation/Upgrade	X	Equipment Obsolete						
	Scheduled Replacement		Comply with Regulatory Requirements						
	Improved Service	X	Equipment/Infrastructure at End of Useful Life						
	Study		Other (explain):						

Additional Information						
Expected Useful Life (Years)	20	Comments				
Approx. No. of Customers Benefitted	**	Provides pretreatment for industrial customers such as Boston Beer,				
Is this System part of a Common User Rate?	N/A	Coca-Cola, Nestle Waters, Niagara, Ocean Spray, Bimbo and others.				
Will the Project Require Obtaining Land Rights	No					

Detailed Project Description

This capital project is a comprehensive phased multi-year program to address the continued reliability and functionality of the LCA Wastewater Pre-treatment Plant. Long range program components include upgrading or replacing the aging cryogenic system, waste hauler receiving system improvements, facility SCADA system installation for process monitoring and control improvements, aeration tank process optimization, final settling process expansion, final clarifier drive re-builds, sludge dewatering equipment re-builds, digester boiler replacement, access road/concrete pavement construction, door replacements, roof replacements and HVAC sytem upgrades.

Purpose and Needs to be Met by the Project

Capital improvements at the facility have been underfunded for years. The lack of expenditures, corrosive environment, 24/7 operation since 1990 and significantly increased industrial loading rates all drive the need for repairs, replacements and potential process expansions or modifications. The Capital Plan endeavors to maintain the reliability and structural integrity of the physical plant with the objective of maintaining a high level of service and profitability.

Project Status - Describe what work, if any has been completed or underway for this project

An annual program to rebuild the belt filter presses was started in 2015. Also there is an annual pavement reconstruction project on the waste hauler route used by large trucks within the plant site to replace asphalt pavement with concrete pavement.

Annual Cost Impact								
Operating - Increase/(Decrease)		N/A						
Debt Service	\$		-					
Net	\$		-					

Borrowing Information				
Interest Rate	5.5000%			
Term (Years)	30			

Revenue Impact					
Gain/(Loss) in Annual Revenue	N/A				
Assessment, Contribution	N1 / A				
in Aid-of-Construction	N/A				
Other					

Explanation if Necessary						

roject No.	SD-S-22	
Project Name	PRETREATMENT PL	ANT IMPROVEMENTS

Estimated Project Costs:							
LCA Staff	\$	200,000					
Land Acquisition	\$	-					
Construction/Equipment	\$	3,600,000					
Professional Services	\$	200,000					
Other	\$	-					
Contingencies	\$	-					
Total Project Cost	\$	4,000,000					

	Project Estimate Level							
Х	Conceptual Estimate							
	Preliminary Estimate							
	Budget Estimate							
	Definitive Estimate							

Requested in this	ć	4,000,000
Capital Program	7	4,000,000

Source of Funds										
			Need		Sou	irce				
				Operating	Borrowing	Assessment,	R	Reserves		
				Revenues		Contrin-Aid				
Pri	or Years	\$	-							
1st Year	2018	\$	800,000				\$	800,000		
2nd Year	2019	\$	800,000				\$	800,000		
3rd Year	2020	\$	800,000				\$	800,000		
4th Year	2021	\$	800,000				\$	800,000		
5th Year	2022	\$	800,000				\$	800,000		

LEHIGH COUNTY AUTHORITY

FINANCIAL REPORT – SEPTEMBER 2017

FINANCIAL REPORT SEPTEMBER 2017

1. SUMMARY

A. Month

		SEPTEMBER 2017						
MONTH	Actual	Forecast	Budget	Prior Year	FC '	/ar Bud Var	PY Var	
Income Statement								
Suburban Water	(27,655)	(42,931)	58,011	101,452	15,3	(85,666)	(129,106)	
Suburban Wastewater	(23,245)	(186,660)	(34,470)	(56,474)	163,4	11,225	33,229	
City Division	(504,315)	(1,805,575)	(535,231)	(830,221)	1,301,	260 30,916	325,906	
Cash Flow Statement (Indirect)								
Suburban Water	(34,758)	(439,252)	(461,222)	(323,372)	404,4	94 426,464	288,614	
Suburban Wastewater	136,952	(355,680)	(327,416)	191,776	492,0	32 464,368	(54,824)	
City Division	871,549	(216,501)	1,072,597	(1,257,012)	1,088,0	(201,048)	2,128,561	

Net income

All three funds are reporting negative net incomes for the month, however, the net incomes for all three funds are better than the forecasted losses.

Suburban Water net income was \$15k better than forecast due to lower operating expenses and lower non-operating expenses as a result of lower expensed capex.

Suburban Wastewater net income was \$163k better than forecast due, mostly, to higher non-operating revenues from higher tapping fees.

City Division net income was \$1.3m higher than forecast due to higher operating revenues, lower operating expenses, and lower non-operating expenses on lower expensed capex.

Cash Flow

City Division and Suburban Wastewater cash flows were positive for the month while Suburban Water was negative. All three funds, however, had cash flows that were better than forecast.

Suburban Water cash flows were \$404k better than forecast due to lower capex.

Suburban Wastewater cash flows were \$493k better than forecast due to higher cash from operations along with lower capex.

City Division cash flows were \$1.1m better than forecast due to higher cash from operations and lower capex.

B. YTD

	SEPTEMBER 2017						
YTD	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Income Statement							
Suburban Water	(17,571)	(222,713)	(66,391)	725,116	205,143	48,820	(742,686)
Suburban Wastewater	199,687	34,468	(258,569)	396,867	165,220	458,256	(197,181)
City Division	(3,337,725)	(7,474,629)	(7,835,384)	(6,620,167)	4,136,905	4,497,659	3,282,443
Cash Flow Statement (Indirect)							
Suburban Water	14,426,822	13,545,811	1,160,512	174,802	881,011	13,266,310	14,252,020
Suburban Wastewater	1,419,995	313,287	(2,895,083)	2,055,305	1,106,708	4,315,078	(635,310)
City Division	2,466,855	(848,821)	(144,793)	2,796,733	3,315,676	2,611,648	(329,878)
Debt Service Coverage Ratio							
Suburban Water	1.36	1.37	1.25	1.86	(0.01)	0.11	(0.50)
Suburban Wastewater	7.84	7.07	2.39	7.22	0.77	5.45	0.62
City Division	1.24	1.20	1.16	1.40	0.05	0.09	(0.16)
YTD Cash Flow Statement (Adjusted)							
Suburban Water	(865,184)	(1,746,195)	(4,739,488)	174,802	881,011	3,874,304	(1,039,986)
Suburban Wastewater	1,419,995	313,287	(2,895,083)	2,055,305	1,106,708	4,315,078	(635,310)
City Division	2,466,855	(848,821)	(144,793)	2,796,733	3,315,676	2,611,648	(329,878)

Net income

Suburban Water is the lone fund reporting a positive net income so far for this year. Suburban Wastewater and City Division are negative through the year so far. However, all three of the funds have net incomes that are better than forecast and better than budget.

Suburban Water has a net income that is \$205k better than forecast and \$48k better than budget. Against forecast, net income is better due to the effect of lower operating expenses that made up for lower operating revenues and due to lower expensed capex that made up for lower tapping fees with additional help from lower interest expense. Against budget, net income is better due to lower operating expenses that more than offset lower operating revenues with erosion of some of that effect due to higher fees on borrowings.

Suburban Wastewater net income is \$165k better than forecast and \$458k better than budget. The forecast variance is due to higher non-operating revenues from higher tapping fees. The budget variance is due to higher tapping fees and lower expensed capex.

City Division net income is \$4.1m better than forecast and \$4.5m better than budget. The forecast variance is due to higher operating revenues along with higher project reimbursement and lower expensed capex. The budget variance is due to higher operating revenues and lower expensed capex.

Cash Flows

All three funds have cash flows so far this year that are positive. Additionally, the cash flows on all three funds are better than both forecast and budget.

Suburban Water cash flow is \$881k better than forecast and \$3.9m better than budget after adjusting for borrowing. In both cases, primary drivers of these favorable variances is lower capital spending.

Suburban Wastewater cash flow is \$1.1m better than forecast and \$4.3m better than budget. Again, the primary factor in this is lower capital spending.

City Division cash flow is \$3.3m better than forecast and \$2.6m better than budget. This is also primarily due to lower capital spending against forecast and budget.

Debt Service Coverage Ratio

All three funds have a debt service coverage ratio that is better than the internal target of 1.20 and in line with or better than budget. Suburban Water is off only slightly to forecast.

2. SUBURBAN WATER

A. Month

MONTH - SUBURBAN WATER			S	EPTEMBER 201	7		
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Operating Revenues	785,512	822,622	822,065	819,811	(37,110)	(36,553)	(34,299)
Operating (Expenses)	(777,156)	(836,103)	(734,533)	(680,217)	58,947	(42,623)	(96,939)
Operating Income	8,356	(13,481)	87,532	139,594	21,837	(79,176)	(131,238)
Non-Operating Revenues (Expenses)	86,925	73,407	66,167	44,539	13,518	20,758	42,385
Income Before Interest	95,281	59,926	153,699	184,134	35,355	(58,418)	(88,853)
Interest Income	7,895	14,143	16,667	4,617	(6,248)	(8,772)	3,278
Interest Expense	(130,831)	(117,000)	(112,355)	(87,299)	(13,831)	(18,476)	(43,532)
Capital Contributions							
NET INCOME	(27,655)	(42,931)	58,011	101,452	15,276	(85,666)	(129,106)

Net income was negative but was \$15k better than forecast due to lower operating expenses and lower non-operating expenses from lower expensed capex.

Operating revenues were down as higher commercial/industrial revenues were more than offset by lower residential and lower public fire service revenues.

Operating expenses were lower due to lower purchased services and lower equipment purchases.

Non-operating revenues (expenses) were favorable as lower tapping fees were more than offset by lower capex charged to expense.

MONTH - SUBURBAN WATER			S	EPTEMBER 201	7		
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Net Income	(27,655)	(42,931)	58,011	101,452	15,276	(85,666)	(129,106)
Add: Depreciation & Amortization	245,832	245,832	245,833	245,832	-	(1)	-
Add: Non-Cash Interest Expense	(1)	(2,000)	-	(0)	1,999	(1)	(1)
Add: Capex Charged to Expense	241	25,314	8,333	70	(25,073)	(8,092)	171
Principal Payments	(68,836)	(139,000)	(152,816)	(136,759)	70,164	83,980	67,923
Investments Converting To Cash	-	-	-	-	-	-	-
New Borrowing	-	-	-	-	-	-	-
Capital Expenditures	(184,339)	(526,467)	(620,583)	(533,967)	342,128	436,244	349,627
NET FUND CASH FLOWS	(34,758)	(439,252)	(461,222)	(323,372)	404,494	426,464	288,614

Cash flow was negative but was \$404k better than forecast on lower principal payments and lower capex.

B. YTD

YTD - SUBURBAN WATER			S	EPTEMBER 201	7		
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Operating Revenues	6,606,291	6,813,527	6,810,095	6,568,771	(207,236)	(203,804)	37,520
Operating (Expenses)	(6,021,836)	(6,253,321)	(6,610,797)	(5,539,669)	231,485	588,961	(482,166)
Operating Income	584,455	560,206	199,298	1,029,101	24,249	385,157	(444,646)
Non-Operating Revenues (Expenses)	510,919	370,665	595,503	445,982	140,254	(84,584)	64,937
Income Before Interest Expense	1,095,374	930,870	794,801	1,475,083	164,504	300,573	(379,709)
Interest Income	63,389	82,286	150,003	42,327	(18,897)	(86,614)	21,062
Interest Expense	(1,176,334)	(1,235,870)	(1,011,195)	(792,294)	59,536	(165,139)	(384,040)
Capital Contributions							
NET INCOME	(17,571)	(222,713)	(66,391)	725,116	205,143	48,820	(742,686)

Net income for the year is negative but \$205k better than forecast.

Compared to Forecast

Operating revenues are down due to lower revenues from industrial/commercial, residential, and public fire service segments.

Operating expenses are lower due to lower spending on maintenance services, water purchases, and equipment purchases.

Non-operating revenues (expenses) are favorable due to lower expensed capital which more than made up for lower tapping fees and lower project reimbursement.

Interest income was lower than forecast and interest expense was lower.

Compared to budget

Operating revenues are down as higher industrial/commercial revenues have been more than offset by lower large industrial, lower residential, and lower public fire revenues.

Operating expenses are lower due to lower spending on maintenance services, water purchases, miscellaneous services, and equipment purchases.

Non-operating revenues (expenses) are unfavorable due to lower inspection & review fees and lower project reimbursement which was partially offset by lower expensed capital.

Interest income is down to budget, while interest expense is higher on higher borrowing.

YTD - SUBURBAN WATER			S	EPTEMBER 201	7		
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Net Income	(17,571)	(222,713)	(66,391)	725,116	205,143	48,820	(742,686)
Add: Depreciation & Amortization	2,212,488	2,212,488	2,212,497	2,212,488	-	(9)	-
Add: Non-Cash Interest Expense	(105,776)	(6,000)	-	(0)	(99,776)	(105,776)	(105,776)
Add: Capex Charged to Expense	5,267	227,823	74,997	3,099	(222,556)	(69,730)	2,167
Principal Payments	(1,163,248)	(1,219,596)	(1,375,344)	(1,215,605)	56,347	212,096	52,356
Investments Converting To Cash	-	-	-	-	-	-	-
New Borrowing	15,292,006	15,292,006	5,900,000	-	-	9,392,006	15,292,006
Capital Expenditures	(1,796,344)	(2,738,197)	(5,585,247)	(1,550,296)	941,853	3,788,903	(246,048)
NET FUND CASH FLOWS	14,426,822	13,545,811	1,160,512	174,802	881,011	13,266,310	14,252,020

If we adjust the cash flows for all of the differences created by borrowing variances, cash flow so far this year would be negative but would be \$881k better than forecast and \$3.9m better than budget.

Compared to forecast, cash flows are up on lower capital spending

Compared to budget, cash flows are better due to lower capital spending as well.

3. SUBURBAN WASTEWATER

A. Month

MONTH - SUBURBAN WASTEWATER			SI	PTEMBER 201	.7		
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Operating Revenues	1,438,871	1,431,242	1,506,946	1,513,218	7,629	(68,075)	(74,347)
Operating (Expenses)	(1,647,397)	(1,638,270)	(1,546,447)	(1,622,293)	(9,127)	(100,950)	(25,104)
Operating Income	(208,526)	(207,028)	(39,501)	(109,075)	(1,498)	(169,025)	(99,451)
Non-Operating Revenues (Expenses)	202,648	38,010	66,083	68,679	164,638	136,565	133,969
Income Before Interest Expense	(5,879)	(169,018)	26,582	(40,396)	163,139	(32,461)	34,518
Interest Income	105	389	9,917	1,131	(284)	(9,812)	(1,026)
Interest Expense	(17,471)	(18,031)	(70,969)	(17,209)	560	53,498	(263)
Capital Contributions	<u> </u>				<u> </u>		
NET INCOME	(23,245)	(186,660)	(34,470)	(56,474)	163,415	11,225	33,229

Net income was negative but was \$163k better than forecast due to favorable non-operating revenues.

Operating revenue was slightly favorable to forecast with no major variances across revenues segments.

Operating expenses were slightly higher than forecast with purchased services and purchased materials up just a bit to forecast.

Non-operating revenues (expenses) were higher than forecast due to higher tapping fees.

MONTH - SUBURBAN WASTEWATER		SEPTEMBER 2017							
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var		
Net Income	(23,245)	(186,660)	(34,470)	(56,474)	163,415	11,225	33,229		
Add: Depreciation & Amortization	364,694	364,694	327,083	334,133	-	37,611	30,561		
Add: Non-Cash Interest Expense	2,644	2,847	-	2,961	(203)	2,644	(317)		
Add: Capex Charged to Expense	-	86	25,000	322	(86)	(25,000)	(322)		
Principal Payments	(26,057)	(39,500)	(93,946)	(42,081)	13,443	67,889	16,024		
Investments Converting To Cash	-	-	-	-	-	-	-		
New Borrowing	-	-	-	-	-	-	-		
Capital Expenditures	(181,085)	(497,147)	(551,083)	(47,085)	316,062	369,998	(134,000)		
NET FUND CASH FLOWS	136,952	(355,680)	(327,416)	191,776	492,632	464,368	(54,824)		

Cash flows were positive and \$493k better than forecast on higher cash from operations and lower capex.

B. YTD

YTD - SUBURBAN WASTEWATER		SEPTEMBER 2017								
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var			
Operating Revenues	12,675,127	12,626,581	13,614,175	13,423,728	48,545	(939,048)	(748,601)			
Operating (Expenses)	(13,348,000)	(13,285,430)	(13,918,023)	(13,993,495)	(62,570)	570,023	645,495			
Operating Income	(672,873)	(658,848)	(303,848)	(569,767)	(14,025)	(369,025)	(103,106)			
Non-Operating Revenues (Expenses)	1,030,614	852,094	594,747	1,113,756	178,520	435,867	(83,141)			
Income Before Interest Expense	357,741	193,246	290,899	543,989	164,497	66,842	(186,248)			
Interest Income	3,234	3,502	89,253	7,355	(268)	(86,019)	(4,121)			
Interest Expense	(161,288)	(162,280)	(638,721)	(154,476)	992	477,433	(6,812)			
Capital Contributions										
NET INCOME	199,687	34,468	(258,569)	396,867	165,220	458,256	(197,181)			

For the year, net income is positive and is better than forecast by \$165k and better than budget by \$458k.

Compared to forecast

Operating revenues are favorable as slightly lower signatory revenues have been more than offset by higher revenues from the Wastewater Treatment Plant.

Operating expenses are higher than forecast due to lower spending on maintenance services and contract operator costs being more than offset by higher treatment, transportation, and removal costs. Purchased materials and purchased equipment are up a bit to forecast as well.

Non-operating revenues (expenses) are favorable due to higher tapping fees.

Compared to budget

Operating revenues are down to budget with major unfavorable variances in the Wastewater Treatment Plant for hauler fees, and industrial charges that are partially offset by favorable variances from the signatory group.

Operating expenses are down to budget with most of that coming from lower spending on maintenance services and contract operator costs with some offset from higher treatment & transportation costs.

Non-operating revenues (expenses) are favorable to budget due to higher tapping fees along with lower expensed capital.

YTD - SUBURBAN WASTEWATER		SEPTEMBER 2017							
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var		
Net Income	199,687	34,468	(258,569)	396,867	165,219	458,256	(197,181)		
Add: Depreciation & Amortization	3,282,246	3,282,246	2,943,747	3,007,197	-	338,499	275,049		
Add: Non-Cash Interest Expense	25,220	25,623	-	26,758	(403)	25,220	(1,538)		
Add: Capex Charged to Expense	681	776	225,000	1,468	(95)	(224,319)	(787)		
Principal Payments	(328,667)	(355,499)	(845,514)	(365,582)	26,832	516,847	36,916		
Investments Converting To Cash	-	-	-	-	-	-	-		
New Borrowing	-	-	-	-	-	-	-		
Capital Expenditures	(1,759,172)	(2,674,327)	(4,959,747)	(1,011,402)	915,155	3,200,575	(747,770)		
NET FUND CASH FLOWS	1,419,995	313,287	(2,895,083)	2,055,305	1,106,708	4,315,078	(635,310)		

No borrowing for this fund so cash flows so far this year are positive and \$1.1m better than forecast and \$4.3m better than budget.

Compared to forecast, cash flows are up due to higher cash from operations along with lower capital spending.

Compared to budget, cash flows are up on higher funds generated by operations along with lower capital spending.

4. CITY DIVISION

A. Month

MONTH - CITY DIVISION			SI	PTEMBER 201	.7		
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Operating Revenues	2,747,814	2,684,708	2,966,984	2,919,242	63,106	(219,170)	(171,428)
Operating (Expenses)	(2,046,800)	(2,089,693)	(1,871,840)	(2,029,319)	42,893	(174,960)	(17,481)
Operating Income	701,015	595,015	1,095,144	889,923	106,000	(394,129)	(188,909)
Non-Operating Revenues (Expenses)	32,887	(1,174,984)	(283,834)	(405,157)	1,207,871	316,721	438,044
Income Before Interest Expense	733,902	(579,969)	811,310	484,766	1,313,871	(77,408)	249,135
Interest Income	24,724	37,335	25,167	471	(12,611)	(443)	24,253
Interest Expense	(1,262,941)	(1,262,941)	(1,371,708)	(1,315,458)	-	108,767	52,517
Capital Contributions							
NET INCOME	(504,315)	(1,805,575)	(535,231)	(830,221)	1,301,260	30,916	325,906

Net income for the month was negative but was \$1.3m better than forecast.

Operating revenues were up to forecast on higher water revenues and higher residential wastewater revenues offset partly by lower signatory wastewater revenues.

Operating expenses were lower than forecast as higher purchased services were more than offset by lower purchased materials and supplies.

Non-operating revenues (expenses) were favorable to forecast as higher tapping fees were aided by lower expensed capex.

MONTH - CITY DIVISION			SI	PTEMBER 201	.7		
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Net Income	(504,315)	(1,805,575)	(535,231)	(830,221)	1,301,260	30,916	325,906
Add: Depreciation & Amortization	450,000	450,000	466,667	450,000	-	(16,667)	-
Add: Non-Cash Interest Expense	1,262,941	1,262,941	1,371,708	1,315,458	-	(108,767)	(52,517)
Add: Capex Charged to Expense	39,044	1,213,324	658,667	504,635	(1,174,280)	(619,623)	(465,592)
Principal Payments	-	-	-	-	-	-	-
Cash Outlays on Lease & Lease Reserve	-	-	-	(250,000)	-	-	250,000
Investments Converting To Cash	-	-	-	-	-	-	-
New Borrowing	-	-	-	-	-	-	-
Capital Expenditures	(376,120)	(1,337,191)	(889,214)	(2,446,884)	961,071	513,094	2,070,764
NET FUND CASH FLOWS	871,549	(216,501)	1,072,597	(1,257,012)	1,088,050	(201,048)	2,128,561

Cash flows for the month were positive and were \$1.1m better than forecast. This was driven by higher cash generated by operations along with lower capital spending.

B. YTD

YTD - CITY DIVISION		SEPTEMBER 2017								
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var			
Operating Revenues	24,478,771	23,977,372	23,684,551	26,044,528	501,399	794,220	(1,565,757)			
Operating (Expenses)	(16,508,504)	(16,446,701)	(16,846,560)	(17,049,447)	(61,803)	338,056	540,943			
Operating Income	7,970,267	7,530,671	6,837,991	8,995,081	439,595	1,132,276	(1,024,814)			
Non-Operating Revenues (Expenses)	(231,994)	(3,974,847)	(2,554,506)	(2,664,853)	3,742,853	2,322,512	2,432,859			
Income Before Interest Expense	7,738,273	3,555,824	4,283,485	6,330,228	4,182,449	3,454,788	1,408,045			
Interest Income	290,472	336,016	226,503	204,185	(45,544)	63,969	86,287			
Interest Expense	(11,366,469)	(11,366,469)	(12,345,372)	(13,154,580)	-	978,903	1,788,111			
Capital Contributions										
NET INCOME	(3,337,725)	(7,474,629)	(7,835,384)	(6,620,167)	4,136,905	4,497,659	3,282,443			

Net income for the year is negative but better than forecast by \$4.1m and better than budget by \$4.5m

Compared to forecast

Operating revenues are up to budget with water up by \$382k and wastewater up by \$119k. Water is up due to higher residential/commercial revenues. Wastewater is up due to higher residential/commercial revenues as well along with higher hauler revenues and higher leachate program revenues.

Operating expenses are slightly higher than forecast as higher purchased services have been partially offset by lower purchased materials & supplies.

Non-operating revenues (expenses) are favorable due to lower capital charged to expense and from higher project reimbursement.

Compared to budget

Operating revenues are up to budget with water up by \$781k and wastewater up by \$13k. Water is up due to higher residential/commercial revenues. Wastewater is up due to higher residential/commercial revenues and higher signatory revenues along with higher hauler revenues and higher leachate program revenues.

Operating expenses are lower due to lower purchased materials & supplies.

Non-operating revenues (expenses) are favorable due to lower capital costs charged to expense partially offset by lower tapping fees and lower project reimbursement revenues.

YTD - CITY DIVISION			S	EPTEMBER 201	7		
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var
Net Income	(3,337,725)	(7,474,629)	(7,835,384)	(6,620,167)	4,136,905	4,497,659	3,282,443
Add: Depreciation & Amortization	4,050,000	4,050,000	4,200,003	4,500,000	-	(150,003)	(450,000)
Add: Non-Cash Interest Expense	4,842,608	4,842,608	5,821,511	13,154,580	-	(978,903)	(8,311,972)
Add: Capex Charged to Expense	1,023,481	4,319,915	5,928,003	2,391,131	(3,296,434)	(4,904,522)	(1,367,651)
Principal Payments	-	-	-	-	-	-	-
Cash Outlays on Lease & Lease Reserve	(252,000)	(252,000)	(256,000)	(500,000)	-	4,000	248,000
Investments Converting To Cash	-	-	-	-	-	-	-
New Borrowing	-	-	-	-	-	-	-
Capital Expenditures	(3,859,509)	(6,334,715)	(8,002,926)	(10,128,811)	2,475,206	4,143,417	6,269,302
NET FUND CASH FLOWS	2,466,855	(848,821)	(144,793)	2,796,733	3,315,676	2,611,648	(329,878)

YTD cash flow is positive and \$3.3m better than forecast and \$2.6m better than budget.

Compared to forecast, cash flows are up on higher cash generated by operations along with lower capital spending.

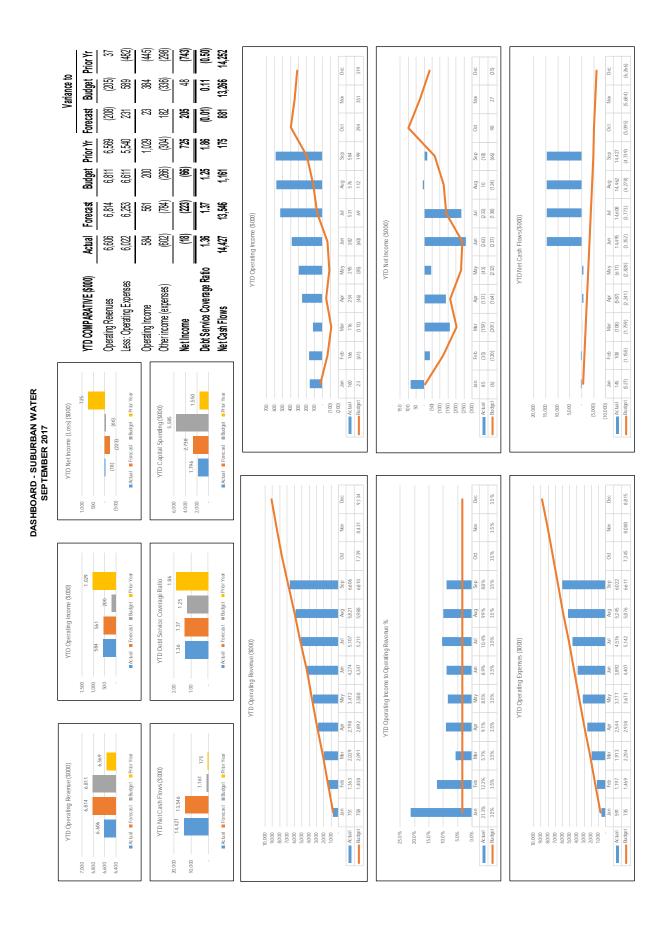
Compared to budget, cash flows are up on higher cash generated by operations along with lower capital spending.

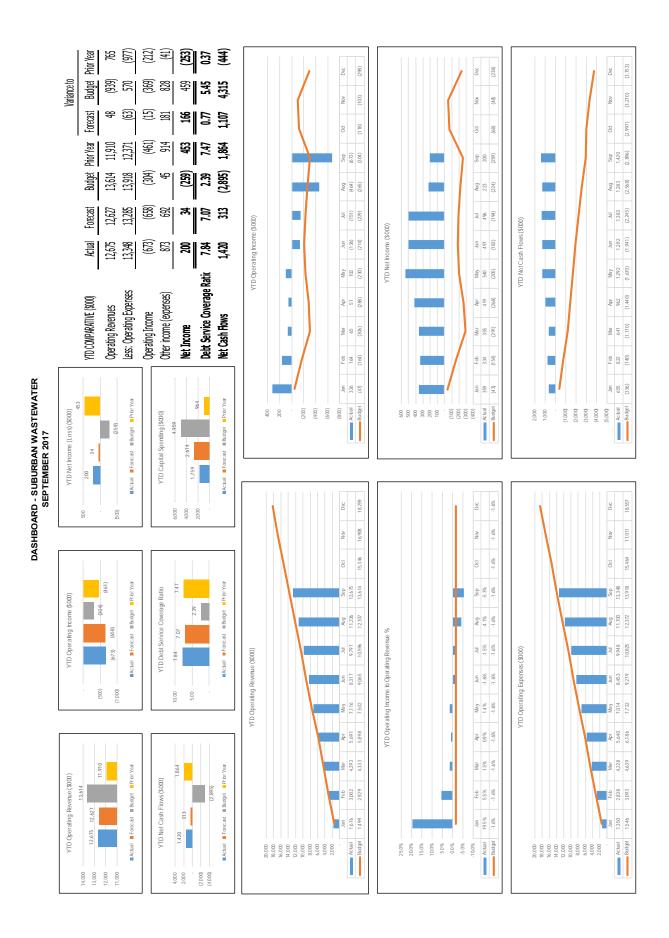
5. FULL YEAR FORECAST

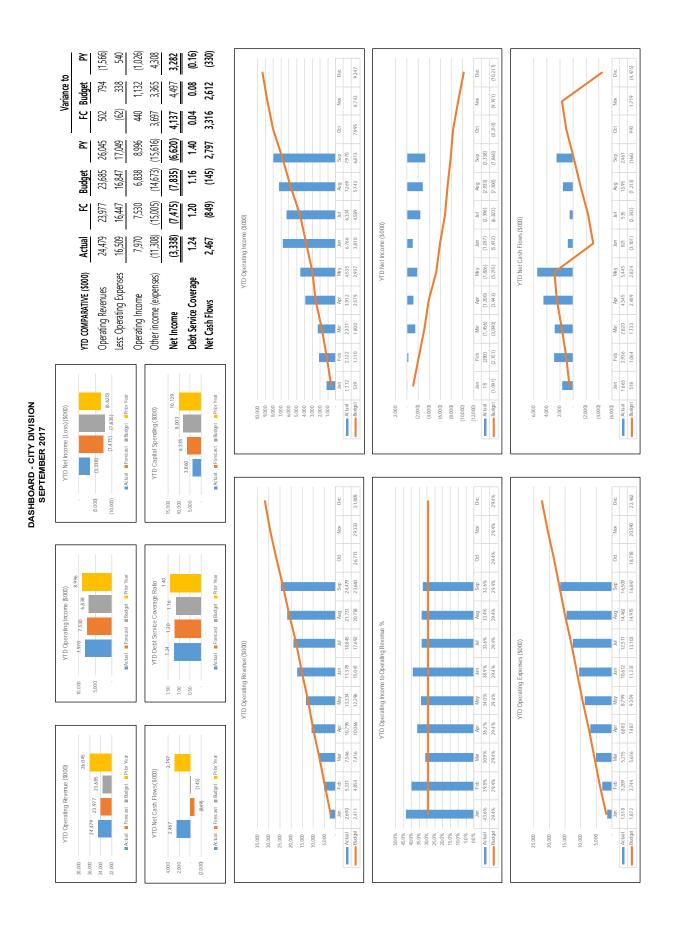
The Q3 Forecast is in the table below for reference.

				Varian	ice to
	Forecast	Budget	Last FC	Budget	Last FC
INCOME STATEMENT					
Suburban Water	(21,018)	(34,673)	(240,736)	13,655	219,718
Suburban Wastewater	326,504	(237,977)	(235,352)	564,481	561,856
City Division	(9,623,562)	(10,217,568)	(10,277,443)	594,006	653,881
TOTAL LCA	(9,318,077)	(10,490,218)	(10,753,531)	1,172,141	1,435,454
CASH FLOW STATEMENT					
Suburban Water	13,118,480	(81,469)	8,746,795	13,199,950	4,371,685
Suburban Wastewater	(501,737)	7,121,675	37,287,310	(7,623,412)	(37,789,047)
City Division	(3,705,185)	(4,479,360)	(4,538,598)	774,175	833,413
TOTAL LCA	8,911,558	2,560,846	41,495,507	6,350,712	(32,583,950)
DEBT SERVICE COVERAGE RATIO					
Suburban Water	1.38	1.27	1.20	0.12	0.19
Suburban Wastewater	7.96	2.45	2.52	5.51	5.44
City Division	1.22	1.21	1.18	0.01	0.04

We will be developing a forecast for the remainder of this year after the budget process is completed.







SUBURBAN WATER MONTHLY FINANCIAL STATEMENTS				1	T	T									
MONTH - SUBURBAN WATER			∵	SEPTEMBER 2017				YTD - SUBURBAN WATER			ıs	SEPTEMBER 2017			
Income Statement	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var	Income Statement	Actual	Forecast	Budget	Prior Year	FCVar	Bud Var	PY Var
Operating Revenues Operating (Expenses)	785,512 (777,156)	822,622 (836,103)	822,065 (734,533)	819,811 (680,217)	(37,110)	(36,553)	(34, 299)	Operating Revenues Operating (Expenses)	6,606,291	6,813,527 (6,253,321)	6,810,095	(5,539,669)	(207,236)	(203,804) 588,961	37,520 (482,166)
Operating Income	8,356	(13,481)	87,532	139,594	21,837	(79,176)	(131,238)	Operating Income	584,455	560,206	199,298	1,029,101	24,249	385,157	(444,646)
Non-Operating Revenues (Expenses)	86,925	73,407	66,167	44,539	13,518	20,758	42,385	Non-Operating Revenues (Expenses)	510,919	370,665	595,503	445,982	140,254	(84,584)	64,937
Income Before Interest	95,281	59,926	153,699	184,134	35,355	(58,418)	(88,853)	Income Before Interest Expense	1,095,374	930,870	794,801	1,475,083	164,504	300,573	(379,709)
Interest Income Interest Expense Capital Contributions	7,895 (130,831)	14,143	16,667 (112,355)	4,617 (87,299)	(6,248)	(8,772)	3,278 (43,532)	Interest Income Interest Expense Capital Contributions	63,389 (1,176,334)	82,286 (1,235,870)	150,003	42,327 (792,294)	(18,897) 59,536	(86,614)	21,062 (384,040)
NET INCOME	(27,655)	(42,931)	58,011	101,452	15,276	(82,666)	(129,106)	NET INCOME	(17,571)	(222,713)	(66,391)	725,116	205,143	48,820	(742,686)
MONTH - SUBURBAN WATER			- 35	SEPTEMBER 2017				YTD - SUBURBAN WATER			ıs	SEPTEMBER 2017			
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var	Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FCVar	Bud Var	PY Var
Net Income	(27,655)	(42,931)	58,011	101,452	15,276	(82,666)	(129, 106)	Net Income	(17,571)	(222,713)	(66,391)	725,116	205,143	48,820	(742,686)
Add: Depreciation & Amortization	245,832	245,832	245,833	245,832	' 000	Ð 3	- 3	Add: Depreciation & Amortization	2,212,488	2,212,488	2,212,497	2,212,488	- 1007	(6)	- 1007
Add: Capex Charged to Expense	(I)	25.314	8.333	Ē R	(25.073)	(8.092)	(1)	Add: Capex Charged to Expense	(105,776)	(6,000)	74 997	3.099	(99,776)	(97,79)	(105,776)
Principal Payments	(68,836)	(139,000)	(152,816)	(136,759)	70,164	83,980	67,923	Principal Payments	(1,163,248)	(1,219,596)	(1,3	(1,215,605)	56,347	212,096	52,356
Investments Converting To Cash	'		-		1	1	-	Investments Converting To Cash	- 000 000 11		1 000 000			- 500 000 0	- 000 000
new borrowing Capital Expenditures	(184,339)	(526,467)	(620,583)	(533,967)	342,128	436,244	349,627	Capital Expenditures	(1,796,344)	(2,738,197)	(5,585,247)	(1,550,296)	941,853	3,788,903	(246,048)
NET FUND CASH FLOWS	(34,758)	(439,252)	(461,222)	(323,372)	404,494	426,464	288,614	NET FUND CASH FLOWS	14,426,822	13,545,811	1,160,512	174,802	881,011	13,266,310	14,252,020
MONTH - SUBURBAN WATER			35	SEPTEMBER 2017				YTD - SUBURBAN WATER			īs	SEPTEMBER 2017			
Cash Flow Statement (Direct)	Actual	Forecast	Budget	Prior Year	FC Var	Bud Var	PY Var	Cash Flow Statement (Direct)	Actual	Forecast	Budget	Prior Year	FCVar	Bud Var	PY Var
Operating Revenues	785,512	822,622	822,065	819,811	(37,110)	(36,553)	(34, 299)	Operating Revenues	6,606,291		6,810,095	6,568,771	(207,236)	(203,804)	37,520
Operating Expenses (Ex Depreciation)	(531, 324)	(590,271)	(488, 700)	(434, 385)	58,947	(42,624)	(96,939)	Operating Expenses (Ex Depreciation)	(3,809,348)	(4)	(4,398,300)	(3,327,181)	231,485	588,952	(482, 166)
Interest Income	7,895	14,143	16,667	4,617	(6,248)	(8,772)	3,278	Interest Income	63,389	82,286	150,003	42,327	(18,897)	(86,614)	21,062
Cash Available For Debt Service	262,083	246,494	350,032	390,044	15,589	(87,949)	(127,960)	Cash Available For Debt Service	2,860,332	2,854,980	2,561,798	3,283,916	5,352	298,534	(423,584)
Interest Payments Principal Payments	(130,832)	(119,000)	(112,355)	(87,299)	(11,832)	(18,477)	(43,533)	Interest Payments Principal Payments	(1,282,109)	(1,241,870)	(1,011,195)	(792,294)	(40,240)	(270,914)	(489,815) 52,356
Net Cash Available After Debt Service	62,416	(11,506)	84,861	165,986	73,922	(22,445)	(103,570)	Net Cash Available After Debt Service	414,975	393,515	175,259	1,276,017	21,460	239,716	(861,043)
Non-Operating Revenues (Expenses)	86,925	73,407	66,167	44,539	13,518	20,758	42,385	Non-Operating Revenues (Expenses)	510,919	370,665		445,982	140,254	(84,584)	64,937
Add: Capex Charged to Expense	241	25,314	8,333	70	(25,073)	(8,092)	171	Add: Capex Charged to Expense	5,267	227,823		3,099	(222,556)	(69,730)	2,167
Less: Project Reimbursement Non-Cash Working Capital Changes	(21,417)	(24,233)	(27,833)		2,816	6,416	(21,417)	Less: Project Reimbursement Non-Cash Working Capital Changes	(46,814)		(250,497)		26,282	203,683	(46,814)
Net Cash Available For Capital	128,164	62,982	131,528	210,595	65,182	(3,364)	(82,430)	Net Cash Available For Capital	884,346	918,906	595,262	1,725,098	(34,560)	289,084	(840,752)
Project Reimbursement Capital Contributions	21,417	24,233	27,833		(2,816)	(6,416)	21,417	Project Reimbursement Capital Contributions	46,814	73,096	250,497		(26,282)	(203,683)	46,814
Investments Converting To Cash	1					•	•	Investments Converting To Cash	1 00	. 00	, 00	•			
New Borrowing	•		1					New Borrowing	15, 292, 006	15,292,006	5,900,000			9,392,006	15,292,006
Capital Expenditures	(184,339)	(526,467)	(620,583)	(533,967)	342,128	436,244	349,627	Capital Expenditures	(1,796,344)	(2,738,197)	(5,585,247)	(1,550,296)	941,853	3,788,903	(246,048)
NET FUND CASH FLOWS	(34,758)	(439,252)	(461,222)	(323,372)	404,494	426,464	288,614	NET FUND CASH FLOWS	14,426,822	13,545,811	1,160,512	174,802	881,011	13,266,310	14,252,020
DEBT SERVICE COVERAGE RATIO								DEBT SERVICE COVERAGE RATIO							
Total Cash Available For Debt Service Debt Service	327,831	320,982	396,699	434,652				Total Cash Available For Debt Service Debt Service	3,329,704	3,380,372	2,981,801	3,732,997			
DSCR	1.64	1.24	1.50	1.94				DSCR	1.36	1.37	1.25	1.86			

מסוו וודן בוואוויראר פואוניין															
MONTH - SUBURBAN WASTEWATER			SEI	SEPTEMBER 2017				YTD - SUBURBAN WASTEWATER			SEP	SEPTEMBER 2017			
Income Statement	Actual	Forecast		Prior Year	FC Var	Bud Var	PY Var	Income Statement	Actual	Forecast	Budget	PriorYear	FCVar	Bud Var	PY Var
Operating Revenues Operating (Expenses)	1,438,871 (1,647,397)	1,431,242 (1,638,270)	1,506,946 (1,546,447)	1,513,218 (1,622,293)	7,629	(100,950)	(74,347)	Operating Revenues Operating (Expenses)	12,675,127 (13,348,000)	12,626,581 (13,285,430)	13,614,175 (13,918,023)	13,423,728 (13,993,495)	48,545	(939,048)	(748,601)
Operating Income	(208,526)	(202,028)	(39,501)	(109,075)	(1,498)	(169,025)	(99,421)	Operating Income	(672,873)	(658,848)	(303,848)	(269,767)	(14,025)	(369,025)	(103, 106)
Non-Operating Revenues (Expenses)	202,648	38,010	66,083	68,679	164,638	136,565	133,969	Non-Operating Revenues (Expenses)	1,030,614	852,094	594,747	1,113,756	178,520	435,867	(83,141)
Income Before Interest Expense	(5,879)	(169,018)	26,582	(40,396)	163,139	(32,461)	34,518	Income Before Interest Expense	357,741	193,246	290,899	543,989	164,497	66,842	(186,248)
Interest Income	105	389	9,917	1,131	(284)	(9,812)	(1,026)	Interest Income	3,234	3,502	89,253	7,355	(268)	(86,019)	(4,121)
Interest Expense	(17,471)	(18,031)	(70,969)	(17, 209)	290	53,498	(263)	Interest Expense	(161,288)	(162,280)	(638,721)	(154,476)	992	477,433	(6,812)
Capital Contributions			1		1		1	Capital Contributions						1	
NET INCOME	(23,245)	(186,660)	(34,470)	(56,474)	163,415	11,225	33,229	NET INCOME	199,687	34,468	(258,569)	396,867	165,220	458,256	(197,181)
MONTH - SUBURBAN WASTEWATER			SEPTE	PTEMBER 2017				YTD - SUBURBAN WASTEWATER			35	SEPTEMBER 2017			
Cash Flow Statement (Indirect)	Actual	Forecast	Budget	Prior Year	FCVar	Bud Var	PY Var	Cash Flow Statement (Indirect)	Actual	Forecast	Budget	PriorYear	FCVar	Bud Var	PY Var
NetIncome	(23,245)		(34,470)	(56,474)	163,415	11,225	33,229	NetIncome	199,687	34,468	(258,569)	396,867	165,219	458,256	(197,181)
Add: Depreciation & Amortization	364,694	364,694	327,083	334,133		37,611	30,561	Add: Depreciation & Amortization	3,282,246	3,282,246	2,943,747	3,007,197	1	338,499	275,049
Add: Non-Cash Interest Expense	2,644	2,847	25,000	2,961	(203)	2,644	(317)	Add: Non-Cash Interest Expense	25,220	25,623	225,000	26,758	(403)	25,220	(1,538)
Principal Payments	(26,057)	(36)	(93,946)	(42,081)	13,443	62,889	16,024	Principal Payments	(328,667)	(355,499)	(845,514)	(365,582)	26,832	516,847	36,916
Investments Converting To Cash	1		•	•	•	•	•	Investments Converting To Cash	1		•	•	•	•	1
New Borrowing	. 100 1001)	- (407, 147)	- (554,000)	- (47,000,000)	- 200 216	- 000 000		New Borrowing	- 100 11	- (5.67.5.0)	- (4000 4)	- 4001	. 100	. 2000 6	- (057 787)
capital expenditures	(580,181)	(497,147)	(201,083)	(47,083)	310,002	309,996	(134,000)	capital experiorities	(1,739,172)	(2,6/4,327)	(4,329,747)	(1,011,402)	657,619	3,200,575	(/4/,/0)
NET FUND CASH FLOWS	136,952	(355,680)	(327,416)	191,776	492,632	464,368	(54,824)	NET FUND CASH FLOWS	1,419,995	313,287	(2,895,083)	2,055,305	1,106,708	4,315,078	(635,310)
MONTH - SUBURBAN WASTEWATER			SEI	SEPTEMBER 2017				YTD - SUBURBAN WASTEWATER			SEP	SEPTEMBER 2017			
Cash Flow Statement (Direct)	Actual	Forecast	Budget	Budget Prior Year	FC Var	Bud Var	PY Var	Cash Flow Statement (Direct)	Actual	Forecast	Budget	PriorYear	FCVar	Bud Var	PY Var
Operating Revenues Operating Expenses (Ex Depreciation)	1,438,871	1,431,242	1,506,946	1,513,218	7,629	(68,075)	(74,347)	Operating Revenues Operating Expenses (Ex Depreciation)	12,675,127	12,626,581	13,614,175	13,423,728	48,545	(939,048)	920 544
Interest Income	105	389	9,917		(284)	(9,812)	(1,026)	Interest Income	3,234	3,502	89,253	7,355	(268)	(86,019)	(4,121)
	0 0 0			0	1000	1000				0	0			1000	
Cash Available For Debt Service	156,272	158,055	297,499	77P, 188	(1,783)	(141,227)	(96,916)	Cash Available For Debt Service	7,612,607	7,626,900	2,729,152	2,444,785	(14,293)	(116,545)	167,822
Interest Payments Principal Payments	(14,827)	(15,184)	(70,969)	(14,247)	357 13,443	56,142	(579)	Interest Payments Principal Payments	(136,068)	(136,657)	(638,721)	(127,719)	589	502,653	(8,350)
Net Cash Available After Debt Service	115,389	103,371	132,584	169,860	12,018	(17,195)	(54,471)	Net Cash Available After Debt Service	2,147,872	2,134,744	1,244,917	1,951,484	13,128	902,955	196,388
Non-Operating Revenues (Expenses)	202,648	38,010	66,083	68,679	164,638	136,565	133,969	Non-Operating Revenues (Expenses)	1,030,614	852,094	594,747	1,113,756	178,520	435,867	(83,141)
Add: Capex Charged to Expense	1	98	25,000	322	(98)	(25,000)	(322)	Add: Capex Charged to Expense	681	776	225,000	1,468	(98)	(224,319)	(787)
Less: Project Reimbursement Non-Cash Working Capital Changes								Less: Project Reimbursement Non-Cash Working Capital Changes	' '	'					
								-							
Net Cash Available For Capital	318,037	141,467	223,667	238,861	176,570	94,370	79,176	Net Cash Available For Capital	3,179,167	2,987,614	2,064,664	3,066,707	191,553	1,114,503	112,460
Project Reimbursement								Project Reimbursement							
Capital Contributions	1	•	•	•	•	•	•	Capital Contributions	1				•		1
Investments Converting To Cash New Borrowing								Investments Converting To Cash New Borrowing							
Capital Expenditures	(181,085)	(497,147)	(551,083)	(47,085)	316,062	369,998	(134,000)	Capital Expenditures	(1,759,172)	(2,674,327)	(4,959,747)	(1,011,402)	915,155	3,200,575	(747,770)
NET FUND CASH FLOWS	136,952	(355,680)	(327,416)	191,776	492,632	464,368	(54,824)	NET FUND CASH FLOWS	1,419,995	313,287	(2,895,083)	2,055,305	1,106,708	4,315,078	(635,310)
DEBT SERVICE COVERAGE RATIO			0	0				DEBT SERVICE COVERAGE RATIO				0			
Total Cash Available For Debt Service Debt Service	40.883	196,151	388,582	295,189				Total Cash Available For Debt Service Debt Service	3,643,902	3,4/9,7/0	3,548,899	3,560,008			
632	0 10	01.0	2.36	5.24				DSCR	7 0 7	70.7	2.39	133			

1,2,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,	MONTH - CITY DIVISION			S	PTEMBER 201	7			YTD - CITY DIVISION			s	EPTEMBER 2017	7		
2,712, 2	Income Statement	Actual	Ц		Prior Year	FC Var	Bud Var	PY Var	Income Statement	Actual	Forecast		!	FC Var	Bud Var	PY Var
Companies Comp	Operating Revenues	2,747,814			2,919,242	63,106	(219,170)	(171,428)	Operating Revenues	24,478,771			26,044,528	501,399	794,220	(1,565,757)
1870 1870	Operating (Expenses)	(2,046,800)			(2,029,319)	42,893	(174,960)	(17,481)	Operating (Expenses)	(16,508,504)	- 1		(17,049,447)	(61,803)	338,056	540,943
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Operating Income	701,015			889,923	106,000	(394,129)	(188,909)	Operating Income	7,970,267			8,995,081	439,595	1,132,276	(1,024,814)
1,12,20, 1,12,20,	Non-Operating Revenues (Expenses)	32,887	- 1	11	(405, 157)	1,207,871	316,721	438,044	Non-Operating Revenues (Expenses)	(231,994)	- 1		(2,664,853)	3,742,853	2,322,512	2,432,859
1,12,20.20 1,1	Income Before Interest Expense	733,902			484,766	1,313,871	(77,408)	249,135	Income Before Interest Expense	7,738,273	3,555,824		6,330,228	4, 182, 449	3,454,788	1,408,045
Column C	Interest Income Interest Expense Capital Contributions	24,724 (1,262,941)	, ,	(1,3	471 (1,315,458)	(12,611)	(443)	24,253	Interest income Interest Expense Capital Contributions	290,472 (11,366,469)		, ,	204,185 (13,154,580)	(45,544)	63,969	86,287 1,788,111
Column C	NET INCOME	(504,315)			(830,221)	1,301,260	30,916	325,906	NET INCOME	(3,337,725)			(6,620,167)	4,136,905	4,497,659	3,282,443
1,000,100 1,000,000 1,00	MONTH - CITY DIVISION			S	PTEMBER 201	7			YTD-CITY DIVISION			s	EPTEMBER 2017	7		
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Cash Flow Statement (Indirect)	Actual	_ 1		Prior Year		Bud Var	PY Var	Cash Flow Statement (Indirect)	Actual	Forecast		PriorYear	FC Var	Bud Var	PY Var
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Net Income	(504,315)			(830,221)	1,301,260	30,916	325,906	Net Income	(3,337,725)			(6,620,167)	4, 136, 905	4,497,659	3,282,443
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Add: Non-Cash Interest Expense	1.262.941	-	\perp	1.315.458		(108,767)	(52.517)	Add: Non-Cash Interest Expense	4,050,000	4,050,000		13,154,580		(978,903)	(8.311.972)
CPALING LASTAN	Add: Capex Charged to Expense	39,044			504,635	(1,174,280)	(619,623)	(465,592)	Add: Capex Charged to Expense	1,023,481	4,319,915		2,391,131	(3, 296, 434)	(4,904,522)	(1,367,651)
1775 1775	Principal Payments				,000,030)			- 000 030	Principal Payments	,000 (30)			1000,000)		- 60	- 240 000
175, 120 120, 120, 120 120, 120, 120, 120, 120, 120, 120, 120,	Investments Converting To Cash				(200,000)				Investments Converting To Cash	- (202,000)			(000,000)		1,000,4	- 246,000
1767.20 1237.20 1237.20 1236.20 1524.80 151.00 1246.80 151.00 1246.80 151.00 1246.80 1246.80 1246.	New Borrowing				1	1	•	1	New Borrowing	-			1	1	1	
This continue This column	Capital Expenditures	(376,120)	- 1	-	(2,446,884)	961,071	513,094	2,070,764	Capital Expenditures	(3,859,509)	_ '	- 1	(10,128,811)	2,475,206	4,143,417	6,269,302
1,157,725 1,28,400	NET FUND CASH FLOWS	871,549	- 1		(1,257,012)	1,088,050	(201,048)	2,128,561	NET FUND CASH FLOWS	2,466,855	(848,821		2,796,733	3,315,676	2,611,648	(329,878)
Actual Forcest Budget Pier Veal Conf. Edit Edit Pier Veal Conf. Edit Edit Pier Veal Conf. Edit	MONTH - CITY DIVISION			15	PTEMBER 201.	7			VTD-CITY DIVISION			5	EPTEMBER 2017	7		
1,15,759 1,00,250 1,50,500	Cash Flow Statement (Direct)	Actual			Prior Year		Bud Var	PY Var	- 2	Actual	Forecast	Budget	Prior Year		Bud Var	PY Var
1,155,520 (1,556,50) (1,526,50) (1,573,51) (Operating Revenues	2,747,814	"	2,	2,919,242	63,106	(219,170)	(171,428)		24,478,771	23,977,372	23,	26,044,528	501,399	794,220	(1,565,757)
1157.79 1,082.30 1,386,578 1,386,5	Operating Expenses (Ex Depreciation)	(1,596,800)			(1,579,319)	42,893	(191,627)	(17,481)	Operating Expenses (Ex Depreciation)	(12,458,504)			(12,549,447)	(61,803)	188,053	90,943
1175.739 1,082,350 1,286,378 1,340,384 93,389 (411,239) (164,655) (171,739 1,137,739 1	Interest Income	24,724			471	(12,611)	(443)	24,253	Interest Income	290,472	336,016		204,185	(45,544)	63,969	86,287
1,175,739 1,136,6378 1,13	Cash Available For Debt Service	1,175,739	-		1,340,394	93,389	(411,239)	(164,655)	Cash Available For Debt Service	12,310,738	11,916,687		13,699,266	394,051	1,046,241	(1,388,527)
1,175,79 1,082,30 1,585,78 1,340,394 (28,857 1,340,394 (11,239) (144,655) Net Cash Available For Debt Service 5,786,877 5,786,877 5,392,808 (4,740,586 1,349,394 1,340	Interest Payments Principal Payments		'						Interest Payments Principal Payments	(6,523,861)						(6,523,861,
1 3.2887 (1.174,984) (288,384) (405,157) (1.201,984) (405,157) (1.201,984) (405,157) (Net Cash Available For Debt Service	1,175,739	1	1	1,340,394	93,389	(411,239)	(164,655)	Net Cash Available For Debt Service	5,786,877	5,392,826	ļ ļ	13,699,266	394,051	1,046,241	(7,912,388)
32,287 1,20,388 1,20,388 1,20,388 1,20,288			ш									Ш				
vve 1,247,669 (20,599) (377,750) 20,599 327,750 Less: Project Reimbursement (528,736) (128,539) (2993,750) (373,341) 2,391,014 vve 1,247,669 1,100,091 1,584,050 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,100,091 1,247,669 1,247,690 1,247,690 1,247,790 Net Cash Available For Capital Changes 5,767,638 5,300,499 4,908,389 1,292,594 467,129 7,279	Non-Operating Revenues (Expenses) Add: Capex Charged to Expense	32,887			(405, 157)	1,207,871 (1,174,280)	316,721	438,044 (465,592)	Non-Operating Revenues (Expenses) Add: Capex Charged to Expense	(231,994)				3,742,853	2,322,512 (4,904,522)	2,432,859
vve - - C125,000 - - C125,000 Cash Outlays on Lease & Lease Reserve (325,000) (225,000) (205,000) (200,000) -	Less: Project Reimbursement					20,599	327,750		Less: Project Reimbursement	(558,736)				(373,341)	2,391,014	(558,736)
1,247,669 1,100,091 1,634,061 1,189,872 147,578 1,676,739 377,730 10,000000000000000000000000000000000	Cash Outlays on Lease & Lease Reserve Non-Cash Working Capital Changes				(250,000)			250,000	Cash Outlays on Lease & Lease Reserve Non-Cash Working Capital Changes	(252,000)			(500,000)		4,000	248,000
20, 599 327, 750 1.0 (20, 599) (327, 750 1.0 (20, 599)	Net Cash Available For Capital	1,247,669			1,189,872	147,578	(386,392)	57,797	Net Cash Available For Capital	5,767,628	5,300,499		12,925,544	467,129	859,245	(7,157,916)
Capital Contributions Capi	Project Reimbursement	'			'	(20,599)	(327,750)		Project Reimbursement	558,736	185,395			373,341	(2,391,014)	558,736
1,255,120 1,532,121 1,685,324 1,025,602 1,025,320 1,031,002 1,03	Capital Contributions							'	Capital Contributions							
1,005,600 1,005,310 1,00	Investments Converting To Cash New Borrowing			1					Investments Converting To Cash New Borrowing					1		
871,549 (216,501) 1,072,557 (1,257,012) 1,088,669 (201,048) 2,128,561 NET FUND CASH FLOWS 2,466,685 (948,821) (144,793) 2,796,733 3,315,676 (201,048) (201,0	Capital Expenditures	(376,120)	-		(2,446,884)	961,071	513,094	2,070,764	Capital Expenditures	(3,859,509)	(6,334,715,		(10,128,811)	2,475,206	4,143,417	6,269,302
1,205.669 1,058.091 1,592.002 1,405.732 Debt Service COVENAGE RATIO 1,2165,489 11,698,360 11,310,244 13,748,351 Debt Service 9,785,790 9,785,790 9,785,790 9,785,790 9,785,790	NET FUND CASH FLOWS	871,549	_	_	(1,257,012)	1,088,050	(201,048)	2,128,561	NET FUND CASH FLOWS	2,466,855	(848,821)		2,796,733	3,315,676	2,611,648	(329,878)
1,205,669 1,058,091 1,992,061 1,405,732 Peb 1,567,062 1,087,310 1,																
1,087,310 1,087,310 1,087,310 1,087,310 0,091,060 0,091,	DEBT SERVICE COVERAGE RATIO Net Cash Available For Debt Service	1,205,669							DEBT SERVICE COVERAGE RATIO Net Cash Available For Debt Service	12,165,489						
	Debt Service	1,087,310	_ '	'	_ '				Debt Service	9,785,790	'					

Lehigh County Authority

System Operations Review - September 2017

Presented: October 23, 2017

Critical Activities	System	<u>Description</u>	<u>Sep-17</u>	<u>2017-to-Date</u>	2016 Totals	<u>Permit</u>
			Daily Avg (MGD)	Daily Avg (MGD)	Daily Avg (MGD)	Daily Max (MGD)
Water Production	Allentown	Total	21.22	21.39	20.41	39.0
		Schantz Spring	6.75	6.41	5.91	9.0
		Crystal Spring	3.92	3.90	3.86	4.0
		Little Lehigh Creek	10.55	11.03	10.46	30.0
		Lehigh River	0.00	0.04	0.18	28.0
	Central Lehigh	Total	9.12	9.39	9.27	19.04 MGD Ave
		Feed from Allentown	6.60	6.98	5.99	7.0 MGD Avg 10.5 MGD Max
		Well Production (CLD)	2.52	2.41	3.28	8.54 MGD Avg
		Sum of all (12) other Suburban Water Systems	0.18	0.18	0.19	1.71 Sum of all wells
Wastewater Treatment		Kline's Island	31.05	31.52	29.67	40.0
		Pretreatment Plant	4.33	4.45	4.33	5.75 (design capacity)
		Sum of all (5) other Suburban WW Systems	0.16	0.17	0.17	0.36
			<u>Sep-17</u>	2017-to-Date	2016 Totals	
Precipitation Totals (inches	3)		3.8	42.94	36.82	
Compliance Reports Submitted to Allentown			18	227	269	
Notices of Violation (NOVs)		(Allentown + Suburban)	3	3	3	
Sanitary Sewer Overflows (SS	GOs)/Bypasses	(Allentown + Suburban)	1	20	16	
Main Breaks Repaired		Allentown	0	12	19	
		Suburban	2	8	11	
Customer Service Phone Inqui	iries	(Allentown + Suburban)	2,310	20,420	28,099	
Water Shutoffs for Non-Payme	ent	(Allentown + Suburban)	210	1,358	1,685	
Injury Accidents		(Allentown + Suburban)	0	5	10	
Emergency Declarations		Allentown	0	(2) @ \$51,235	(2) @ \$87,079	
		Suburban	0	(4) - +=0 ==4	(1) @ \$33,495	

Significant Repairs:

KIWWTP Primary Digester #1 cover replacement is complete. Permanent abandonments of six (6) suburban wells are in-progress. Repairs and/or restorations for these particular wells were not feasible.

Description of NOVs and/or SSOs:

Three (3) NOVs were received in September. One NOV resulted from a permit exceedence and two overflows at Sand Spring WWTP that occurred on 5/25 and 7/28. One NOV resulted from the KIWWTP leachate spill that occurred on 7/26. One NOV resulted from the sludge spill at the PTP on 7/28. There was one SSO/spill at Lynn Twp WWTP that occurred during construction activities on 9/25.

Other Highlights:

None.